

FAREHAM BOROUGH COUNCIL



Estimate Book 2016/17

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FAREHAM BOROUGH COUNCIL

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

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INTRODUCTION

ALL ABOUT US

Where is Fareham?

Fareham is located in an area of some 30 square miles along the south coast of Hampshire between Portsmouth and Southampton with a population of 112,800.

With the town at its centre, the Borough covers the wards of Fareham, Portchester, Stubbington, Hill Head, Titchfield, Park Gate, Warsash, Locks Heath and Sarisbury.



Fareham's origins go back to a small settlement that was developed before Roman times around a crossing point of the River Wallington, close to the top of the present day High Street. The Romans came to the area in about AD43 and built a large fortress at Portchester, to shelter their garrison and defend Portsmouth Harbour (its ruins can still be seen).



What Does The Council Do?

Fareham Borough Council's aim is to make Fareham a prosperous, safe and attractive place to live and work by promoting economic, social and environmental well-being and sustaining the quality of life that Fareham residents have come to enjoy.

The Chief Executive Officer is responsible for the overall co-ordination and management of Fareham Borough Council's services. He is supported by three departments which all carry out a wide range of services. The majority of the departments are located in the Civic Offices, at the heart of the town centre.

Political Issues

The Council is currently made up of 31 councillors. The Borough is divided into 15 wards and there are 2 councillors representing each of them, except Portchester East which has 3 councillors as it has a larger population.

Each councillor is elected for a 4 year term of office. Elections are held every two years, with one half of the Council seats elected each time. There are currently three

political groups within Fareham Borough Council; Conservative, Liberal Democrats and United Kingdom Independence Party and one Independent councillor.

Financial Management

Fareham has a long history of prudent financial management which has been the subject of favourable comments from the Council's external auditors over many years.

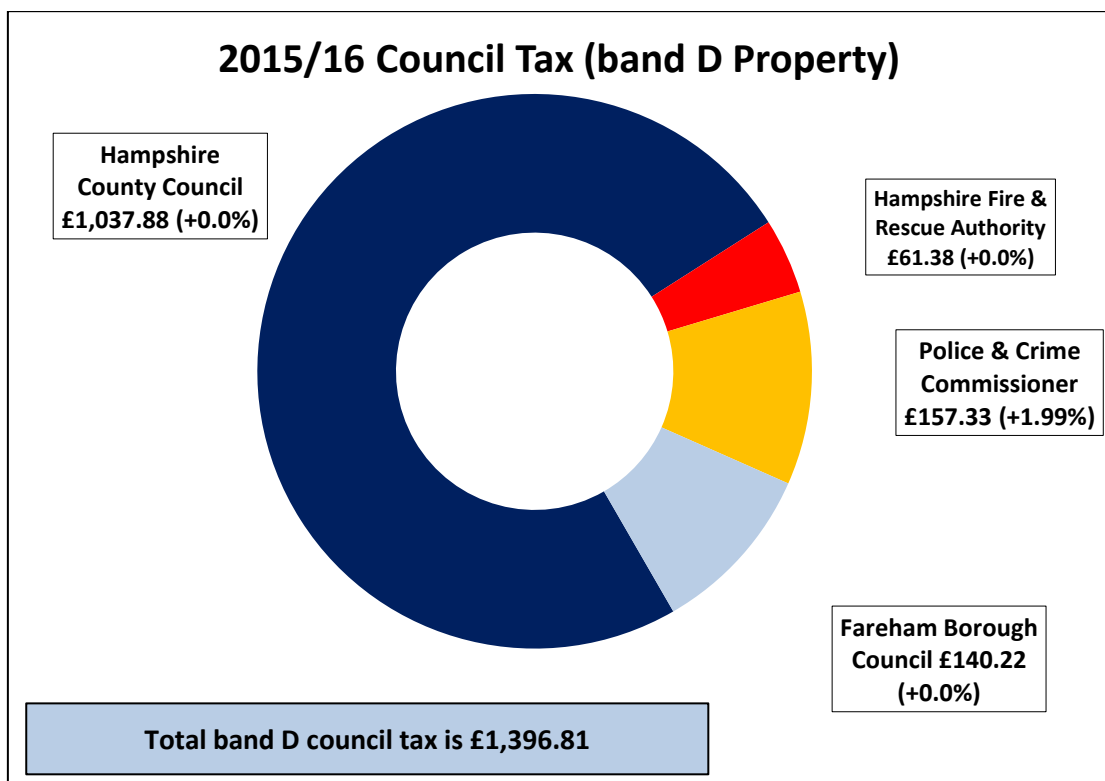
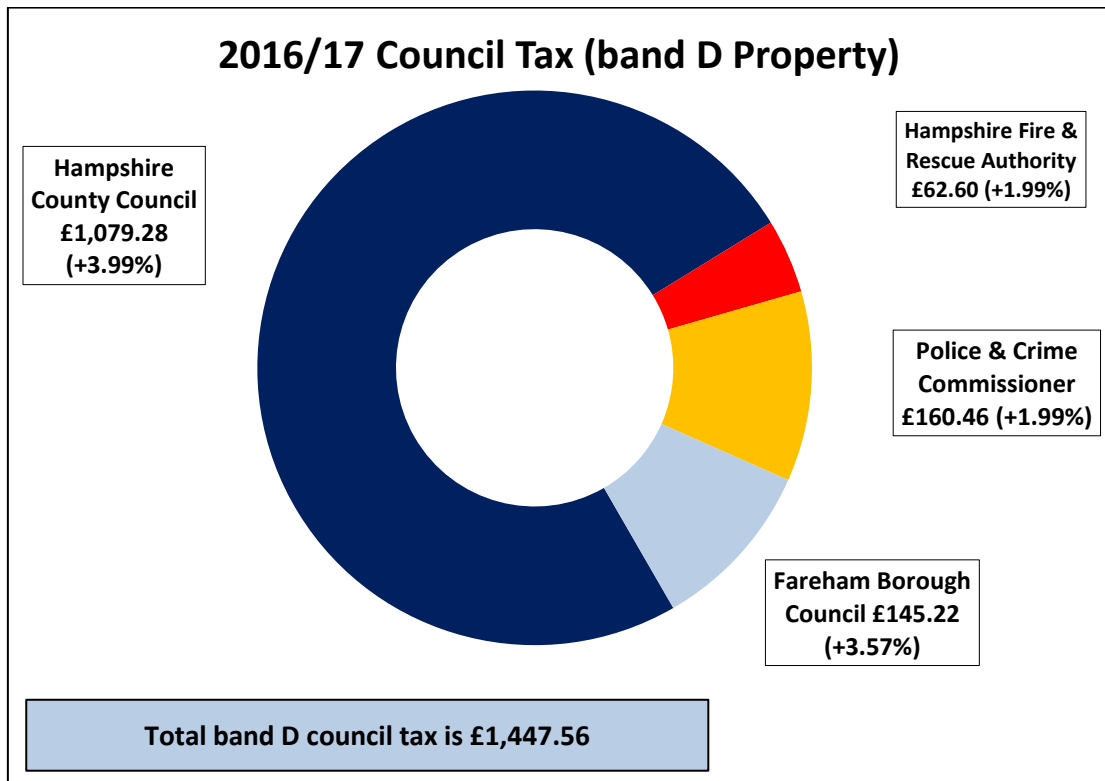
The main focus is the Council's medium term finance strategy. The overall objective is to structure and manage the Council's financial resources to ensure that they match and support the direction of the Council's Corporate objectives while at the same time the strategy must ensure that the requirement to set a balanced budget is fully met and that the Council is able to respond to year-on-year changes and short-term service delivery issues.

This can be difficult to achieve when faced with changes to government funding, an increasing population, increasing aspirations of residents, and more recently the turbulent economic conditions in which the Council operates.

Most importantly though, there are a number of fundamental principles that are followed by the Council and which form the basis of the finance strategy and which are key to the Council's approach to financial management.

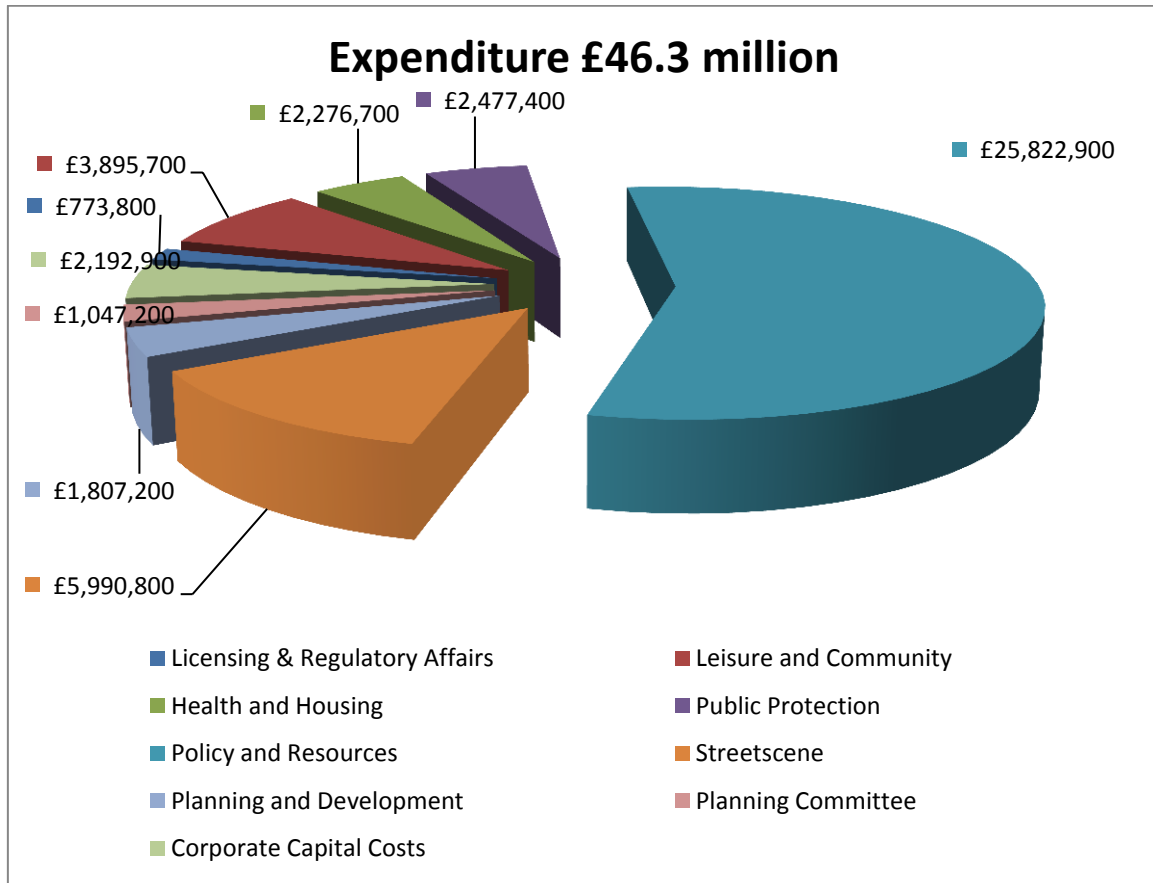
The following pages set out the Council's budgets for the financial year 2016/17 which have led to setting a Band D council tax of £145.22 which is the first increase since 2009 and is in line with Government expectations.

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

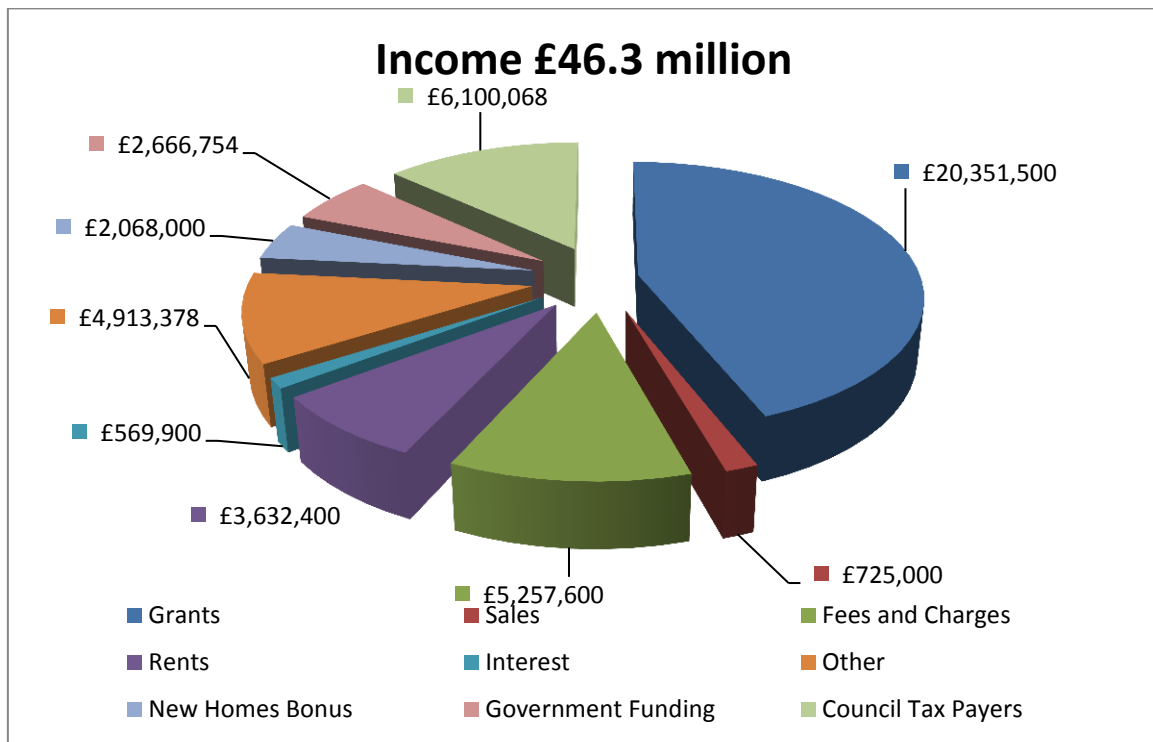


ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

Where the money is spent?



Where the money comes from?



PLANNING COMMITTEE

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
Planning Advice	307,400	229,200	231,500
Enforcement of Planning Control	131,600	125,200	115,100
Appeals	69,000	50,300	49,600
Processing Applications	245,000	284,000	276,700
NET EXPENDITURE	753,000	688,700	672,900

PLANNING ADVICE – 2016/17 BUDGET £231,500**Budget Manager – Head of Development Management****Description of Service**

To improve the quality of development in the Borough in accordance with government advice, by advising people about the merits of their proposals before applications are submitted:-

- To protect the quality of the Borough's environment;
- To protect those living and working in the Borough from adverse effects of development;
- To protect individual members of the community from inappropriate or unacceptable development;
- To contribute to the achievement of the Council's adopted planning policies and benefit the community as a whole.

ENFORCEMENT OF PLANNING CONTROL - 2016/17 BUDGET £115,100**Budget Manager – Head of Development Management****Description of Service**

Protect the quality of the Borough's environment by ensuring the planning control process is effective in promoting the Council's planning policies:-

- To protect those living and working in the Borough from adverse effects of development
- To help protect individual members of the community from inappropriate or unacceptable development
- To benefit the community as a whole
- To maintain the Council's standards by monitoring random development sites.

APPEALS – 2016/17 BUDGET £49,600

Budget Manager – Head of Development Management

Description of Service

To defend the Council's decisions and broader policies in the public interest:-

- By putting the Council's case at appeals relating to development within Fareham or adjoining Districts when the Council considers it will have an adverse impact on the Borough;
- Protect those living and working in the Borough from adverse effects of development;
- Protect individual members of the community from inappropriate or unacceptable development;
- Contribute to the achievement of the Council's adopted planning policies.

PROCESSING APPLICATIONS – 2016/17 BUDGET £276,700

Budget Manager – Head of Development Management

Description of Service

To determine applications cost effectively in accordance with statutory requirements and the Council's policies and guidelines:-

- To protect the quality of the Borough's environment;
- To protect those living and working in the Borough from adverse effects of development;
- To protect individual members of the community from inappropriate or unacceptable development;
- To contribute to the achievement of the Council's adopted planning policies and benefit the community as a whole.

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
Hackney Carriage & Private Hire Vehicles	0	5,300	1,900
Licensing	-8,000	-10,700	-23,300
Health & Safety	148,700	154,200	152,000
Election Services	349,500	412,900	360,800
NET EXPENDITURE	503,400	497,200	490,200

HACKNEY CARRIAGE & PRIVATE HIRE VEHICLES – 2016/17 BUDGET £1,900
Budget Manager - Head of Environmental Health**Description of Service**

The vehicle operators and the individual drivers are licensed following a series of checks (which include a criminal records check in the case of drivers). Fees are charged for these licences.

Each vehicle is inspected at the time of licensing. Other checks are made to verify mechanical condition and insurance provision.

The Council Byelaws are enforced and this includes the testing, checking and sealing of the meters installed in the vehicles.

Complaints are investigated usually in co-operation with the local Police and regular enforcement checks are carried out.

The Licensing and Regulatory Affairs Committee sets the level of taxi fares subject to advertisement and consideration of objections.

LICENSING – 2016/17 BUDGET -£23,300**Budget Manager - Head of Environmental Health****Description of Service**

The service is provided to ensure public safety and the maintenance of animal welfare through the licensing of relevant activities to ensure that they are undertaken in accordance with their licence conditions.

In addition the Council are the Licensing Authority under the Licensing Act 2003. The Act replaced previous licensing regimes concerning the sale of alcohol, public entertainment, theatres, cinemas and late night refreshment with a unified system of regulation. The Council deals with applications for premises and personal licences. The Act requires that the Council carries out its various licensing functions so as to promote the following four licensing objectives:

- The prevention of crime and disorder
- Public Safety

- The prevention of public nuisance
- The protection of children from harm

HEALTH AND SAFETY – 2016/17 BUDGET £152,000

Budget Manager - Head of Environmental Health

Description of Service

The Local Authority has a duty under the Health and Safety at Work etc Act 1974 to make adequate arrangements for the enforcement within their area of all relevant health and safety statutory provisions as described by prevailing "enforcing authority" regulations. The provision of this service is to be in accordance with all relevant legal requirements, all guidance notes and codes of practice issued by the Health and Safety Executive and with Council Policy. The service is both pro-active and reactive as circumstances necessitate, meeting the demands of the customer and the Borough Council.

Out of hours inspections are occasionally carried out to assess conditions during actual hours of operation.

Inspections of premises are risk based in accordance with the guidance issued by the Health & Safety Executive.

ELECTIONS SERVICES -2016/17 BUDGET £360,800

Budget Manager – Head of Democratic Services

Description of Service

Elections services include the following:

- (a) Ensuring that every eligible resident is registered to vote by:
 - Undertaking an annual audit and canvass of electors to verify elector details prior to publishing new registers of electors on 1 December or other date as specified by the Secretary of State;
 - Maintaining rolling registration of electors throughout the remainder of the year and maintaining the associated lists required by statute;
- (b) Ensuring that every eligible resident is enabled to participate fully in the democratic process by:
 - Conducting Local Government, Parliamentary and European Parliamentary elections, referendums and other ballots as required.
 - Undertaking a review of polling districts and places every four years to ensure that voting arrangements are convenient and accessible
- (c) Undertaking ballots associated with business improvement districts
- (d) Undertaking periodic reviews of electoral arrangements to achieve or maintain equality of representation and community governance reviews
- (e) Participating in occasional reviews of boundaries of constituencies and the administrative area.

LEISURE AND COMMUNITY PORTFOLIO

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
Community Grants	333,800	427,200	305,500
Community Development	142,700	260,000	189,300
Outdoor Sport & Recreation	507,700	668,800	674,300
Countryside Management	162,000	154,400	155,200
Ferneham Hall	415,100	424,700	437,200
Fareham Leisure Centre	213,500	523,600	519,600
Holly Hill Leisure Centre	0	0	14,600
Community Centres	254,400	268,800	258,400
Westbury Manor Museum	83,400	81,800	81,600
NET EXPENDITURE	2,112,600	2,809,300	2,635,700

COMMUNITY GRANTS – 2016/17 BUDGET £305,500**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The financial support to voluntary organisations to include

- General grants to community groups via applications for community funding
- Grants to Fareham Citizens Advice Bureau and One Community Eastleigh via Service Level Agreements

COMMUNITY DEVELOPMENT – 2016/17 BUDGET £189,300**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The Council provides advice and support to local community groups and associations and is the strategic lead in the Fareham Park Gateway Project. The aim of the service is to be responsive to the needs and concerns of local residents, working in partnership with local statutory and voluntary organisations including, Children's Young Persons Partnership, Community Action Fareham, Citizens Advice Bureau and Relate.

OUTDOOR SPORT & RECREATION – 2016/17 BUDGET £674,300**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The Council provides and maintains 24 football pitches, 9 cricket squares, 2 rugby pitches. In addition there are 20 tennis courts, 2 turf and 2 artificial bowling greens. Changing facilities are provided at most of the recreation sites.

COUNTRYSIDE MANAGEMENT – 2016/17 BUDGET £155,200**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The service aims to conserve the natural environment of the Borough including the countryside, coast and open spaces.

- The Council manages 134 hectares of land for nature conservation. This is divided into 25 varied sites which are spread across the Borough.
- It is the role of the Council's Countryside Service to maintain, manage and develop these sites for public recreation and nature conservation.
- Develop opportunities for active participation by all members of the community
- Offer specialists advice to any organisation, group or individual who is interested in the wellbeing and future of Fareham's countryside. Advice includes habitat management landscape enhancement, arboriculture and practical conservation skills
- The service creates opportunities for and undertakes educational and interpretation activities to enable people to gain a greater understanding of the countryside and the issues affecting it.

FERNEHAM HALL – 2016/17 BUDGET £437,200**Budget Manager – Ferneham Hall Manager****Description of Service**

Ferneham Hall is a 732 seat multi-purpose arts and entertainments venue offering a varied programme of concerts, shows an annual family pantomime and light entertainment. The Hall provides a civic venue for ceremonial purposes and elections.

FAREHAM LEISURE CENTRE – 2016/17 BUDGET £519,600**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The operation of the Leisure Centre has been transferred to SLM Ltd, a company which operates many Leisure sites, from 1 May 2005. The Leisure Centre offers an extensive programme of sports activities. The venue has a 25 metre swimming pool, a learner pool, double sports hall, health & fitness suite, squash courts and dance studio.

HOLLY HILL LEISURE CENTRE – 2016/17 BUDGET £14,600**Budget Manager – Head of Leisure and Environmental Services**

Description of Service

We are building a new multimillion pound leisure centre with swimming pool and outdoor sports pitches on the site of the old Coldeast Hospital at Sarisbury Green. The new Leisure Centre will have a 25 metre pool, a learner pool, a gym with at least 100 pieces of equipment, an exercise room and a dance studio.

The facility will be open in the summer of 2016 and will be managed and operated by SLM Ltd, a company which operates many Leisure sites including Fareham Leisure Centre.

COMMUNITY CENTRES – 2016/17 BUDGET £258,400**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The Council provides and maintains 37 community buildings. These include community halls, youth centres and scout buildings that are managed by local groups and Community Associations.

WESTBURY MANOR MUSEUM – 2016/17 BUDGET £81,600**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

Westbury Manor Museum displays, records and stores local artefacts reflecting the history of the local area. The museum hosts a number of touring exhibitions to offer new items of interest to the local community.

HEALTH AND HOUSING PORTFOLIO

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
Housing Grants and Home Improvements	330,500	340,200	341,900
Housing Options	85,600	82,400	76,600
Homelessness	346,900	401,600	358,600
Housing Advice	274,200	294,400	259,500
Housing Strategy	77,000	69,400	51,300
Home Energy Conservation	22,700	22,600	23,400
Registered Providers	78,100	87,600	85,600
NET EXPENDITURE	1,215,000	1,298,200	1,196,900

HOUSING GRANTS AND HOME IMPROVEMENTS – 2016/17 BUDGET £341,900**Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

- Administration of Disabled Facilities Grants and Home Improvement Loans
- Reactive service to complaints of disrepair and or overcrowding etc in privately owned accommodation
- Use of enforcement action to improve housing conditions in the private sector (owner occupied and or privately rented accommodation)
- To annually inspect all licensed caravan sites and issue new licences where necessary
- To ensure overcrowding in properties does not exceed statutory levels
- Encouraging owners of empty properties to bring them back into use
- Provision of a Handy person and Homecheck Service

HOUSING OPTIONS – 2016/17 BUDGET £76,600**Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

This service provides an emergency call system to support vulnerable people living in private sector accommodation, and allows them to stay in their own homes.

The Council has installed a limited number of alarms in non-council owned homes, and is responsible for their maintenance and monitoring via Chichester Community Alarm. Following legislative changes, the Council aims to increase the number of social alarms in the Private sector to meet demand.

HOMELESSNESS – 2016/17 BUDGET £358,600**Budget Manager – Head of Housing, Revenues and Benefits**

Description of Service

- Prepare and implement a Homelessness strategy.
- Provide housing options advice – offering a range of solutions for applicants who are homeless or threatened with homelessness.
- Receive and investigate homelessness applications, issue decisions, and conduct reviews.
- Provide welfare benefits advice
- Secure and provide temporary accommodation.
- Secure and provide suitable settled accommodation.
- Make arrangements for the protection of personal property.
- Investigate harassment and illegal eviction.
- Liaise with Health, Social Services & Voluntary Housing Organisations
- Influence the development and implementation of the Supporting People Strategy
- Maintain a Housing Register
- Publish and maintain Housing Allocations Policy

HOUSING ADVICE – 2016/17 BUDGET £259,500**Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

The Housing Act 1996 makes the delivery of a free to the user, housing advice service a statutory obligation. The service is a preventative one and makes use of an appointment system and a “drop in” service for clients. The service works with a range of statutory, voluntary agencies as well as private landlords and Housing Associations to offer a wide range of housing advice options for anyone in the community with a housing problem. The Housing Department also provides a housing register service which is used to control the allocation of social housing in Fareham.

HOUSING STRATEGY – 2016/17 BUDGET £51,300**Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

- To research housing need
- To research local housing conditions
- To understand the local housing market
- To prepare a strategic housing plan which identifies the priorities for action, the available resources and sets realistic objectives for working towards a balanced housing market.
- To understand and respond to national and sub-regional housing priorities.
- The strategy sets the direction for the future of the service and has a direct influence on the Council’s ability to attract external funding for the service and the provision of affordable housing.
- To inform local planning policy and secure the provision of affordable housing.

HOME ENERGY CONSERVATION – 2016/17 BUDGET £23,400**Budget Manager – Head of Housing, Revenues and Benefits**

Description of Service

- Promote measures to improve energy efficiency in the domestic sector.
- Promote the benefits of investing in energy efficiency measures.
- Target measures to low income households to reduce fuel poverty
- Target measures to the fuel rich to reduce environmental damage.
- To monitor energy efficiency levels within the domestic sector
- To secure partnership funding to deliver energy efficiency grant programmes locally.

REGISTERED PROVIDERS – 2016/17 BUDGET £85,600

Budget Manager – Head of Housing, Revenues and Benefits

Description of Service

- The housing enabling service contributes towards the Council helping to achieve a balanced housing market. It delivers a comprehensive package of initiatives designed to enable the provision of affordable homes throughout the Borough.
- To work with the Homes and Communities Agency to maximise the investment of Government funding into the Borough, including accessing funding for the Council to build new homes.

PLANNING AND DEVELOPMENT PORTFOLIO

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
Parking Strategic Management	-2,278,800	-2,258,300	-2,171,600
Flooding & Coastal Management	121,200	139,000	116,300
Public Transport	46,200	46,900	46,700
Transportation Liaison	-29,400	-27,400	-27,400
Building Control	221,200	227,100	226,300
Environmental Improvement Schemes	112,400	17,300	17,100
Tree Management	42,000	38,100	38,900
Sustainability	51,700	36,500	36,400
Conservation & Listed Building Policy	48,900	28,500	28,600
Local Plan	662,700	1,022,000	1,093,000
NET EXPENDITURE	-1,001,900	-730,300	-595,700

PARKING STRATEGIC MANAGEMENT – 2016/17 BUDGET -£2,171,600

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

- Parking Strategic Management: to provide a strategic basis for the implementation of parking policy, including supply of spaces (on-street and off-street), location of spaces and assignment as long-stay or short-stay, charges and residents parking schemes. Also to ensure that adequate parking is provided and that this supports the town economically.

FLOODING AND COASTAL MANAGEMENT £116,300

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

- To monitor private and public coastal and flood defences to protect the land and buildings from erosion and flooding. Coastline monitoring is carried out to establish changes in condition and minor routine maintenance of coastal defences is carried out. Coastal defence strategies are prepared to inform projects for longer term coast protection work which relies on external funding.
- To minimise flooding as a result of land drainage problems and provide an advisory service to the public.

PUBLIC TRANSPORT – 2016/17 BUDGET £46,700

Support to Operators

Budget Manager – Director of Finance and Resources

To fund jointly with Hampshire County Council a Dial-a-Ride transport scheme administered by Community Action Fareham.

Shopmobilty – 2016/17 BUDGET £15,400

Budget Manager – Director of Finance and Resources

To provide a combined Shopmobility and Disability information centre.

TRANSPORT LIAISON – 2016/17 BUDGET -£,27,400

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

This service is provided under an agency agreement with the County Council and provides advice on the highway implications and requirements of planning applications and planning proposals. Provide advice on the highway implications and requirements of the Borough Council's plans, policies, strategies and development proposals.

BUILDING CONTROL – 2016/17 BUDGET £226,300

Budget Manager – Head of Building Control

Description of Service

This service ensures:

- that all new and altered buildings and structures meet the procedural and technical requirements of the Building Regulations and The Building Act 1984. The Building Regulations impose minimum construction standards that have to be achieved in areas such as structural stability, fire safety, access in and about buildings and the energy efficiency of structures,
- that contravention of the building regulations and unauthorised work are the subject of appropriate action including investigation, recording, prosecution, removal and/or alteration and advice in respect of Land charge entries and regularisation
- It covers various statutory and discretionary tasks. The former include the Council's duties in respect of fee exempt applications, dangerous structures, demolition work and regulating the insulation of cavity walls, Approved inspectors and competent person's schemes. Discretionary work includes advice on building and construction and the work of the Access Officer. The latter keeps in touch with groups representing disabled people, carries out access audits, promotes awareness of Disability legislation, advises on access issues and legislation for development and highway proposals and considers and co-ordinates access improvements.

ENVIRONMENTAL IMPROVEMENT SCHEMES – 2016/17 BUDGET £17,100

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

This service aims to protect and enhance the environment within the Borough by:

- Enhancing the built environment of our towns and villages by developing proposals, consulting the public and carrying out improvement schemes and by tree planting
- Developing proposals, consulting the public and carrying out improvement schemes within Conservation Areas in accordance with the duty on Local Planning Authorities under the Planning (Listed Buildings and Conservation Areas) Act 1990
- Continuing partnership working and where possible securing other sources of funding
- Fostering an interest in the regeneration of older urban areas. Preparing and advising on schemes to preserve and enhance Conservation Areas, in consultation with local residents and businesses

TREE MANAGEMENT – 2016/17 BUDGET £38,900

Budget Manager – Head of Development Management

Description of service

This service aims to protect and enhance the environment within the Borough by:

- Advising the Council on the protection and retention of trees that are the subject of Tree Preservation Orders, within Conservation Areas or affected by development.
- Maintaining up-to-date GIS based records of trees that are the subject of Tree Preservation Orders and advising on the making of new Tree Preservation Orders.
- Managing trees on Council owned land in the public interest and meeting current risk management protocols.

SUSTAINABILITY – 2016/17 BUDGET £36,400

Budget Manager – Head of Planning Strategy and Regeneration

Description of service

The service aims to conserve the natural environment of the Borough including the countryside, coast and open spaces by:

- advising the Council on the nature conservation implications of development in the context of national and international wildlife legislation, including the Council's own activities.
- ensuring that adequate data is available to the Council in its role as Local Planning Authority
- developing policy and projects and engaging in partnerships to enable the Council to meet its Corporate Aims and Objectives

CONSERVATION & LISTED BUILDING POLICY – 2016/17 BUDGET £28,600

Budget Manager – Head of Planning Strategy and Regeneration

Description of service

The service aims to maintain and enhance the historic environment of the Borough by:

- advising the Council on proposed works for the alteration or extension of listed buildings;
- maintaining up-to-date records of statutorily and locally listed buildings and advising the Council on potential additions to the lists;
- offering advice to owners of listed buildings on appropriate repairs or alterations;
- reviewing the Conservation Area Character Appraisals for each of the 13 Conservation Areas, preparing management strategies, making Article 4 directions where agreed and consulting the public on the documents

LOCAL PLAN – 2016/17 BUDGET £1,093,000

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

To prepare and maintain an up to date Development Plan to ensure that development is guided to appropriate sites, is well designed and provides the necessary infrastructure; and locations and environments of acknowledged importance are protected from inappropriate development.

POLICY AND RESOURCES PORTFOLIO

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
Housing Benefit Payments	0	-77,300	-77,300
Housing Benefit Administration	385,500	435,500	396,600
Democratic Representation & Management	1,076,800	1,081,700	1,045,500
Commercial Estates	-2,472,100	-1,841,100	-2,132,400
Henry Cort	82,200	56,900	43,100
Neighbourhood Working	125,500	99,800	98,700
Publicity & Promotion	258,400	352,600	339,300
Unapportionable Central Overheads	177,600	535,500	179,600
Corporate Management	916,800	832,300	758,300
Economic Development	191,000	96,900	77,100
Local Land Charges	-170,400	-170,200	-170,800
Local Tax Collection	892,100	851,300	795,300
NET EXPENDITURE	1,463,400	2,253,900	1,353,000

HOUSING BENEFITS PAYMENTS – 2016/17 BUDGET £-77,300

HOUSING BENEFITS ADMINISTRATION – 2016/17 BUDGET £396,600

Budget Manager – Head of Housing, Revenues and Benefits

Description of Service

The Housing Benefit Service administers of the assessment and payment of Housing Benefit to assist claimants on low incomes with their housing costs in respect of Housing Revenue Account Housing Benefit and Private Sector Housing Benefit.

The Council has determined that whilst the national scheme allows for the first £10 of any war widows or war disability pension should be disregarded from the applicant's income, the whole of such pensions should be disregarded in Fareham.

DEMOCRATIC REPRESENTATION & MANAGEMENT – 2016/17 BUDGET

£1,045,500

Budget Manager – Head of Democratic Services

Description of Service

Democratic Core

Services consist of:

- Support for the Council's committees, facilitating the formal decision-making process to ensure that decisions are made in accordance with the law and the Council's Constitution.
- Support for elected and co-opted members of the council, ensuring that they are informed and supported in their decision-making and scrutiny roles; that they have access to the training and development they need and that they are

supported in carrying out their community leadership and other roles. Allowances paid to members are included in this budget.

- Support to the Executive Leader, Mayor and Deputy Mayor.

Civic Ceremonials

Services consist of:

- Town twinning with twin towns of Vannes in France and Pulheim in Germany
- Civic ceremonials including corporate events
- Support to the Mayor and Deputy Mayor

COMMERCIAL ESTATES – 2016/17 BUDGET -£2,132,400

Budget Manager – Head of Estates

Description of Service

The management of the Council's commercial property portfolio:

- Shopping centre and redevelopment area
- Daedalus and Innovation Centre
- Industrial and commercial estates
- Market Quay development
- Beach Huts
- Other land and property

HENRY CORT – 2016/17 BUDGET £43,100

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

To maintain the Council's prestigious Millennium project.

NEIGHBOURHOOD WORKING – 2016/17 BUDGET £98,700

Budget Manager – Head of Corporate Services

Description of Service

The service widens the involvement of local people, neighbourhoods and community groups in shaping services.

It also includes the area of consultation providing both advice and support for key consultation exercises internally and externally in various forms, including the preparation of consultation plans.

PUBLIC RELATIONS AND CONSULTATION – 2016/17 BUDGET £339,300

Budget Manager – Head of Corporate Services

Description of Service

The service includes the production of “Fareham Today” and other publicity material to promote the Borough and the Council’s various activities. Measures used include the Council’s website, maps, guides, leaflets, press releases, exhibitions and displays. There are also activities to publicise specific projects or events.

The service also provides advice and guidance regarding publicity to other services and assists with the compilation of publicity plans.

UNAPPORTIONABLE CENTRAL OVERHEADS – 2016/17 BUDGET £179,600

Budget Manager – Director of Finance and Resources

Description of Service

The budget includes costs associated with the following activity:

- Where staff are permitted to retire early when it is in the interests of the efficient exercise of the Council’s functions for them to do so, the costs associated with the Pensions Increase Act are reported under this budget.
- Interest is received from car loans which may be provided where a vehicle is essential to the proper performance of an officer’s duties.
- The Hampshire Pension Fund is periodically valued by an actuary to ensure that there are sufficient funds to meet its future commitments. These valuations determine the level of employers’ contributions to be paid. Back funding arises if part of the contribution goes towards the cost of increases in the pensions earned by past service. In order to avoid a charge to current trading accounts, any back funding contributions will be charged to this service heading.

CORPORATE MANAGEMENT – 2016/17 BUDGET £758,300

Budget Manager – Head of Finance and Audit

Description of Service

There are some costs which are incurred, because of the multi-purpose nature of the Council. Rather than spread the costs of these activities to individual services, they are reported separately in the Council’s accounts. Services included within this heading are;

- Youth Training Schemes
- Corporate Core
- Corporate Financial Services
- Corporate Treasury Management

ECONOMIC DEVELOPMENT – 2016/17 BUDGET £77,100

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

The Economic Development service implements the strategy and programmes set out in the annual Economic Development Strategy Statement which responds to needs and seeks to identify and exploit opportunities as they arise. The activities of the service are concerned with the promotion, marketing and development of the Borough and seek to improve the operation of the economy and to encourage employment opportunities for residents. There is a substantial commitment in terms of subscriptions, employee time and working budget to collaborative projects, which fulfil the objectives of the strategy.

Also included within this heading are the services of Town Centre Management and Market Management for both Fareham and Portchester markets.

LOCAL LAND CHARGES – 2016/17 BUDGET -£170,800

Budget Manager - Head of Leisure and Environmental Services

Description of Service

The Local Land Charges service comprises three main elements described as follows:-

- Maintenance of the Statutory Register - To register and maintain local land charges in a register in statutory form, the purpose being to ensure that intending purchasers of property are not caught unawares by obligations enforceable against successive owners.
- Searches of the Statutory Register - A service is provided, as required by statute, to enable purchasers of property to search the register, either personally or by written requisition.
- Enquiries of Local Authorities - An additional service is provided, by agreement between the local authority associations and the Law Society to provide, in standard form, responses to enquiries from intending purchasers about particular parcels of land.

LOCAL TAX COLLECTION – 2016/17 BUDGET £795,300

Budget Manager – Head of Housing, Revenues and Benefits

Description of Service

The Borough Council is responsible for all aspects of the collection of local taxes including the determination of liability, collecting payments and taking recovery action relating to arrears.

The Council Tax

The Council Tax collected by this Council provides essential revenue for its own services and those of Hampshire County Council, Hampshire Fire and Rescue Authority and the Police and Crime Commissioner for Hampshire (non-constabulary costs).

Non-Domestic (or Business) Rates

NDR is organised on a national basis. Until 2012/13 the proceeds were paid into an NDR pool administered by the Government. The Government re-distributed the sums paid into the pool back to local authorities' General Funds on the basis of a fixed amount per head of population.

In 2014/15 a new system of Retained Business Rates was introduced, changing the way in which this funding stream is received. The Council collects business rates due in the usual way, but instead of paying it all over to the national pool, 50% is paid to Central Government, 9% to Hampshire County Council, 1% to Hampshire Fire and Rescue Authority and 40% is retained by the Council.

Benefits

The Council administers all applications received for Council Tax Support Scheme according to the local scheme.

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
Pest Control	55,500	54,300	48,500
Dog Control	28,300	22,400	24,600
Food Safety	142,900	141,100	142,300
Air Quality and Pollution	207,600	200,000	193,500
Community Safety	435,700	385,300	342,800
Emergency Planning	51,000	58,300	67,200
Clean Borough Enforcement	92,700	91,100	93,800
On Street Parking	32,900	-800	-7,000
Off Street Parking	1,175,600	1,091,500	1,096,800
Traffic Management	71,600	46,500	48,100
NET EXPENDITURE	2,293,800	2,089,700	2,050,600

PEST CONTROL – 2016/17 BUDGET £48,500**Budget Manager - Head of Environmental Health****Description of Service**

A free service is provided for the treatment of rats in domestic premises and a chargeable service is also available to carry and control treatments for insect infestations and mice. Discounts to the charges are currently given for persons in receipt of certain benefits (income based) (100%). A chargeable service is provided for treatments undertaken in commercial premises.

DOG CONTROL – 2016/17 BUDGET £24,600**Budget Manager - Head of Environmental Health****Description of Service**

The Council has introduced Byelaws in many recreational areas requiring dog owners to clear mess, keep their dogs on leads (3 areas only) and banning dogs from a section of Hill Head beach during the summer months. The service includes the collection of stray dogs, enforcement of the byelaws, investigation of complaints and the promotion of responsible pet ownership. Stray dogs are kennelled locally and effort made to find their owners or to find new owners. No dogs are destroyed unless it is on veterinary advice to avoid unnecessary suffering. A traffic order requiring all dogs to be on leads alongside roads has been made. Bins for the disposal of dog faeces are provided in recreational areas. The bins are emptied according to need.

FOOD SAFETY – 2016/17 BUDGET £142,300
Budget Manager - Head of Environmental Health

Description of Service

The Council as a food authority is charged with the responsibility of enforcing the provisions of legislation relating to food hygiene, microbiological and other contamination of food, food which is unfit for human consumption, inspection of premises where food is prepared, stored or sold, training of food handlers and sampling of food. The Government has and is continuing to issue Codes of Practices to guide food authorities in their enforcement work. Authorities must have regard to these Codes and comply with the directions of Ministers on how they should be enforced.

Inspections of premises are risk based in accordance with guidance issued by the Food Standards Agency (FSA).

Other work allocated to this service includes water supply monitoring, infectious disease investigations with the Consultant in Communicable Disease Control, building regulation consultations, licensing consultations, shellfish and flavourings certification for EEC export, unsound food condemnation, food sampling (in conjunction with S.W. Hampshire Local Authorities and also in the EU regional programme), microwave testing in commercial premises, investigation of food hygiene and workplace complaints and allegations and investigation of food complaints.

AIR QUALITY AND POLLUTION – 2016/17 BUDGET £193,500
Budget Manager - Head of Environmental Health

Description of Service

Neighbour and industrial nuisance complaints are investigated. Industrial processes emitting discharges to air have to apply for authorisation and permitting. Some monitoring is carried out to record radiation, nitrogen dioxide, water quality and occasionally benzene toluene ozone and carbon monoxide.

An out of hours service is in operation. Fifteen authorisations / permits under the Environmental Protection Act 1990 have been issued. The authorisations / permits are subject to programmed upgrade and annual subsistence reviewing compliance and achievement of best available technology not entailing excessive cost (BATNEEC).

COMMUNITY SAFETY – 2016/17 BUDGET £342,800
Budget Manager – Head of Leisure and Environmental Services

Description of Service

Fareham's Community Safety Partnership was established in 1998 in response to the Crime and Disorder Act 1998. The Partnership is made up of a number agencies and organisations that work in partnership to tackle crime across the Borough of Fareham by undertaking a strategic assessment in relation to crime and disorder,

identifying key local priorities and developing strategies to effectively reduce crimes, anti-social behaviour and criminal damage that have been highlighted.

CCTV

Budget Manager – Head of Parking and Enforcement

Description of Service

Over the years considerable work has been undertaken to develop a programme of CCTV installation. This has involved partnership working with Gosport Borough Council. A Fareham and Gosport CCTV strategy has been developed to ensure the best use of the system it also looks at improvements that can be made to the existing system. Other promotional and enabling work is undertaken with other agencies especially the police and provision is made for other complimentary work to achieve the benefits of CCTV as part of an overall crime reduction strategy.

EMERGENCY PLANNING – 2016/17 BUDGET £67,200

Budget Manager – Head of Parking and Enforcement

Description of Service

The Civil Contingencies Act requires the Council to have arrangements in place in order for it to be prepared to deal effectively with emergency situations. The Council would play a supporting and co-ordinating role working with the emergency services and other key agencies in responding to an emergency and would take more of a leading role in any recovery phase of an emergency. To this end the officers who would be involved, are trained for the purpose, so that all the necessary arrangements can be made promptly should the need arise.

CLEAN BOROUGH ENFORCEMENT – 2016/17 BUDGET £93,800

Budget Manager - Head of Parking and Enforcement

Description of Service

The Enforcement Officers deal with the enforcement of issues relating to litter, dog fouling, fly tipping, graffiti and abandoned vehicles. Enforcement action is taken under the appropriate legislation which includes issuing Fixed Penalty Notices, cautions and where necessary compiling reports for prosecution. The Enforcement Officers patrol the borough concentrating on high profile areas, shopping precincts, open space areas and district centres. This will be in addition to the hot spots that have been identified as problem areas where a more targeted approach is adopted.

The officers work closely with other departments of the Council as well as external agencies in order to achieve a clean and tidy borough.

Officers investigate reports of motor vehicles unlawfully abandoned on any land in the open air or on any other land forming part of the highway, where vehicles have been abandoned the appropriate Notice shall be served, arrange for the removal of the vehicles as necessary to a secure place or a scrap yard, notify the appropriate Authorities of the vehicle and to seek information as to all parties who may have an

interest in the vehicle and to contact as appropriate. If the vehicle is not claimed by the registered keeper, it may be scrapped or sold.

ON STREET PARKING – 2016/17 BUDGET -£7,000

Budget Manager – Head of Parking and Enforcement

Description of Service

To undertake on-street parking enforcement to ensure traffic flows as freely as possible whilst ensuring highway and pedestrian safety and access for emergency services.

Carry out regular patrols of on street areas within the Borough of Fareham where there are parking restrictions in place in accordance with the relevant Traffic Regulation Order in place at the time and to serve Penalty Charge Notices to vehicles which are contravening any Traffic Regulation Order which is in place at the time.

The management of enquiries, complaints, appeals and non-payment of Penalty Charge Notices.

To manage and administer the residents parking scheme and to assist motorists and members of the public where required.

OFF STREET PARKING – 2016/17 BUDGET £1,096,800

Budget Manager – Head of Parking and Enforcement

Description of Service

Fareham Borough Council provides for the benefit of the general public, surface and multi-storey car parks within the Borough. This also includes patrolling the car parks by Civil Enforcement Officers to give assistance and some security to users. The service also includes the management and maintenance of the condition of the Council's off street car parks.

Regular patrols are undertaken to enforce the Borough's "Off Street parking Places" order and to serve vehicles with Penalty Charge Notices for infringement of the Order. This also extends to the management of enquiries, complaints, appeals and the recovery of non-payment of Penalty Charge Notices.

TRAFFIC MANAGEMENT – 2016/17 BUDGET £48,100

Budget Manager – Head of Parking and Enforcement

Description of Service

This service is provided under an agency agreement with the County Council and involves the preparation of traffic regulation orders and traffic investigations. The service also extends to representing the Borough's interests on traffic management issues and the provision of highway advice to the Fareham Road Safety Council.

STREETSCENE PORTFOLIO**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17**

	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
Cemeteries & Closed Churchyards	213,300	221,000	225,400
Community Parks & Open Spaces	1,096,700	1,123,700	1,133,500
Allotments	22,400	22,600	22,900
Street Cleansing Services	953,000	883,800	885,600
Public Conveniences	220,700	218,600	261,700
Household Waste Collection	951,400	924,200	912,200
Trade Refuse	-72,600	-84,600	-85,600
Recycling	607,900	718,400	708,700
Garden Waste Collection	391,600	350,400	351,800
Street Furniture	62,600	62,700	62,400
NET EXPENDITURE	4,447,000	4,440,800	4,478,600

CEMETERIES AND CLOSED CHURCHYARDS – 2016/17 BUDGET £225,400**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

Local Authorities are required to provide this service under the Local Government Act 1972, Section 214, Schedule 26, Part II. There are eight cemeteries and a number of churchyards that are the responsibility of the Council together with the provision of a sympathetic and efficient burial service. Cemeteries include:

- Fareham Cemetery - Crofton Cemetery and Churchyard
- Roman Grove Cemetery -Titchfield Cemetery
- Titchfield Churchyard (cremated remains only)
- St Paul's Churchyard and Cemetery - St John's Cemetery
- Holly Hill Cemetery

COMMUNITY PARKS AND OPEN SPACES – 2016/17 BUDGET £1,133,500**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The Council provides and maintains 45 equipped play areas on open space located throughout the Borough.

This service covers the ongoing maintenance of public parks, gardens, foreshore and open spaces. This includes grass cutting, shrub bed maintenance, landscaping, and tree planting.

ALLOTMENTS – 2016/17 BUDGET £22,900**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

There are three Allotment Associations that administer 11 Council owned allotments located in Fareham, Portchester and the Western Wards. There are two other allotments sites, one at Titchfield and another at Segensworth which are privately managed by the Titchfield Allotment Association.

STREET CLEANSING – 2016/17 BUDGET £885,600**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

All pavements and roads are cleansed to a schedule intended to keep all parts of the Borough in a clean and tidy condition. Street litterbins are emptied regularly.

The service also provides for the cleansing of coastal foreshores, car parks, recycling sites and the clearance of fly tipping.

PUBLIC CONVENIENCES – 2016/17 BUDGET £261,700**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The service broadly comprises the opening and closing of the public conveniences, cleaning of all installations and facilities, the clearing of blockages, stocking up of consumables including toilet paper, minor repair work and replacement of broken fittings.

Public toilets are provided, cleaned and maintained as follows:-

Portchester Castle	Holly Hill, Sarisbury	Monks Hill, Hill Head
Trinity Street, Fareham	Stubbington Green	Castle Street, Portchester
Cliff Road, Hill Head	Meon Shore	Fareham Cemetery
Barry's Meadow	Warsash Road	Passage Lane, Warsash
Middle Road, Park Gate	Lockwood Centre	Salterns Car Park, Hill Head

HOUSEHOLD WASTE COLLECTION – 2016/17 BUDGET £912,200**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The service provides wheeled refuse bins for all domestic properties, which are emptied fortnightly. Clinical waste is collected free of charge from domestic properties.

All waste is transported to a recognised disposal points provided by Hampshire County Council's waste disposal contractor Hampshire Waste Services.

A chargeable service for the collection of bulky household items is also provided.

TRADE REFUSE – 2016/17 BUDGET -£85,600

Budget Manager – Head of Leisure and Environmental Services

Description of Service

A chargeable service for the collection of trade waste.

RECYCLING – 2016/17 BUDGET £708,700

Budget Manager – Head of Leisure and Environmental Services

Description of Service

Fortnightly kerbside collection of recyclable materials from domestic properties.

The provision of 55 recycling banks throughout the Borough.

To continue the promotion of minimising waste and maximising recycling.

GARDEN WASTE COLLECTION 2016/17 BUDGET £351,800

Budget Manager – Head of Leisure and Environmental Services

Description of Service

Fortnightly kerbside collection of garden waste materials from domestic properties

STREET FURNITURE – 2016/17 BUDGET £62,400

Budget Manager – Head of Leisure and Environmental Services

Description of Service

Community Lighting

This service provides lighting in dark or poorly lit streets and footpaths where the Highways Authority (Hampshire County Council) does not have the responsibility to meet those demands.

Street Name Plates

This service is provided for the conveniences of businesses, visitors and residents.

Bus Shelters

The maintenance, repair and provision of Bus Shelters owned by FBC. (Please note that not all Bus Shelters are owned or maintained by FBC).

HOUSING REVENUE ACCOUNT

ESTIMATE OF EXPENDITURE AND INCOME FOR 2016/17

HOUSING SUPERVISION AND MANAGEMENT (HOLDING) ACCOUNT

HOUSING REPAIRS ACCOUNT

BUDGET MANAGER - DIRECTOR OF OPERATIONS

All income and expenditure on the Council's houses, flats and maisonettes (2,380 at 31/3/2016) goes to the Housing Revenue Account. These accounts are ring-fenced and no subsidy is permitted from the Council Tax.

HOUSING REVENUE ACCOUNT (HRA) BUDGETS

	Base 2015/16 £000s	Revised 2015/16 £000s	Base 2016/17 £000s
Income			
Rents - Dwellings	-11,120	-11,200	-11,100
Rents - Garages	-248	-257	-284
Rents - Other	-21	-30	-30
Service Charges (Wardens, extra assistance, heating)	-584	-548	-564
Cleaning	-126	-117	-172
Grounds Maintenance	-81	-81	-85
Other Fees and Charges	-23	-16	-16
Leaseholder Service Charges & Insurance	-65	-65	-65
Total Income	-12,268	-12,314	-12,316
Expenditure - see next page for detail			
General Administrative Expenses	1,523	1,504	1,536
Corporate & Democratic Core	54	54	53
Corporate Management	105	85	87
Communal Heating Services	75	70	66
Communal Lighting	29	26	25
Rents, Rates & Other Taxes	59	57	52
Communal Cleaning	127	147	170
Grounds Maintenance	200	201	204
Sheltered Housing Service	543	485	493
HRA Legal Fees	-2	0	0
Sub-total of management costs	2,713	2,629	2,686
Contribution to Repairs Account	1,039	2,922	2,955
Bad Debts Provision	0	13	13
Bad Debts Written off	50	50	50
Depreciation	1,240	1,324	1,324
Debt Management Expenses	43	39	33
	5,085	6,977	7,061
Net income from service	-7,183	-5,338	-5,255

	Base 2015/16	Revised 2015/16	Base 2016/17
	£000s	£000s	£000s
Net income from service	-7,183	-5,338	-5,255
Interest Payable	1,838	1,852	1,842
Interest earned on internal balances	-136	-134	-131
Net operating income	-5,481	-3,620	-3,544
Revenue contribution to capital	3,672	614	1,358
(Surplus)/Deficit for year	-1,809	-3,006	-2,186
Housing Revenue Account balance			
Balance brought forward	-4,709	-4,870	-5,212
Surplus/(Deficit) for year	-1,809	-3,006	-2,186
Transfer to Capital Fund	2,164	2,164	2,164
Transfer to Repairs Reserve	0	500	0
Balance carried forward	-4,354	-5,212	-5,234

FURTHER BREAKDOWN OF EXPENDITURE

	Base 2015/16 £000s	Revised 2015/16 £000s	Base 2016/17 £000s
General Administrative Expenses			
Corporate & Democratic Core	54	54	53
Corporate Management	105	85	88
Employees	740	712	662
Premises	107	85	93
Transport-related expenditure	19	19	19
Supplies and Services	98	93	178
Contract Services	49	40	40
Internal Support	517	563	551
Income	-7	-8	-8
	1,682	1,643	1,676
Communal Heating Services			
Premises	75	70	66
	75	70	66
Communal Lighting			
Premises	29	26	25
	29	26	25
Communal Cleaning			
Employees	39	50	51
Premises	86	94	116
Internal Support	2	2	2
	127	147	170
Grounds Maintenance			
Employees	14	13	14
Premises	160	162	164
Internal Support	26	26	26
	200	201	204
Sheltered Housing Service			
Employees	457	410	418
Premises	42	44	44
Transport	14	13	14
Supplies and Services	17	8	7
Internal Support	14	10	10
	543	485	493
Other Communal Services			
Premises	37	34	34
Supplies and Services	22	23	18
	59	57	52

HOUSING REPAIRS ACCOUNT**Expenditure****Day to Day**

	Base 2015/16	Revised 2015/16	Base 2016/17
	£000s	£000s	£000s
Response Repairs	1,151	1,115	1,100
Works to void properties	0	500	500
Other works	424	1,313	1,373
Administration - supplies	6	0	0
	1,581	2,928	2,973

Income

Contribution from HRA	-1,039	-2,922	-2,955
Fees & charges	-42	-6	-18
Total income	-1,081	-2,928	-2,973

Balance brought forward	-1,000	-1,000	-1,500
Surplus/Deficit(-) for year	500	0	0
Tfr from HRA	0	-500	0
Balance carried forward	-500	-1,500	-1,500

CAPITAL PROGRAMME 2015/16 to 2019/20

	2015/16	2016/17	2017/18	2018/19	2019/20	Un-allocated	Total
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
PUBLIC PROTECTION							
CCTV Refurbishment Programme						479	479
PUBLIC PROTECTION TOTAL	0	0	0	0	0	479	479
STREETSCENE							
Health and Safety in Cemeteries	8	108					116
Street Lighting Maintenance	40						40
Play Area Safety Surface Replacement		50				259	309
Bus Shelters		276	175				451
STREETSCENE TOTAL	48	434	175	0	0	259	916
LEISURE AND COMMUNITY							
Buildings							
Ferneham Hall Major Repairs Programme	50					513	563
Community Buildings Review	60	325	20				405
Whiteley Community Centre Refurbishment	50	50					100
Holly Hill Leisure Centre	7,300	850	532				8,682
Holly Hill Leisure Centre Fixtures and Fittings		585					585
	7,460	1,810	552	0	0	513	10,335
Play Schemes							
Upgrade Play Areas	50						50
Abshot Road Youth Facility	26						26
King George V Play Area	75						75
Park Lane Concrete Skate Park	28						28
Park Lane Outdoor Gym	30						30
Relocation of Play Area at Park Lane	83						83
Hammond Road Youth Facility	10						10
Segensworth Play Area	80						80
Stubbington Rec Play Area	80						80
Course Park Play Area	40						40
Blackbrook Park Skate Park	40						40
Birchen Road Youth Facility	50						50
	592	0	0	0	0	0	592
Outdoor Recreation Schemes							
Bath Lane Cricket Pavilion / GM Store	83						83
Burridge Changing Rooms Improvements	15						15
Park Lane Tennis Courts	57						57
Stubbington Tennis Courts	19						19
Locks Heath Recreation Changing Rooms		30					30
	174	30	0	0	0	0	204

	2015/16	2016/17	2017/18	2018/19	2019/20	Un-allocated	Total
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Grants to Community Groups							
Lee-on-the-Solent Golf Club	5						5
Titchfield Amateur Boxing Club	25						25
Fareham School of Gymnastics		30					30
	30	30	0	0	0	0	60
Other Community Schemes							
Footpath Improvements		36					36
Allotment Improvements		16					16
	0	52	0	0	0	0	52
LEISURE AND COMMUNITY TOTAL	8,256	1,922	552	0	0	513	11,243
HEALTH AND HOUSING							
Private Sector Housing							
Home Improvement Loans	80	60	60	60	60		320
Disabled Facilities Grants	480	500	420	420	420		2,240
Empty Homes Strategy						100	100
Flood Resilience Grants from DEFRA	6						6
	566	560	480	480	480	100	2,666
Enabling							
Land/House Purchases	1,040						1,040
Feasibility Studies	24						24
	1,064	0	0	0	0	0	1,064
HEALTH AND HOUSING TOTAL	1,630	560	480	480	480	100	3,730
PLANNING AND DEVELOPMENT							
Environmental Improvements Future Programme						350	350
Car Parks Surface Improvements	10	31				611	652
Osborn Road MSCP Improvements	22	17	17				56
PLANNING AND DEVELOPMENT TOTAL	32	48	17	0	0	961	1,058
POLICY AND RESOURCES							
Vehicles and Plant Replacement Programme	429	360	360	360	360		1,869
ICT Rolling Programme	271	230	180	180	180		1,041
Civic Offices Improvement Programme	200	400	720				1,320
Depot Refurbishment Works	58						58
Daedalus	50	10,040				3,200	13,290
Commercial Property Investment Acquisitions	1,937						1,937
Vannes Twinning 50th Anniversary Sculpture		18					18
POLICY AND RESOURCES TOTAL	2,945	11,048	1,260	540	540	3,200	19,533
GENERAL FUND TOTAL	12,911	14,012	2,484	1,020	1,020	5,512	36,959

HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME 2015/16 to 2019/20

CAPITAL PROGRAMME AND FINANCING	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000
CAPITAL PROGRAMME:					
Improvements to occupied stock	2,150	2,150			
Improvements to void stock	500	500			
Converting front gardens for car parking	50	25	25	25	25
Vehicle - new and replacement	40			90	
Garage purchases	31				
Mobility Scooter Storage	20				
Housing Acquisitions	1,020	650			
New Build Schemes					
Coldeast Close	956				
Stevenson Court	1,431	200			
Bridge Road		1,000			
Collingwood Court	780				
Sylvan Court	3,375	2,096			
Total resources still to be allocated			2,450	2,600	2,600
TOTAL	10,353	6,621	2,475	2,715	2,625
FINANCED BY:					
Major Repairs Reserve	4,288	1,408	1,324	1,324	1,324
Revenue contribution from HRA	614	1,358	1,151	1,391	1,301
1:4:1 Receipts	138	195			
Grants and Contributions	313	1,160			
Capital Development Fund	5,000	2,500			

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17

	Actual 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
LICENSING & REGULATORY AFFAIRS	476,349	490,200	561,700	491,400
LEISURE AND COMMUNITY	462,438	2,112,600	2,809,300	2,635,700
HOUSING AND HEALTH	646,394	1,215,000	1,298,200	1,196,900
PUBLIC PROTECTION	1,888,653	2,293,800	2,089,700	2,050,600
POLICY & RESOURCES	8,146,787	1,463,400	2,253,900	1,353,000
STREETSCENE	3,909,028	4,447,000	4,440,800	4,478,600
PLANNING AND DEVELOPMENT	-845,099	-1,001,900	-730,300	-595,700
PLANNING COMMITTEE	769,997	753,000	688,700	672,900
NET EXPENDITURE	15,454,548	11,773,100	13,412,000	12,283,400

SUBJECTIVE ANALYSIS

	Actual 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	8,623,924	8,816,100	9,249,900	8,645,700
PREMISES RELATED EXPENDITURE	3,151,644	2,814,500	3,503,600	3,356,200
TRANSPORT RELATED EXPENDITURE	826,326	823,000	875,800	835,600
SUPPLIES & SERVICES	5,008,974	3,907,400	5,403,000	4,597,500
CONTRACT PAYMENTS	1,345,914	1,465,100	1,464,700	1,463,800
TRANSFER PAYMENTS	19,094,888	19,812,400	19,865,100	19,834,500
INTERNAL SUPPORT	2,719,603	2,985,800	2,855,600	2,777,800
CAPITAL CHARGES	7,257,478	2,297,600	2,580,600	2,580,600
CAPITAL FINANCING	12,036	0	0	0
GROSS EXPENDITURE	48,040,787	42,921,900	45,798,300	44,091,700
GOVERNMENT GRANTS	-20,241,690	-20,148,100	-20,672,100	-20,351,500
OTHER GRANTS & REIMBURSEMENTS	-2,162,867	-1,777,000	-1,952,200	-1,841,800
DSO SURPLUS	147	0	0	0
SALES	-875,626	-775,400	-725,100	-725,000
FEES & CHARGES	-6,184,189	-4,963,000	-5,340,500	-5,257,600
RENTS	-3,119,345	-3,482,300	-3,696,400	-3,632,400
INTEREST	-1	-3,000	0	0
RECHARGES TO OTHER ACCOUNTS	-2,668	0	0	0
GROSS INCOME	-32,586,239	-31,148,800	-32,386,300	-31,808,300
NET EXPENDITURE	15,454,548	11,773,100	13,412,000	12,283,400

PLANNING COMMITTEE**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
PLANNING ADVICE	272,400	307,400	229,200	231,500
ENFORCEMENT OF PLANNING CONTRL	142,002	131,600	125,200	115,100
APPEALS	102,374	69,000	50,300	49,600
PROCESSING APPLICATIONS	253,221	245,000	284,000	276,700
NET EXPENDITURE	769,997	753,000	688,700	672,900

SUBJECTIVE ANALYSIS

	Actuals 2013/14 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	706,788	748,500	721,600	722,800
TRANSPORT RELATED EXPENDITURE	14,958	12,600	12,600	12,600
SUPPLIES & SERVICES	164,555	61,400	60,800	60,800
CONTRACT PAYMENTS	114,123	129,100	98,400	97,000
INTERNAL SUPPORT	151,520	165,700	159,600	154,000
GROSS EXPENDITURE	1,151,943	1,117,300	1,053,000	1,047,200
OTHER GRANTS & REIMBURSEMENTS	-277	0	0	0
SALES	-572	-2,600	-2,600	-2,600
FEES & CHARGES	-381,097	-361,700	-361,700	-371,700
GROSS INCOME	-381,946	-364,300	-364,300	-374,300
NET EXPENDITURE	769,997	753,000	688,700	672,900

PLANNING COMMITTEE**PLANNING ADVICE**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	209,517	225,300	190,700	194,100
TRANSPORT RELATED EXPENDITURE	1,991	2,600	2,600	2,600
SUPPLIES & SERVICES	2,320	2,000	2,000	2,000
CONTRACT PAYMENTS	35,921	50,400	12,200	12,200
INTERNAL SUPPORT	38,649	41,800	36,400	35,300
GROSS EXPENDITURE	288,399	322,100	243,900	246,200
OTHER GRANTS & REIMBURSEMENTS	-277	0	0	0
FEEES & CHARGES	-15,722	-14,700	-14,700	-14,700
GROSS INCOME	-15,999	-14,700	-14,700	-14,700
NET EXPENDITURE	272,400	307,400	229,200	231,500

ENFORCEMENT OF PLANNING CONTRL

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	103,415	98,100	97,300	87,800
TRANSPORT RELATED EXPENDITURE	2,613	2,500	2,500	2,500
SUPPLIES & SERVICES	3,595	3,100	3,000	3,000
CONTRACT PAYMENTS	14,478	8,000	5,100	5,100
INTERNAL SUPPORT	18,001	19,900	17,300	16,700
GROSS EXPENDITURE	142,102	131,600	125,200	115,100
FEEES & CHARGES	-100	0	0	0
GROSS INCOME	-100	0	0	0
NET EXPENDITURE	142,002	131,600	125,200	115,100

APPEALS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	33,474	35,300	22,500	22,100
TRANSPORT RELATED EXPENDITURE	75	100	100	100
SUPPLIES & SERVICES	59,864	22,900	22,900	22,900
CONTRACT PAYMENTS	1,759	2,700	0	0
INTERNAL SUPPORT	7,202	8,000	4,800	4,500
GROSS EXPENDITURE	102,374	69,000	50,300	49,600
NET EXPENDITURE	102,374	69,000	50,300	49,600

PLANNING COMMITTEE**PROCESSING APPLICATIONS**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	360,381	389,800	411,100	418,800
TRANSPORT RELATED EXPENDITURE	10,278	7,400	7,400	7,400
SUPPLIES & SERVICES	98,776	33,400	32,900	32,900
CONTRACT PAYMENTS	61,964	68,000	81,100	79,700
INTERNAL SUPPORT	87,669	96,000	101,100	97,500
GROSS EXPENDITURE	619,068	594,600	633,600	636,300
SALES	-572	-2,600	-2,600	-2,600
FEES & CHARGES	-365,275	-347,000	-347,000	-357,000
GROSS INCOME	-365,847	-349,600	-349,600	-359,600
NET EXPENDITURE	253,221	245,000	284,000	276,700
PLANNING COMMITTEE NET EXPENDITURE	769,997	753,000	688,700	672,900

LICENSING AND REGULATORY AFFAIRS**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
HACKNEY CARRIAGE LICENCES	-9,791	0	5,300	1,900
LICENSING	15,698	-8,000	-10,700	-23,300
HEALTH & SAFETY	196,006	148,700	154,200	152,000
ELECTION SERVICES	274,436	349,500	412,900	360,800
NET EXPENDITURE	476,349	490,200	561,700	491,400

SUBJECTIVE ANALYSIS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	235,590	177,300	208,200	180,800
PREMISES RELATED EXPENDITURE	10,884	15,000	15,000	15,000
TRANSPORT RELATED EXPENDITURE	1,070	1,100	1,100	1,100
SUPPLIES & SERVICES	176,650	238,700	274,300	245,700
CONTRACT PAYMENTS	271,775	280,500	287,900	276,100
INTERNAL SUPPORT	55,931	64,000	57,700	55,100
GROSS EXPENDITURE	751,900	776,600	844,200	773,800
OTHER GRANTS & REIMBURSEMENTS	-85,202	-110,000	-110,000	-110,000
SALES	-1,733	-1,800	-1,800	-1,700
FEES & CHARGES	-188,616	-174,600	-170,700	-170,700
GROSS INCOME	-275,551	-286,400	-282,500	-282,400
NET EXPENDITURE	476,349	490,200	561,700	491,400

LICENSING AND REGULATORY SERVICES**HACKNEY CARRIAGE LICENCES**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
SUPPLIES & SERVICES	5,607	0	7,000	7,000
CONTRACT PAYMENTS	79,140	84,200	81,700	78,300
INTERNAL SUPPORT	3,309	4,700	1,600	1,500
GROSS EXPENDITURE	88,055	88,900	90,300	86,800
SALES	-213	-300	-300	-200
FEES & CHARGES	-97,633	-88,600	-84,700	-84,700
GROSS INCOME	-97,846	-88,900	-85,000	-84,900
NET EXPENDITURE	-9,791	0	5,300	1,900

LICENSING

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	29,965	5,100	5,300	300
SUPPLIES & SERVICES	382	0	0	0
CONTRACT PAYMENTS	72,038	68,000	68,100	60,800
INTERNAL SUPPORT	3,300	4,900	1,900	1,600
GROSS EXPENDITURE	105,686	78,000	75,300	62,700
FEES & CHARGES	-89,988	-86,000	-86,000	-86,000
GROSS INCOME	-89,988	-86,000	-86,000	-86,000
NET EXPENDITURE	15,698	-8,000	-10,700	-23,300

HEALTH & SAFETY

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	55,423	2,800	3,800	2,800
SUPPLIES & SERVICES	16,183	12,000	12,000	12,000
CONTRACT PAYMENTS	120,597	128,300	138,100	137,000
INTERNAL SUPPORT	3,832	5,600	300	200
GROSS EXPENDITURE	196,036	148,700	154,200	152,000
FEES & CHARGES	-30	0	0	0
GROSS INCOME	-30	0	0	0
NET EXPENDITURE	196,006	148,700	154,200	152,000

LICENSING AND REGULATORY SERVICES**ELECTION SERVICES**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	150,202	169,400	199,100	177,700
PREMISES RELATED EXPENDITURE	10,884	15,000	15,000	15,000
TRANSPORT RELATED EXPENDITURE	1,070	1,100	1,100	1,100
SUPPLIES & SERVICES	154,478	226,700	255,300	226,700
INTERNAL SUPPORT	45,489	48,800	53,900	51,800
GROSS EXPENDITURE	362,123	461,000	524,400	472,300
OTHER GRANTS & REIMBURSEMENTS	-85,202	-110,000	-110,000	-110,000
SALES	-1,520	-1,500	-1,500	-1,500
FEES & CHARGES	-966	0	0	0
GROSS INCOME	-87,687	-111,500	-111,500	-111,500
NET EXPENDITURE	274,436	349,500	412,900	360,800
LICENSING & REGULATORY AFFAIRS NET EXPENDITURE	476,349	490,200	561,700	491,400

LEISURE and COMMUNITY**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
COMMUNITY GRANTS	292,427	333,800	427,200	305,500
TOURISM	37,156	0	0	0
COMMUNITY DEVELOPMENT	147,782	142,700	260,000	189,300
OUTDOOR SPORT & RECREATION	685,074	507,700	668,800	674,300
COUNTRYSIDE MANAGEMENT	164,173	162,000	154,400	155,200
FERNEHAM HALL	402,895	415,100	424,700	437,200
FAREHAM LEISURE CENTRE	-61,880	213,500	523,600	519,600
HOLLY HILL LEISURE CENTRE	0	0	0	14,600
COMMUNITY CENTRES	-1,275,730	254,400	268,800	258,400
WESTBURY MANOR MUSEUM	70,541	83,400	81,800	81,600
NET EXPENDITURE	462,438	2,112,600	2,809,300	2,635,700

SUBJECTIVE ANALYSIS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	845,798	896,500	939,500	899,500
PREMISES RELATED EXPENDITURE	705,619	550,400	537,700	572,600
TRANSPORT RELATED EXPENDITURE	22,912	14,500	14,600	14,300
SUPPLIES & SERVICES	1,060,487	792,100	986,100	746,900
CONTRACT PAYMENTS	108,780	88,400	92,500	92,500
INTERNAL SUPPORT	301,665	320,500	333,700	329,700
CAPITAL CHARGES	-1,126,453	716,800	1,240,200	1,240,200
GROSS EXPENDITURE	1,918,808	3,379,200	4,144,300	3,895,700
GOVERNMENT GRANTS	-3,000	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-408,673	-307,500	-388,400	-313,400
SALES	-705,125	-616,800	-616,800	-616,800
FEES & CHARGES	-279,673	-286,600	-279,100	-279,100
RENTS	-59,899	-55,700	-50,700	-50,700
GROSS INCOME	-1,456,370	-1,266,600	-1,335,000	-1,260,000
NET EXPENDITURE	462,438	2,112,600	2,809,300	2,635,700

LEISURE and COMMUNITY**COMMUNITY GRANTS**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	30,692	30,500	36,700	37,800
SUPPLIES & SERVICES	248,994	289,700	371,700	249,700
CONTRACT PAYMENTS	0	0	2,400	2,400
INTERNAL SUPPORT	12,741	13,600	16,400	15,600
GROSS EXPENDITURE	292,427	333,800	427,200	305,500
NET EXPENDITURE	292,427	333,800	427,200	305,500

TOURISM

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	4,422	0	0	0
CONTRACT PAYMENTS	30,600	0	0	0
INTERNAL SUPPORT	2,134	0	0	0
GROSS EXPENDITURE	37,156	0	0	0
NET EXPENDITURE	37,156	0	0	0

COMMUNITY DEVELOPMENT

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	111,143	102,400	175,400	139,000
TRANSPORT RELATED EXPENDITURE	3,764	3,200	3,200	3,200
SUPPLIES & SERVICES	47,364	12,100	124,300	11,800
CONTRACT PAYMENTS	377	500	1,300	1,300
INTERNAL SUPPORT	21,679	24,500	35,300	34,000
GROSS EXPENDITURE	184,327	142,700	339,500	189,300
GOVERNMENT GRANTS	-3,000	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-33,545	0	-79,500	0
GROSS INCOME	-36,545	0	-79,500	0
NET EXPENDITURE	147,782	142,700	260,000	189,300

OUTDOOR SPORT & RECREATION

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	112,008	120,700	94,000	89,500
PREMISES RELATED EXPENDITURE	290,586	232,500	230,700	241,200
TRANSPORT RELATED EXPENDITURE	1,314	1,600	1,600	1,600

LEISURE and COMMUNITY**OUTDOOR SPORT & RECREATION**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
SUPPLIES & SERVICES	153,631	7,800	7,800	7,800
CONTRACT PAYMENTS	7,605	11,400	4,800	4,800
INTERNAL SUPPORT	48,141	52,100	45,200	44,700
CAPITAL CHARGES	227,470	162,200	349,800	349,800
GROSS EXPENDITURE	840,754	588,300	733,900	739,400
OTHER GRANTS & REIMBURSEMENTS	-83,769	0	0	0
FEES & CHARGES	-50,284	-59,900	-52,400	-52,400
RENTS	-21,628	-20,700	-12,700	-12,700
GROSS INCOME	-155,681	-80,600	-65,100	-65,100
NET EXPENDITURE	685,074	507,700	668,800	674,300

COUNTRYSIDE MANAGEMENT

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	111,749	120,700	117,800	119,600
PREMISES RELATED EXPENDITURE	54,154	36,900	37,000	37,300
TRANSPORT RELATED EXPENDITURE	16,809	8,400	8,500	8,200
SUPPLIES & SERVICES	61,721	42,600	40,100	40,100
CONTRACT PAYMENTS	0	0	1,300	1,300
INTERNAL SUPPORT	34,464	37,400	35,100	34,100
CAPITAL CHARGES	1,158	1,200	1,200	1,200
GROSS EXPENDITURE	280,055	247,200	241,000	241,800
OTHER GRANTS & REIMBURSEMENTS	-115,882	-85,200	-86,600	-86,600
GROSS INCOME	-115,882	-85,200	-86,600	-86,600
NET EXPENDITURE	164,173	162,000	154,400	155,200

FERNEHAM HALL

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	389,382	427,200	432,800	442,400
PREMISES RELATED EXPENDITURE	176,018	146,700	141,100	146,800
TRANSPORT RELATED EXPENDITURE	320	700	700	700
SUPPLIES & SERVICES	522,675	429,800	427,900	428,000
CONTRACT PAYMENTS	0	1,100	13,400	13,400
INTERNAL SUPPORT	127,396	130,300	129,500	126,600
CAPITAL CHARGES	122,764	122,800	122,800	122,800
GROSS EXPENDITURE	1,338,555	1,258,600	1,268,200	1,280,700

LEISURE and COMMUNITY**FERNEHAM HALL**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
SALES	-705,125	-616,800	-616,800	-616,800
FEES & CHARGES	-230,535	-226,700	-226,700	-226,700
GROSS INCOME	-935,660	-843,500	-843,500	-843,500
NET EXPENDITURE	402,895	415,100	424,700	437,200

FAREHAM LEISURE CENTRE

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	19,464	19,200	19,200	19,400
PREMISES RELATED EXPENDITURE	41,191	26,600	19,800	23,000
TRANSPORT RELATED EXPENDITURE	165	200	200	200
SUPPLIES & SERVICES	0	300	5,100	300
CONTRACT PAYMENTS	0	900	2,400	2,400
INTERNAL SUPPORT	25,378	27,900	39,000	40,900
CAPITAL CHARGES	0	341,200	640,700	640,700
GROSS EXPENDITURE	86,197	416,300	726,400	726,900
OTHER GRANTS & REIMBURSEMENTS	-148,077	-202,800	-202,800	-207,300
GROSS INCOME	-148,077	-202,800	-202,800	-207,300
NET EXPENDITURE	-61,880	213,500	523,600	519,600

HOLLY HILL LEISURE CENTRE

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
PREMISES RELATED EXPENDITURE	0	0	0	14,600
GROSS EXPENDITURE	0	0	0	14,600
NET EXPENDITURE	0	0	0	14,600

COMMUNITY CENTRES

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	64,712	64,100	51,700	39,900
PREMISES RELATED EXPENDITURE	143,670	107,700	109,100	109,700
TRANSPORT RELATED EXPENDITURE	540	400	400	400
SUPPLIES & SERVICES	26,102	9,800	9,200	9,200
CONTRACT PAYMENTS	5,668	10,000	2,400	2,400
INTERNAL SUPPORT	25,949	27,500	27,800	28,600

LEISURE and COMMUNITY**COMMUNITY CENTRES**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
CAPITAL CHARGES	-1,477,845	89,400	125,700	125,700
GROSS EXPENDITURE	-1,211,205	308,900	326,300	315,900
OTHER GRANTS & REIMBURSEMENTS	-27,400	-19,500	-19,500	-19,500
FEEES & CHARGES	1,147	0	0	0
RENTS	-38,271	-35,000	-38,000	-38,000
GROSS INCOME	-64,525	-54,500	-57,500	-57,500
NET EXPENDITURE	-1,275,730	254,400	268,800	258,400

WESTBURY MANOR MUSEUM

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	2,226	11,700	11,900	11,900
CONTRACT PAYMENTS	64,530	64,500	64,500	64,500
INTERNAL SUPPORT	3,784	7,200	5,400	5,200
GROSS EXPENDITURE	70,541	83,400	81,800	81,600
NET EXPENDITURE	70,541	83,400	81,800	81,600

**LEISURE AND COMMUNITY NET
EXPENDITURE**

462,438	2,112,600	2,809,300	2,635,700
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HOUSING and HEALTH**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
HOUSING GRANTS & HOME IMPROVE	395,194	330,500	340,200	341,900
HOUSING OPTIONS	70,287	85,600	82,400	76,600
HOMELESSNESS	260,820	346,900	401,600	358,600
HOUSING ADVICE	268,062	274,200	294,400	259,500
HOUSING STRATEGY	92,002	77,000	69,400	51,300
HOME ENERGY CONSERVATION	18,468	22,700	22,600	23,400
REGISTERED PROVIDERS	-458,439	78,100	87,600	85,600
NET EXPENDITURE	646,394	1,215,000	1,298,200	1,196,900

SUBJECTIVE ANALYSIS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	624,952	631,300	671,700	590,200
PREMISES RELATED EXPENDITURE	297,837	261,000	353,000	304,100
TRANSPORT RELATED EXPENDITURE	6,675	5,600	5,600	5,600
SUPPLIES & SERVICES	166,292	202,600	206,900	198,400
CONTRACT PAYMENTS	68,958	74,600	69,200	70,600
TRANSFER PAYMENTS	330,750	324,300	370,800	340,200
INTERNAL SUPPORT	172,200	189,700	188,900	183,200
CAPITAL CHARGES	654,863	585,400	584,400	584,400
CAPITAL FINANCING	12,036	0	0	0
GROSS EXPENDITURE	2,334,563	2,274,500	2,450,500	2,276,700
GOVERNMENT GRANTS	-622,975	-302,000	-360,000	-329,400
OTHER GRANTS & REIMBURSEMENTS	-565,321	-330,000	-330,900	-330,000
FEES & CHARGES	-138,032	-140,400	-103,200	-101,900
RENTS	-361,842	-287,100	-358,200	-318,500
GROSS INCOME	-1,688,169	-1,059,500	-1,152,300	-1,079,800
NET EXPENDITURE	646,394	1,215,000	1,298,200	1,196,900

HOUSING and HEALTH**HOUSING GRANTS & HOME IMPROVE**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	61,699	62,700	61,600	63,100
TRANSPORT RELATED EXPENDITURE	2,215	1,900	1,900	1,900
SUPPLIES & SERVICES	20,382	19,000	19,000	19,000
CONTRACT PAYMENTS	0	2,000	2,400	2,400
INTERNAL SUPPORT	12,700	14,900	26,200	25,500
CAPITAL CHARGES	645,180	560,000	560,000	560,000
GROSS EXPENDITURE	742,177	660,500	671,100	671,900
GOVERNMENT GRANTS	-306,693	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-40,291	-330,000	-330,900	-330,000
GROSS INCOME	-346,983	-330,000	-330,900	-330,000
NET EXPENDITURE	395,194	330,500	340,200	341,900

HOUSING OPTIONS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	22,555	23,400	23,000	23,800
PREMISES RELATED EXPENDITURE	6,397	6,900	6,900	7,000
TRANSPORT RELATED EXPENDITURE	249	900	900	900
SUPPLIES & SERVICES	-1,795	10,000	17,500	10,000
CONTRACT PAYMENTS	52,791	56,300	58,100	59,500
INTERNAL SUPPORT	28,364	26,500	14,400	13,800
GROSS EXPENDITURE	108,562	124,000	120,800	115,000
FEES & CHARGES	-38,274	-38,400	-38,400	-38,400
GROSS INCOME	-38,274	-38,400	-38,400	-38,400
NET EXPENDITURE	70,287	85,600	82,400	76,600

HOMELESSNESS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	207,027	209,100	223,100	190,800
PREMISES RELATED EXPENDITURE	287,793	248,500	346,100	297,100
TRANSPORT RELATED EXPENDITURE	1,812	700	700	700
SUPPLIES & SERVICES	138,009	163,800	160,100	160,100
CONTRACT PAYMENTS	3,084	3,600	7,400	7,400
TRANSFER PAYMENTS	330,750	324,300	370,800	340,200
INTERNAL SUPPORT	66,870	74,000	76,400	73,700
GROSS EXPENDITURE	1,035,346	1,024,000	1,184,600	1,070,000

HOUSING and HEALTH**HOMELESSNESS**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
GOVERNMENT GRANTS	-316,282	-302,000	-360,000	-329,400
OTHER GRANTS & REIMBURSEMENTS	-4,000	0	0	0
FEES & CHARGES	-99,750	-102,000	-64,800	-63,500
RENTS	-354,494	-273,100	-358,200	-318,500
GROSS INCOME	-774,526	-677,100	-783,000	-711,400
NET EXPENDITURE	260,820	346,900	401,600	358,600

HOUSING ADVICE

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	221,144	222,200	244,800	211,600
PREMISES RELATED EXPENDITURE	203	0	0	0
TRANSPORT RELATED EXPENDITURE	907	800	800	800
SUPPLIES & SERVICES	1,185	0	0	0
CONTRACT PAYMENTS	2,076	1,400	1,300	1,300
INTERNAL SUPPORT	42,547	49,800	47,500	45,800
GROSS EXPENDITURE	268,062	274,200	294,400	259,500
NET EXPENDITURE	268,062	274,200	294,400	259,500

HOUSING STRATEGY

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	51,965	51,500	54,200	37,400
TRANSPORT RELATED EXPENDITURE	1,386	1,200	1,200	1,200
SUPPLIES & SERVICES	4,864	2,800	3,300	2,300
CONTRACT PAYMENTS	11,007	9,000	0	0
INTERNAL SUPPORT	8,935	10,700	8,900	8,600
CAPITAL CHARGES	1,809	1,800	1,800	1,800
CAPITAL FINANCING	12,036	0	0	0
GROSS EXPENDITURE	92,002	77,000	69,400	51,300
NET EXPENDITURE	92,002	77,000	69,400	51,300

HOME ENERGY CONSERVATION

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	12,266	13,000	12,800	13,600
TRANSPORT RELATED EXPENDITURE	107	100	100	100

HOUSING and HEALTH**HOME ENERGY CONSERVATION**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
SUPPLIES & SERVICES	3,763	7,000	7,000	7,000
CONTRACT PAYMENTS	0	100	0	0
INTERNAL SUPPORT	2,333	2,500	2,700	2,700
GROSS EXPENDITURE	18,468	22,700	22,600	23,400
NET EXPENDITURE	18,468	22,700	22,600	23,400

REGISTERED PROVIDERS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	48,296	49,400	52,200	49,900
PREMISES RELATED EXPENDITURE	3,445	5,600	0	0
SUPPLIES & SERVICES	-117	0	0	0
CONTRACT PAYMENTS	0	2,200	0	0
INTERNAL SUPPORT	10,451	11,300	12,800	13,100
CAPITAL CHARGES	7,874	23,600	22,600	22,600
GROSS EXPENDITURE	69,948	92,100	87,600	85,600
OTHER GRANTS & REIMBURSEMENTS	-521,030	0	0	0
FEES & CHARGES	-8	0	0	0
RENTS	-7,348	-14,000	0	0
GROSS INCOME	-528,386	-14,000	0	0
NET EXPENDITURE	-458,439	78,100	87,600	85,600
HOUSING AND HEALTH NET EXPENDITURE	646,394	1,215,000	1,298,200	1,196,900

PLANNING and DEVELOPMENT**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
PARKING STRATEGIC MANAGEMENT	-2,325,498	-2,278,800	-2,258,300	-2,171,600
FLOODING & COASTAL MANAGEMENT	107,662	121,200	139,000	116,300
PUBLIC TRANSPORT	43,811	46,200	46,900	46,700
TRANSPORTATION LIAISON	-38,990	-29,400	-27,400	-27,400
BUILDING CONTROL	190,024	221,200	227,100	226,300
ENVIRONMENTAL IMPROVEMENT SCH	39,596	112,400	17,300	17,100
TREE MANAGEMENT	45,719	42,000	38,100	38,900
SUSTAINABILITY	40,511	51,700	36,500	36,400
HISTORIC ENVIRONMENT SERVICE	48,377	48,900	28,500	28,600
LOCAL PLAN	1,003,687	662,700	1,022,000	1,093,000
NET EXPENDITURE	-845,099	-1,001,900	-730,300	-595,700

SUBJECTIVE ANALYSIS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	673,512	604,300	707,600	727,800
PREMISES RELATED EXPENDITURE	23,309	6,200	29,000	6,200
TRANSPORT RELATED EXPENDITURE	7,237	6,900	6,900	6,900
SUPPLIES & SERVICES	666,976	284,800	669,900	449,800
CONTRACT PAYMENTS	214,004	266,300	286,000	285,900
INTERNAL SUPPORT	227,832	249,100	307,400	294,800
CAPITAL CHARGES	35,883	83,400	35,800	35,800
GROSS EXPENDITURE	1,848,754	1,501,000	2,042,600	1,807,200
GOVERNMENT GRANTS	-60,000	0	-270,000	0
OTHER GRANTS & REIMBURSEMENTS	-141,048	-80,100	-80,100	-80,100
SALES	-7,229	-4,800	-4,800	-4,800
FEES & CHARGES	-2,485,576	-2,418,000	-2,418,000	-2,318,000
GROSS INCOME	-2,693,853	-2,502,900	-2,772,900	-2,402,900
NET EXPENDITURE	-845,099	-1,001,900	-730,300	-595,700

PLANNING and DEVELOPMENT**PARKING STRATEGIC MANAGEMENT**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	50,113	39,900	3,200	3,300
SUPPLIES & SERVICES	20,987	13,100	32,700	23,600
CONTRACT PAYMENTS	0	0	16,200	16,200
INTERNAL SUPPORT	72,142	76,200	97,600	93,300
GROSS EXPENDITURE	143,242	129,200	149,700	136,400
FEES & CHARGES	-2,468,740	-2,408,000	-2,408,000	-2,308,000
GROSS INCOME	-2,468,740	-2,408,000	-2,408,000	-2,308,000
NET EXPENDITURE	-2,325,498	-2,278,800	-2,258,300	-2,171,600

FLOODING & COASTAL MANAGEMENT

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	12,417	12,600	11,200	11,600
PREMISES RELATED EXPENDITURE	23,309	6,200	29,000	6,200
TRANSPORT RELATED EXPENDITURE	500	2,200	2,200	2,200
SUPPLIES & SERVICES	121,720	8,300	278,300	8,300
CONTRACT PAYMENTS	34,137	57,100	56,200	56,200
INTERNAL SUPPORT	8,762	10,200	7,500	7,200
CAPITAL CHARGES	24,633	24,600	24,600	24,600
GROSS EXPENDITURE	225,478	121,200	409,000	116,300
GOVERNMENT GRANTS	-60,000	0	-270,000	0
OTHER GRANTS & REIMBURSEMENTS	-57,816	0	0	0
GROSS INCOME	-117,816	0	-270,000	0
NET EXPENDITURE	107,662	121,200	139,000	116,300

PUBLIC TRANSPORT

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
SUPPLIES & SERVICES	42,435	44,700	44,700	44,700
CONTRACT PAYMENTS	134	400	400	400
INTERNAL SUPPORT	1,243	1,100	1,800	1,600
GROSS EXPENDITURE	43,811	46,200	46,900	46,700
NET EXPENDITURE	43,811	46,200	46,900	46,700

PLANNING and DEVELOPMENT**TRANSPORTATION LIAISON**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	40,313	39,700	39,200	40,000
TRANSPORT RELATED EXPENDITURE	640	900	900	900
SUPPLIES & SERVICES	-523	0	0	0
CONTRACT PAYMENTS	0	1,000	1,300	1,300
INTERNAL SUPPORT	8,028	9,100	11,300	10,500
GROSS EXPENDITURE	48,458	50,700	52,700	52,700
OTHER GRANTS & REIMBURSEMENTS	-83,232	-80,100	-80,100	-80,100
FEEES & CHARGES	-4,216	0	0	0
GROSS INCOME	-87,448	-80,100	-80,100	-80,100
NET EXPENDITURE	-38,990	-29,400	-27,400	-27,400

BUILDING CONTROL

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
SUPPLIES & SERVICES	6,257	14,200	14,200	14,200
CONTRACT PAYMENTS	174,975	203,000	205,800	205,700
INTERNAL SUPPORT	16,292	18,300	21,400	20,700
GROSS EXPENDITURE	197,523	235,500	241,400	240,600
SALES	-7,207	-4,300	-4,300	-4,300
FEEES & CHARGES	-292	-10,000	-10,000	-10,000
GROSS INCOME	-7,498	-14,300	-14,300	-14,300
NET EXPENDITURE	190,024	221,200	227,100	226,300

ENVIRONMENTAL IMPROVEMENT SCH

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	20,772	43,600	3,400	3,300
TRANSPORT RELATED EXPENDITURE	0	200	200	200
SUPPLIES & SERVICES	933	2,000	1,300	1,300
INTERNAL SUPPORT	6,738	7,800	1,200	1,100
CAPITAL CHARGES	11,250	58,800	11,200	11,200
GROSS EXPENDITURE	39,693	112,400	17,300	17,100
FEEES & CHARGES	-97	0	0	0
GROSS INCOME	-97	0	0	0

PLANNING and DEVELOPMENT

<u>ENVIRONMENTAL IMPROVEMENT SCH</u>	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
NET EXPENDITURE	39,596	112,400	17,300	17,100

<u>TREE MANAGEMENT</u>	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	25,932	26,300	24,600	25,400
TRANSPORT RELATED EXPENDITURE	2,384	2,100	2,100	2,100
SUPPLIES & SERVICES	10,049	6,100	6,100	6,100
CONTRACT PAYMENTS	1,809	1,400	0	0
INTERNAL SUPPORT	5,546	6,600	5,800	5,800
GROSS EXPENDITURE	45,719	42,500	38,600	39,400
SALES	0	-500	-500	-500
GROSS INCOME	0	-500	-500	-500
NET EXPENDITURE	45,719	42,000	38,100	38,900

<u>SUSTAINABILITY</u>	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	17,709	19,000	5,700	5,900
TRANSPORT RELATED EXPENDITURE	75	0	0	0
SUPPLIES & SERVICES	19,163	28,500	28,500	28,500
CONTRACT PAYMENTS	16	0	0	0
INTERNAL SUPPORT	3,549	4,200	2,300	2,000
GROSS EXPENDITURE	40,511	51,700	36,500	36,400
NET EXPENDITURE	40,511	51,700	36,500	36,400

<u>HISTORIC ENVIRONMENT SERVICE</u>	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	37,486	39,000	22,200	22,700
TRANSPORT RELATED EXPENDITURE	280	100	100	100
SUPPLIES & SERVICES	1,700	1,800	1,800	1,800
CONTRACT PAYMENTS	2,934	1,200	0	0
INTERNAL SUPPORT	5,977	6,800	4,400	4,000
GROSS EXPENDITURE	48,377	48,900	28,500	28,600

PLANNING and DEVELOPMENT**HISTORIC ENVIRONMENT SERVICE**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
NET EXPENDITURE	48,377	48,900	28,500	28,600

LOCAL PLAN

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	468,771	384,200	598,100	615,600
TRANSPORT RELATED EXPENDITURE	3,357	1,400	1,400	1,400
SUPPLIES & SERVICES	444,256	166,100	262,300	321,300
CONTRACT PAYMENTS	0	2,200	6,100	6,100
INTERNAL SUPPORT	99,557	108,800	154,100	148,600
GROSS EXPENDITURE	1,015,941	662,700	1,022,000	1,093,000
SALES	-23	0	0	0
FEES & CHARGES	-12,231	0	0	0
GROSS INCOME	-12,254	0	0	0
NET EXPENDITURE	1,003,687	662,700	1,022,000	1,093,000
PLANNING AND DEVELOPMENT NET EXPENDITURE	-845,099	-1,001,900	-730,300	-595,700

POLICY and RESOURCES**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
HOUSING BENEFIT PAYMENTS	-127,679	0	-77,300	-77,300
HOUSING BENEFIT ADMIN	362,009	385,500	435,500	396,600
DEMOCRATIC REP & MANAGEMENT	973,497	1,076,800	1,081,700	1,045,500
COMMERCIAL ESTATES	4,734,827	-2,472,100	-1,841,100	-2,132,400
HENRY CORT	45,036	82,200	56,900	43,100
NEIGHBOURHOOD WORKING	120,041	125,500	99,800	98,700
PUBLIC RELATIONS & CONSULTATION	239,925	258,400	352,600	339,300
UNAPPORTIONABLE CENTRAL O/HDS	10,590	177,600	535,500	179,600
CORPORATE MANAGEMENT	988,824	916,800	832,300	758,300
ECONOMIC DEVELOPMENT	222,027	191,000	96,900	77,100
LOCAL LAND CHARGES	-184,697	-170,400	-170,200	-170,800
LOCAL TAX COLLECTION	762,386	892,100	851,300	795,300
NET EXPENDITURE	8,146,787	1,463,400	2,253,900	1,353,000

SUBJECTIVE ANALYSIS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	2,487,767	2,688,300	3,085,800	2,594,300
PREMISES RELATED EXPENDITURE	266,377	281,300	619,700	503,700
TRANSPORT RELATED EXPENDITURE	21,953	23,100	27,100	27,200
SUPPLIES & SERVICES	1,614,158	1,450,700	2,256,700	2,004,200
CONTRACT PAYMENTS	95,999	106,900	79,200	79,200
TRANSFER PAYMENTS	18,764,138	19,488,100	19,494,300	19,494,300
INTERNAL SUPPORT	1,053,049	1,193,800	1,120,600	1,092,300
CAPITAL CHARGES	7,071,369	27,800	27,700	27,700
GROSS EXPENDITURE	31,374,812	25,260,000	26,711,100	25,822,900
GOVERNMENT GRANTS	-19,555,715	-19,846,100	-20,042,100	-20,022,100
OTHER GRANTS & REIMBURSEMENTS	-367,197	-398,400	-396,300	-396,300
FEES & CHARGES	-639,934	-448,400	-763,300	-820,300
RENTS	-2,665,178	-3,100,700	-3,255,500	-3,231,200
INTEREST	-1	-3,000	0	0
GROSS INCOME	-23,228,025	-23,796,600	-24,457,200	-24,469,900
NET EXPENDITURE	8,146,787	1,463,400	2,253,900	1,353,000

POLICY and RESOURCES**HOUSING BENEFIT PAYMENTS**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
PREMISES RELATED EXPENDITURE	21	0	0	0
TRANSPORT RELATED EXPENDITURE	15	0	0	0
SUPPLIES & SERVICES	226,735	60,000	183,900	183,900
TRANSFER PAYMENTS	18,714,138	19,416,100	19,422,300	19,422,300
GROSS EXPENDITURE	18,940,909	19,476,100	19,606,200	19,606,200
GOVERNMENT GRANTS	-19,068,039	-19,476,100	-19,683,500	-19,683,500
FEES & CHARGES	-549	0	0	0
GROSS INCOME	-19,068,588	-19,476,100	-19,683,500	-19,683,500
NET EXPENDITURE	-127,679	0	-77,300	-77,300

HOUSING BENEFIT ADMIN

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	492,581	445,700	514,500	460,800
TRANSPORT RELATED EXPENDITURE	3,863	3,600	3,600	3,600
SUPPLIES & SERVICES	66,733	68,800	68,700	67,200
CONTRACT PAYMENTS	30,936	28,200	4,800	4,800
INTERNAL SUPPORT	118,887	131,500	117,800	114,100
GROSS EXPENDITURE	713,000	677,800	709,400	650,500
GOVERNMENT GRANTS	-347,109	-292,300	-273,900	-253,900
FEES & CHARGES	-3,882	0	0	0
GROSS INCOME	-350,991	-292,300	-273,900	-253,900
NET EXPENDITURE	362,009	385,500	435,500	396,600

DEMOCRATIC REP & MANAGEMENT

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	284,657	299,400	309,000	281,300
TRANSPORT RELATED EXPENDITURE	12,435	13,100	12,300	12,300
SUPPLIES & SERVICES	457,514	476,300	468,300	476,300
CONTRACT PAYMENTS	5,330	6,000	8,600	8,600
INTERNAL SUPPORT	275,692	347,900	349,500	333,000
CAPITAL CHARGES	3,334	3,400	3,300	3,300
GROSS EXPENDITURE	1,038,961	1,146,100	1,151,000	1,114,800
OTHER GRANTS & REIMBURSEMENTS	-49,860	-53,700	-53,700	-53,700
FEES & CHARGES	-15,605	-15,600	-15,600	-15,600

POLICY and RESOURCES**DEMOCRATIC REP & MANAGEMENT**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
GROSS INCOME	-65,465	-69,300	-69,300	-69,300
NET EXPENDITURE	973,497	1,076,800	1,081,700	1,045,500

COMMERCIAL ESTATES

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	18,441	-4,300	73,300	62,900
PREMISES RELATED EXPENDITURE	205,896	206,800	534,400	442,000
TRANSPORT RELATED EXPENDITURE	236	0	4,800	4,900
SUPPLIES & SERVICES	175,144	10,100	692,800	532,000
CONTRACT PAYMENTS	19,437	25,600	21,800	21,800
INTERNAL SUPPORT	222,654	234,900	246,700	251,600
CAPITAL CHARGES	6,735,921	0	0	0
GROSS EXPENDITURE	7,377,727	473,100	1,573,800	1,315,200
OTHER GRANTS & REIMBURSEMENTS	-38,275	0	0	0
FEES & CHARGES	-26,757	35,500	-279,400	-336,400
RENTS	-2,577,866	-2,980,700	-3,135,500	-3,111,200
INTEREST	-1	0	0	0
GROSS INCOME	-2,642,899	-2,945,200	-3,414,900	-3,447,600
NET EXPENDITURE	4,734,827	-2,472,100	-1,841,100	-2,132,400

HENRY CORT

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	9,975	31,200	5,000	400
PREMISES RELATED EXPENDITURE	12,795	22,400	22,500	13,500
SUPPLIES & SERVICES	2,805	11,100	11,000	11,000
TRANSFER PAYMENTS	20,000	20,000	20,000	20,000
INTERNAL SUPPORT	8,933	9,900	10,800	10,600
CAPITAL CHARGES	30,990	24,400	24,400	24,400
GROSS EXPENDITURE	85,498	119,000	93,700	79,900
FEES & CHARGES	-40,462	-36,800	-36,800	-36,800
GROSS INCOME	-40,462	-36,800	-36,800	-36,800
NET EXPENDITURE	45,036	82,200	56,900	43,100

POLICY and RESOURCES**NEIGHBOURHOOD WORKING**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	102,203	100,400	76,800	75,900
TRANSPORT RELATED EXPENDITURE	160	300	300	300
SUPPLIES & SERVICES	3,349	9,400	9,400	9,400
CONTRACT PAYMENTS	0	100	1,300	1,300
INTERNAL SUPPORT	14,329	15,300	12,000	11,800
GROSS EXPENDITURE	120,041	125,500	99,800	98,700
NET EXPENDITURE	120,041	125,500	99,800	98,700

PUBLIC RELATIONS & CONSULTATION

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	138,260	150,500	191,600	196,300
PREMISES RELATED EXPENDITURE	761	0	10,500	9,500
TRANSPORT RELATED EXPENDITURE	662	300	300	300
SUPPLIES & SERVICES	65,562	73,300	112,800	96,800
CONTRACT PAYMENTS	125	500	2,400	2,400
INTERNAL SUPPORT	34,556	35,800	37,000	36,000
GROSS EXPENDITURE	239,925	260,400	354,600	341,300
FEES & CHARGES	0	-2,000	-2,000	-2,000
GROSS INCOME	0	-2,000	-2,000	-2,000
NET EXPENDITURE	239,925	258,400	352,600	339,300

UNAPPORTIONABLE CENTRAL O/HDS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	10,587	213,000	568,900	213,000
SUPPLIES & SERVICES	3	1,000	0	0
GROSS EXPENDITURE	10,590	214,000	568,900	213,000
OTHER GRANTS & REIMBURSEMENTS	0	-33,400	-33,400	-33,400
INTEREST	0	-3,000	0	0
GROSS INCOME	0	-36,400	-33,400	-33,400
NET EXPENDITURE	10,590	177,600	535,500	179,600

POLICY and RESOURCES**CORPORATE MANAGEMENT**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	459,228	489,700	461,000	460,400
TRANSPORT RELATED EXPENDITURE	591	500	500	500
SUPPLIES & SERVICES	306,861	444,300	420,200	349,600
CONTRACT PAYMENTS	28,244	22,200	6,100	6,100
INTERNAL SUPPORT	86,735	100,700	85,100	82,300
CAPITAL CHARGES	301,125	0	0	0
GROSS EXPENDITURE	1,182,784	1,057,400	972,900	898,900
GOVERNMENT GRANTS	2,606	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-120,415	-140,600	-140,600	-140,600
FEES & CHARGES	-76,151	0	0	0
GROSS INCOME	-193,960	-140,600	-140,600	-140,600
NET EXPENDITURE	988,824	916,800	832,300	758,300

ECONOMIC DEVELOPMENT

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	142,959	146,800	64,500	59,200
PREMISES RELATED EXPENDITURE	46,905	52,100	52,300	38,700
TRANSPORT RELATED EXPENDITURE	671	900	900	900
SUPPLIES & SERVICES	150,944	103,500	103,300	103,300
CONTRACT PAYMENTS	0	3,300	2,600	2,600
INTERNAL SUPPORT	37,649	37,000	25,900	25,000
GROSS EXPENDITURE	379,127	343,600	249,500	229,700
OTHER GRANTS & REIMBURSEMENTS	-16,574	-26,600	-26,600	-26,600
FEES & CHARGES	-53,215	-6,000	-6,000	-6,000
RENTS	-87,311	-120,000	-120,000	-120,000
GROSS INCOME	-157,100	-152,600	-152,600	-152,600
NET EXPENDITURE	222,027	191,000	96,900	77,100

LOCAL LAND CHARGES

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	27,400	28,600	28,400	28,800
SUPPLIES & SERVICES	51,097	55,000	49,300	49,300
CONTRACT PAYMENTS	8,504	17,000	21,800	21,800
INTERNAL SUPPORT	18,220	19,000	20,300	19,300
GROSS EXPENDITURE	105,221	119,600	119,800	119,200

POLICY and RESOURCES**LOCAL LAND CHARGES**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
FEES & CHARGES	-289,918	-290,000	-290,000	-290,000
GROSS INCOME	-289,918	-290,000	-290,000	-290,000
NET EXPENDITURE	-184,697	-170,400	-170,200	-170,800

LOCAL TAX COLLECTION

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	801,476	787,300	792,800	755,300
TRANSPORT RELATED EXPENDITURE	3,323	4,400	4,400	4,400
SUPPLIES & SERVICES	107,412	137,900	137,000	125,400
CONTRACT PAYMENTS	3,424	4,000	9,800	9,800
TRANSFER PAYMENTS	30,000	52,000	52,000	52,000
INTERNAL SUPPORT	235,395	261,800	215,500	208,600
GROSS EXPENDITURE	1,181,029	1,247,400	1,211,500	1,155,500
GOVERNMENT GRANTS	-143,173	-77,700	-84,700	-84,700
OTHER GRANTS & REIMBURSEMENTS	-142,074	-144,100	-142,000	-142,000
FEES & CHARGES	-133,395	-133,500	-133,500	-133,500
GROSS INCOME	-418,642	-355,300	-360,200	-360,200
NET EXPENDITURE	762,386	892,100	851,300	795,300
POLICY & RESOURCES NET EXPENDITURE	8,146,787	1,463,400	2,253,900	1,353,000

PUBLIC PROTECTION**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
PEST CONTROL	47,800	55,500	54,300	48,500
DOG CONTROL	24,568	28,300	22,400	24,600
FOOD SAFETY	164,583	142,900	141,100	142,300
AIR QUALITY AND POLLUTION	186,028	207,600	200,000	193,500
COMMUNITY SAFETY	290,614	435,700	385,300	342,800
EMERGENCY PLANNING	47,469	51,000	58,300	67,200
CLEAN BOROUGH ENFORCEMENT	99,542	92,700	91,100	93,800
ON STREET PARKING	16,021	32,900	-800	-7,000
PARKING SERVICES	958,597	1,175,600	1,091,500	1,096,800
TRAFFIC MANAGEMENT	53,430	71,600	46,500	48,100
NET EXPENDITURE	1,888,653	2,293,800	2,089,700	2,050,600

SUBJECTIVE ANALYSIS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	769,781	770,900	712,100	692,200
PREMISES RELATED EXPENDITURE	518,722	524,300	544,500	535,600
TRANSPORT RELATED EXPENDITURE	32,919	17,800	18,800	20,100
SUPPLIES & SERVICES	383,074	382,800	429,400	377,500
CONTRACT PAYMENTS	439,502	480,000	483,500	494,500
INTERNAL SUPPORT	257,211	294,400	235,100	229,900
CAPITAL CHARGES	-4,448	232,600	127,600	127,600
GROSS EXPENDITURE	2,396,762	2,702,800	2,551,000	2,477,400
OTHER GRANTS & REIMBURSEMENTS	-173,604	-79,600	-111,200	-76,700
FEES & CHARGES	-330,784	-326,500	-347,200	-347,200
RENTS	-2,466	-2,900	-2,900	-2,900
RECHARGES TO OTHER ACCOUNTS	-1,255	0	0	0
GROSS INCOME	-508,109	-409,000	-461,300	-426,800
NET EXPENDITURE	1,888,653	2,293,800	2,089,700	2,050,600

PUBLIC PROTECTION**PEST CONTROL**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	5,265	5,400	5,300	300
SUPPLIES & SERVICES	52	0	0	0
CONTRACT PAYMENTS	51,983	55,200	59,400	58,900
INTERNAL SUPPORT	2,728	3,400	600	300
GROSS EXPENDITURE	60,027	64,000	65,300	59,500
FEES & CHARGES	-12,227	-8,500	-11,000	-11,000
GROSS INCOME	-12,227	-8,500	-11,000	-11,000
NET EXPENDITURE	47,800	55,500	54,300	48,500

DOG CONTROL

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	4,345	3,900	100	0
TRANSPORT RELATED EXPENDITURE	14	0	0	0
SUPPLIES & SERVICES	514	0	0	0
CONTRACT PAYMENTS	22,336	25,700	25,000	27,300
INTERNAL SUPPORT	1,242	1,500	100	100
GROSS EXPENDITURE	28,451	31,100	25,200	27,400
FEES & CHARGES	-3,883	-2,800	-2,800	-2,800
GROSS INCOME	-3,883	-2,800	-2,800	-2,800
NET EXPENDITURE	24,568	28,300	22,400	24,600

FOOD SAFETY

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	42,931	4,500	0	0
SUPPLIES & SERVICES	-28	0	0	0
CONTRACT PAYMENTS	130,826	138,900	146,900	148,100
INTERNAL SUPPORT	3,804	5,500	200	200
GROSS EXPENDITURE	177,533	148,900	147,100	148,300
FEES & CHARGES	-12,950	-6,000	-6,000	-6,000
GROSS INCOME	-12,950	-6,000	-6,000	-6,000
NET EXPENDITURE	164,583	142,900	141,100	142,300

PUBLIC PROTECTION**AIR QUALITY AND POLLUTION**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	8,550	13,000	5,300	300
SUPPLIES & SERVICES	-997	0	0	-8,500
CONTRACT PAYMENTS	185,034	202,500	208,300	215,600
INTERNAL SUPPORT	7,105	10,200	800	500
GROSS EXPENDITURE	199,692	225,700	214,400	207,900
OTHER GRANTS & REIMBURSEMENTS	-6,840	-8,300	-5,400	-5,400
FEES & CHARGES	-6,824	-9,800	-9,000	-9,000
GROSS INCOME	-13,664	-18,100	-14,400	-14,400
NET EXPENDITURE	186,028	207,600	200,000	193,500

COMMUNITY SAFETY

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	139,887	171,100	140,600	119,400
PREMISES RELATED EXPENDITURE	4,565	100	900	900
TRANSPORT RELATED EXPENDITURE	1,530	1,700	1,700	1,700
SUPPLIES & SERVICES	166,068	182,800	233,400	178,900
CONTRACT PAYMENTS	3,080	5,600	2,600	2,600
INTERNAL SUPPORT	40,877	45,200	37,300	36,000
CAPITAL CHARGES	34,223	34,200	8,300	8,300
GROSS EXPENDITURE	390,229	440,700	424,800	347,800
OTHER GRANTS & REIMBURSEMENTS	-97,798	-5,000	-39,500	-5,000
FEES & CHARGES	-1,816	0	0	0
GROSS INCOME	-99,615	-5,000	-39,500	-5,000
NET EXPENDITURE	290,614	435,700	385,300	342,800

EMERGENCY PLANNING

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	7,545	7,200	6,900	7,100
TRANSPORT RELATED EXPENDITURE	123	0	0	0
SUPPLIES & SERVICES	4,322	5,300	13,800	22,300
CONTRACT PAYMENTS	26,731	28,500	26,700	27,400
INTERNAL SUPPORT	8,747	10,000	10,900	10,400
GROSS EXPENDITURE	47,469	51,000	58,300	67,200

PUBLIC PROTECTION**EMERGENCY PLANNING**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
NET EXPENDITURE	47,469	51,000	58,300	67,200

CLEAN BOROUGH ENFORCEMENT

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	65,696	69,000	67,600	69,200
TRANSPORT RELATED EXPENDITURE	21,256	5,700	7,300	8,900
SUPPLIES & SERVICES	3,086	4,900	4,200	4,200
CONTRACT PAYMENTS	0	1,000	1,300	1,300
INTERNAL SUPPORT	11,303	13,600	12,200	11,700
GROSS EXPENDITURE	101,340	94,200	92,600	95,300
FEES & CHARGES	-1,798	-1,500	-1,500	-1,500
GROSS INCOME	-1,798	-1,500	-1,500	-1,500
NET EXPENDITURE	99,542	92,700	91,100	93,800

ON STREET PARKING

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	139,213	135,400	144,200	147,300
PREMISES RELATED EXPENDITURE	44	0	0	0
TRANSPORT RELATED EXPENDITURE	7,224	7,800	7,500	7,200
SUPPLIES & SERVICES	5,356	5,900	11,700	4,200
CONTRACT PAYMENTS	89	300	2,400	2,400
INTERNAL SUPPORT	39,586	45,600	35,500	34,000
GROSS EXPENDITURE	191,514	195,000	201,300	195,100
FEES & CHARGES	-175,493	-162,100	-202,100	-202,100
GROSS INCOME	-175,493	-162,100	-202,100	-202,100
NET EXPENDITURE	16,021	32,900	-800	-7,000

PARKING SERVICES

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	259,854	266,700	249,100	253,500
PREMISES RELATED EXPENDITURE	514,113	524,200	543,600	534,700
TRANSPORT RELATED EXPENDITURE	587	400	100	100
SUPPLIES & SERVICES	191,395	170,200	149,800	159,900

PUBLIC PROTECTION**PARKING SERVICES**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
CONTRACT PAYMENTS	187	1,000	8,500	8,500
INTERNAL SUPPORT	121,874	136,600	119,000	118,700
CAPITAL CHARGES	-38,671	198,400	119,300	119,300
GROSS EXPENDITURE	1,049,338	1,297,500	1,189,400	1,194,700
FEES & CHARGES	-87,020	-119,000	-95,000	-95,000
RENTS	-2,466	-2,900	-2,900	-2,900
RECHARGES TO OTHER ACCOUNTS	-1,255	0	0	0
GROSS INCOME	-90,741	-121,900	-97,900	-97,900
NET EXPENDITURE	958,597	1,175,600	1,091,500	1,096,800

TRAFFIC MANAGEMENT

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	96,496	94,700	93,000	95,100
TRANSPORT RELATED EXPENDITURE	2,186	2,200	2,200	2,200
SUPPLIES & SERVICES	13,306	13,700	16,500	16,500
CONTRACT PAYMENTS	19,237	21,300	2,400	2,400
INTERNAL SUPPORT	19,944	22,800	18,500	18,000
GROSS EXPENDITURE	151,169	154,700	132,600	134,200
OTHER GRANTS & REIMBURSEMENTS	-68,966	-66,300	-66,300	-66,300
FEES & CHARGES	-28,772	-16,800	-19,800	-19,800
GROSS INCOME	-97,738	-83,100	-86,100	-86,100
NET EXPENDITURE	53,430	71,600	46,500	48,100
PUBLIC PROTECTION NET EXPENDITURE	1,888,653	2,293,800	2,089,700	2,050,600

STREETSCENE**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2016/17**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
CEMETERIES & CLOSED CHURCHYRDS	207,801	213,300	221,000	225,400
OPEN SPACES	527,354	1,096,700	1,123,700	1,133,500
ALLOTMENTS	29,489	22,400	22,600	22,900
STREET CLEANSING	924,269	953,000	883,800	885,600
PUBLIC CONVENIENCES	207,673	220,700	218,600	261,700
HOUSEHOLD WASTE COLLECTION	895,009	951,400	924,200	912,200
TRADE REFUSE	-104,841	-72,600	-84,600	-85,600
RECYCLING	655,919	607,900	718,400	708,700
GARDEN WASTE COLLECTION	422,799	391,600	350,400	351,800
STREET FURNITURE	143,556	62,600	62,700	62,400
NET EXPENDITURE	3,909,028	4,447,000	4,440,800	4,478,600

SUBJECTIVE ANALYSIS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	2,279,736	2,299,000	2,203,400	2,238,100
PREMISES RELATED EXPENDITURE	1,328,895	1,176,300	1,404,700	1,419,000
TRANSPORT RELATED EXPENDITURE	718,601	741,400	789,100	747,800
SUPPLIES & SERVICES	776,782	494,300	518,900	514,200
CONTRACT PAYMENTS	32,773	39,300	68,000	68,000
INTERNAL SUPPORT	500,194	508,600	452,600	438,800
CAPITAL CHARGES	626,264	651,600	564,900	564,900
GROSS EXPENDITURE	6,263,245	5,910,500	6,001,600	5,990,800
OTHER GRANTS & REIMBURSEMENTS	-421,546	-471,400	-535,300	-535,300
DSO SURPLUS	147	0	0	0
SALES	-160,967	-149,400	-99,100	-99,100
FEES & CHARGES	-1,740,477	-806,800	-897,300	-848,700
RENTS	-29,962	-35,900	-29,100	-29,100
RECHARGES TO OTHER ACCOUNTS	-1,413	0	0	0
GROSS INCOME	-2,354,217	-1,463,500	-1,560,800	-1,512,200
NET EXPENDITURE	3,909,028	4,447,000	4,440,800	4,478,600

STREETSCENE**CEMETERIES & CLOSED CHURCHYRDS**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	57,599	56,800	55,600	57,000
PREMISES RELATED EXPENDITURE	324,189	294,300	295,100	304,300
TRANSPORT RELATED EXPENDITURE	413	400	400	400
SUPPLIES & SERVICES	4,305	6,300	7,500	2,800
CONTRACT PAYMENTS	625	1,000	3,700	3,700
INTERNAL SUPPORT	28,438	28,800	33,000	31,500
CAPITAL CHARGES	2,680	2,700	2,700	2,700
GROSS EXPENDITURE	418,249	390,300	398,000	402,400
OTHER GRANTS & REIMBURSEMENTS	0	-600	0	0
DSO SURPLUS	147	0	0	0
FEES & CHARGES	-204,483	-171,200	-171,800	-171,800
RENTS	-6,112	-5,200	-5,200	-5,200
GROSS INCOME	-210,448	-177,000	-177,000	-177,000
NET EXPENDITURE	207,801	213,300	221,000	225,400

OPEN SPACES

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	158,617	158,200	157,700	160,800
PREMISES RELATED EXPENDITURE	819,426	732,100	956,800	916,900
TRANSPORT RELATED EXPENDITURE	4,647	5,000	5,300	5,300
SUPPLIES & SERVICES	283,496	44,600	46,100	46,100
CONTRACT PAYMENTS	10,022	12,900	7,400	7,400
INTERNAL SUPPORT	62,521	65,500	73,700	71,700
CAPITAL CHARGES	164,544	171,500	176,400	176,400
GROSS EXPENDITURE	1,503,273	1,189,800	1,423,400	1,384,600
OTHER GRANTS & REIMBURSEMENTS	-72,912	-54,700	-219,200	-219,200
SALES	-4,314	0	0	0
FEES & CHARGES	-874,843	-8,000	-56,600	-8,000
RENTS	-23,850	-30,400	-23,900	-23,900
GROSS INCOME	-975,919	-93,100	-299,700	-251,100
NET EXPENDITURE	527,354	1,096,700	1,123,700	1,133,500

ALLOTMENTS

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	8,894	8,700	8,400	8,900
PREMISES RELATED EXPENDITURE	20,970	7,600	7,300	7,300

STREETSCENE**ALLOTMENTS**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
TRANSPORT RELATED EXPENDITURE	138	100	100	100
SUPPLIES & SERVICES	13,145	4,300	4,300	4,300
CONTRACT PAYMENTS	0	100	0	0
INTERNAL SUPPORT	2,037	1,900	2,500	2,300
GROSS EXPENDITURE	45,183	22,700	22,600	22,900
OTHER GRANTS & REIMBURSEMENTS	-10,194	0	0	0
FEES & CHARGES	-5,500	0	0	0
RENTS	0	-300	0	0
GROSS INCOME	-15,694	-300	0	0
NET EXPENDITURE	29,489	22,400	22,600	22,900

STREET CLEANSING

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	567,502	577,400	563,700	577,500
TRANSPORT RELATED EXPENDITURE	205,909	179,600	191,500	181,500
SUPPLIES & SERVICES	34,389	49,100	46,400	46,400
CONTRACT PAYMENTS	0	0	6,100	6,100
INTERNAL SUPPORT	88,044	90,500	73,800	71,800
CAPITAL CHARGES	68,406	88,000	34,900	34,900
GROSS EXPENDITURE	964,250	984,600	916,400	918,200
OTHER GRANTS & REIMBURSEMENTS	-30,200	-31,100	-31,100	-31,100
SALES	-4,308	-500	-500	-500
FEES & CHARGES	-4,059	0	-1,000	-1,000
RECHARGES TO OTHER ACCOUNTS	-1,413	0	0	0
GROSS INCOME	-39,980	-31,600	-32,600	-32,600
NET EXPENDITURE	924,269	953,000	883,800	885,600

PUBLIC CONVENIENCES

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	31,935	31,100	26,000	23,800
PREMISES RELATED EXPENDITURE	118,702	128,700	130,900	175,900
TRANSPORT RELATED EXPENDITURE	1,101	1,100	1,100	1,100
SUPPLIES & SERVICES	-5	300	800	800
CONTRACT PAYMENTS	0	0	1,300	1,300
INTERNAL SUPPORT	15,747	16,900	15,900	16,200
CAPITAL CHARGES	44,352	44,400	44,400	44,400

STREETSCENE**PUBLIC CONVENIENCES**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
GROSS EXPENDITURE	211,832	222,500	220,400	263,500
FEES & CHARGES	-4,159	-1,800	-1,800	-1,800
GROSS INCOME	-4,159	-1,800	-1,800	-1,800
NET EXPENDITURE	207,673	220,700	218,600	261,700

HOUSEHOLD WASTE COLLECTION

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	477,385	520,200	497,600	501,700
TRANSPORT RELATED EXPENDITURE	191,819	213,800	222,000	207,800
SUPPLIES & SERVICES	55,745	42,200	41,800	41,800
CONTRACT PAYMENTS	0	0	6,100	6,100
INTERNAL SUPPORT	83,224	86,000	67,500	65,600
CAPITAL CHARGES	124,324	124,300	124,300	124,300
GROSS EXPENDITURE	932,498	986,500	959,300	947,300
SALES	-16,209	-13,600	-13,600	-13,600
FEES & CHARGES	-21,280	-21,500	-21,500	-21,500
GROSS INCOME	-37,489	-35,100	-35,100	-35,100
NET EXPENDITURE	895,009	951,400	924,200	912,200

TRADE REFUSE

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	167,902	165,700	156,900	160,100
TRANSPORT RELATED EXPENDITURE	52,711	71,100	76,700	74,800
SUPPLIES & SERVICES	218,429	222,600	247,600	247,600
CONTRACT PAYMENTS	184	1,000	7,300	7,300
INTERNAL SUPPORT	71,788	65,600	60,400	58,100
CAPITAL CHARGES	0	0	5,100	5,100
GROSS EXPENDITURE	511,014	526,000	554,000	553,000
SALES	0	-300	0	0
FEES & CHARGES	-615,856	-598,300	-638,600	-638,600
GROSS INCOME	-615,856	-598,600	-638,600	-638,600
NET EXPENDITURE	-104,841	-72,600	-84,600	-85,600

STREETSCENE**RECYCLING**

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	558,568	547,700	519,400	527,800
PREMISES RELATED EXPENDITURE	7,712	4,400	5,900	5,900
TRANSPORT RELATED EXPENDITURE	176,083	208,800	213,900	198,800
SUPPLIES & SERVICES	88,868	91,000	90,700	90,700
CONTRACT PAYMENTS	0	300	9,700	9,700
INTERNAL SUPPORT	109,200	113,200	94,500	91,500
CAPITAL CHARGES	159,006	159,000	150,800	150,800
GROSS EXPENDITURE	1,099,437	1,124,400	1,084,900	1,075,200
OTHER GRANTS & REIMBURSEMENTS	-308,240	-385,000	-285,000	-285,000
SALES	-125,103	-125,500	-75,500	-75,500
FEES & CHARGES	-10,175	-6,000	-6,000	-6,000
GROSS INCOME	-443,518	-516,500	-366,500	-366,500
NET EXPENDITURE	655,919	607,900	718,400	708,700

GARDEN WASTE COLLECTION

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	247,617	229,400	214,400	216,900
TRANSPORT RELATED EXPENDITURE	85,714	61,500	78,100	78,000
SUPPLIES & SERVICES	1,861	10,400	10,200	10,200
CONTRACT PAYMENTS	0	0	2,400	2,400
INTERNAL SUPPORT	37,173	38,200	28,600	27,600
CAPITAL CHARGES	61,588	61,600	26,200	26,200
GROSS EXPENDITURE	433,954	401,100	359,900	361,300
SALES	-11,033	-9,500	-9,500	-9,500
FEES & CHARGES	-122	0	0	0
GROSS INCOME	-11,155	-9,500	-9,500	-9,500
NET EXPENDITURE	422,799	391,600	350,400	351,800

STREET FURNITURE

	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
EMPLOYEES RELATED EXPENDITURE	3,716	3,800	3,700	3,600
PREMISES RELATED EXPENDITURE	37,896	9,200	8,700	8,700
TRANSPORT RELATED EXPENDITURE	66	0	0	0
SUPPLIES & SERVICES	76,550	23,500	23,500	23,500
CONTRACT PAYMENTS	21,942	24,000	24,000	24,000
INTERNAL SUPPORT	2,022	2,000	2,700	2,500

STREETSCENE

<u>STREET FURNITURE</u>	Actuals 2014/15 £	Base Estimate 2015/16 £	Revised Estimate 2015/16 £	Base Estimate 2016/17 £
CAPITAL CHARGES	1,363	100	100	100
GROSS EXPENDITURE	143,556	62,600	62,700	62,400
NET EXPENDITURE	143,556	62,600	62,700	62,400
STREETSCENE NET EXPENDITURE	3,909,028	4,447,000	4,440,800	4,478,600