

FAREHAM BOROUGH COUNCIL



Estimate Book 2017/18

FAREHAM BOROUGH COUNCIL

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18

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INTRODUCTION

ALL ABOUT US

Where is Fareham?

Fareham is located in an area of some 30 square miles along the south coast of Hampshire between Portsmouth and Southampton with a population of 115,000.

With the town at its centre, the Borough covers the wards of Fareham, Portchester, Stubbington, Hill Head, Titchfield, Park Gate, Warsash, Locks Heath and Sarisbury.



Fareham's origins go back to a small settlement that was developed before Roman times around a crossing point of the River Wallington, close to the top of the present day High Street. The Romans came to the area in about AD43 and built a large fortress at Portchester, to shelter their garrison and defend Portsmouth Harbour (its ruins can still be seen).



What Does The Council Do?

Fareham Borough Council's aim is to make Fareham a prosperous, safe and attractive place to live and work by promoting economic, social and environmental well-being and sustaining the quality of life that Fareham residents have come to enjoy.

The Chief Executive Officer is responsible for the overall co-ordination and management of Fareham Borough Council's services. He is supported by three departments which all carry out a wide range of services. The majority of the departments are located in the Civic Offices, at the heart of the town centre.

Political Situation

The Council is currently made up of 31 councillors. The Borough is divided into 15 wards and there are 2 councillors representing each of them, except Portchester East which has 3 councillors as it has a larger population.

Each councillor is elected for a 4 year term of office. Elections are held every two years, with one half of the Council seats elected each time. There are currently two political groups within Fareham Borough Council; Conservative and Liberal

Democrats with one United Kingdom Independence Party and one Independent councillor.

Financial Management

Fareham has a long history of prudent financial management which has been the subject of favourable comments from the Council's external auditors over many years.

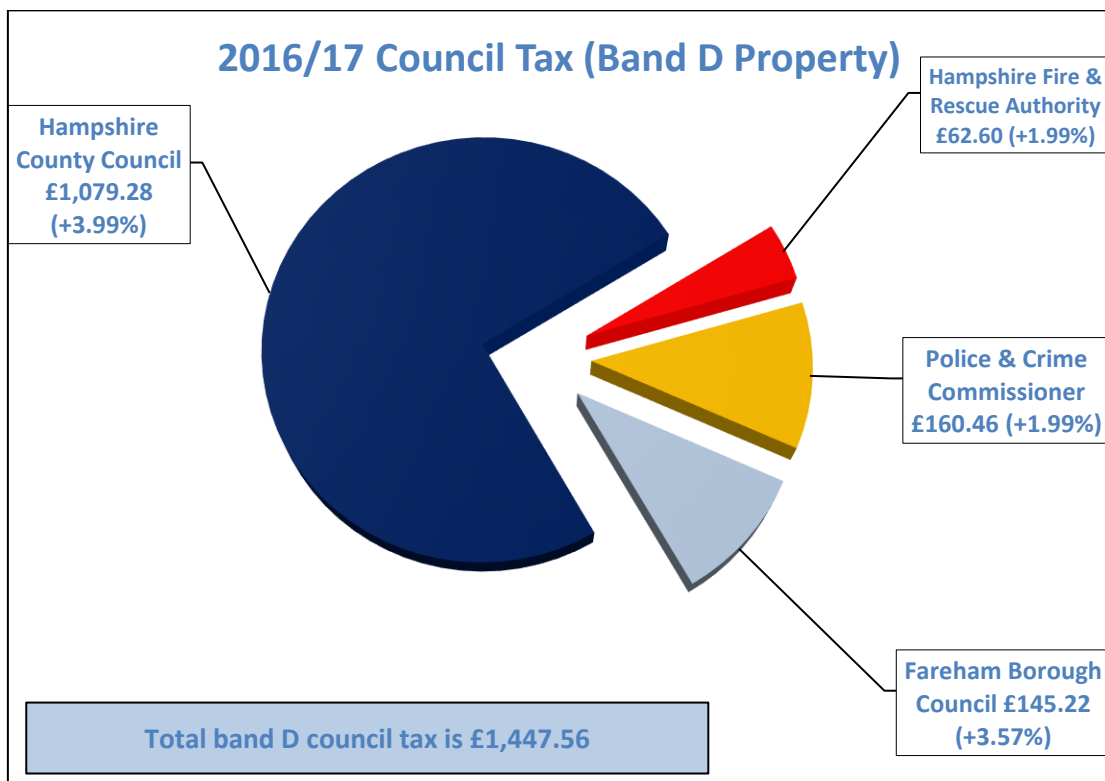
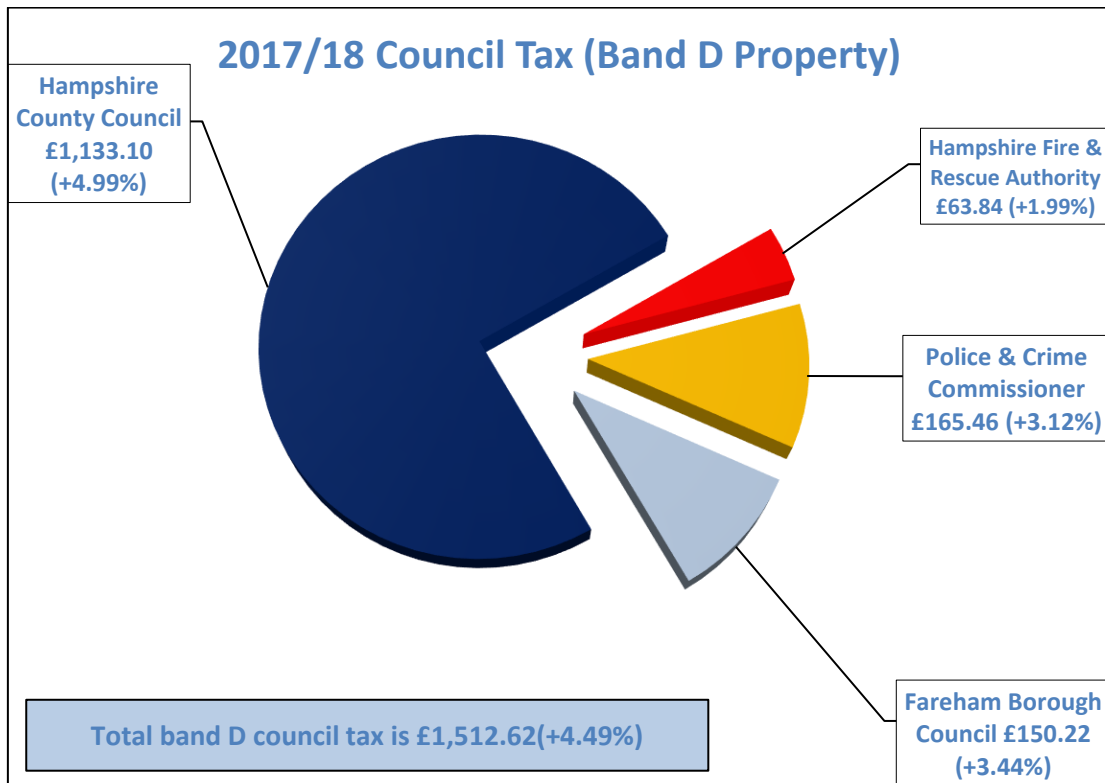
The main focus is the Council's medium term finance strategy. The overall objective is to structure and manage the Council's financial resources to ensure that they match and support the direction of the Council's Corporate objectives while at the same time the strategy must ensure that the requirement to set a balanced budget is fully met and that the Council is able to respond to year-on-year changes and short-term service delivery issues.

This can be difficult to achieve when faced with changes to government funding, an increasing population, increasing aspirations of residents, and more recently the turbulent economic conditions in which the Council operates.

Most importantly though, there are a number of fundamental principles that are followed by the Council and which form the basis of the finance strategy and which are key to the Council's approach to financial management.

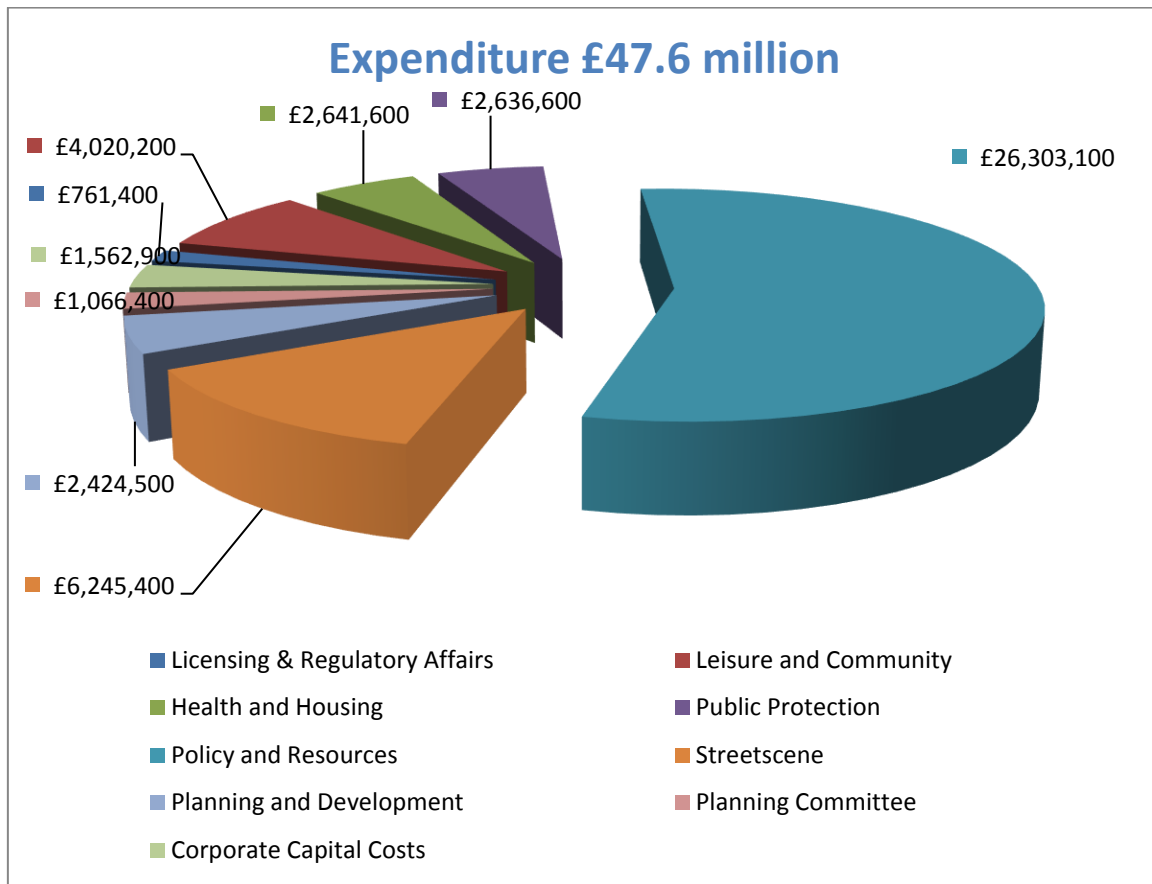
The following pages set out the Council's budgets for the financial year 2017/18 which have led to setting a Band D council tax of £150.22 which is only the second increase since 2009 and is in line with Government expectations.

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18

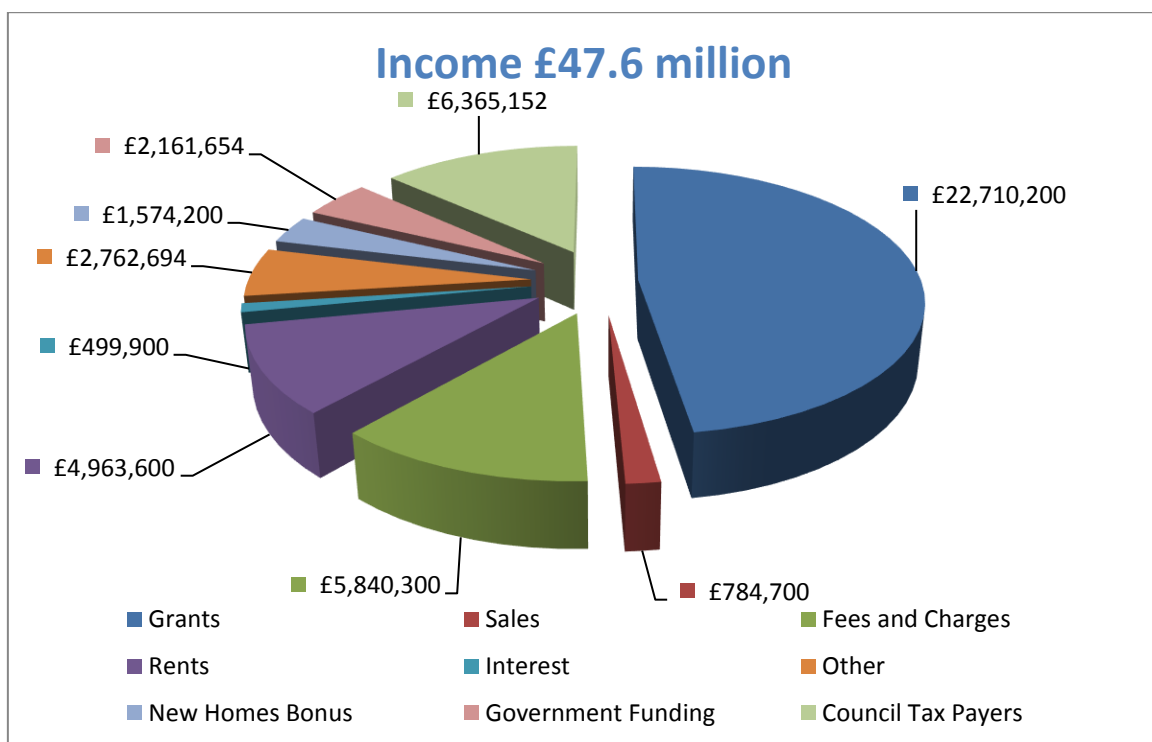


ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18

Where the money is spent?



Where the money comes from?



PLANNING COMMITTEE**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
Planning Advice	231,500	230,900	248,800
Planning Enforcement	115,100	113,500	109,800
Planning Appeals	49,600	56,300	51,300
Processing Applications	276,700	208,500	212,100
NET EXPENDITURE	672,900	599,200	622,100

PLANNING ADVICE – 2017/18 BUDGET £248,800**Budget Manager – Head of Development Management****Description of Service**

To improve the quality of development in the Borough in accordance with government advice, by advising people about the merits of their proposals before applications are submitted:-

- To protect the quality of the Borough's environment;
- To protect those living and working in the Borough from adverse effects of development;
- To protect individual members of the community from inappropriate or unacceptable development;
- To contribute to the achievement of the Council's adopted planning policies and benefit the community as a whole.

PLANNING ENFORCEMENT - 2017/18 BUDGET £109,800**Budget Manager – Head of Development Management****Description of Service**

Protect the quality of the Borough's environment by ensuring the planning control process is effective in promoting the Council's planning policies:-

- To protect those living and working in the Borough from adverse effects of development
- To help protect individual members of the community from inappropriate or unacceptable development
- To benefit the community as a whole
- To maintain the Council's standards by monitoring random development sites.

PLANNING APPEALS – 2017/18 BUDGET £51,300
Budget Manager – Head of Development Management

Description of Service

To defend the Council's decisions and broader policies in the public interest:-

- By putting the Council's case at appeals relating to development within Fareham or adjoining Districts when the Council considers it will have an adverse impact on the Borough;
- Protect those living and working in the Borough from adverse effects of development;
- Protect individual members of the community from inappropriate or unacceptable development;
- Contribute to the achievement of the Council's adopted planning policies.

PROCESSING APPLICATIONS – 2017/18 BUDGET £212,100
Budget Manager – Head of Development Management

Description of Service

To determine applications cost effectively in accordance with statutory requirements and the Council's policies and guidelines:-

- To protect the quality of the Borough's environment;
- To protect those living and working in the Borough from adverse effects of development;
- To protect individual members of the community from inappropriate or unacceptable development;
- To contribute to the achievement of the Council's adopted planning policies and benefit the community as a whole.

LICENSING AND REGULATORY AFFAIRS COMMITTEE**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
Hackney Carriage & Private Hire Vehicles	1,900	-15,000	6,800
Licensing	-23,300	-34,800	-33,600
Health & Safety	152,000	143,500	145,600
Election Services	360,800	428,100	362,200
NET EXPENDITURE	491,400	521,800	481,000

HACKNEY CARRIAGE & PRIVATE HIRE VEHICLES – 2017/18 BUDGET £6,800
Budget Manager - Head of Environmental Health**Description of Service**

The vehicle operators and the individual drivers are licensed following a series of checks (which include a criminal records check in the case of drivers). Fees are charged for these licences.

Each vehicle is inspected at the time of licensing. Other checks are made to verify mechanical condition and insurance provision.

The Council Byelaws are enforced and this includes the testing, checking and sealing of the meters installed in the vehicles.

Complaints are investigated usually in co-operation with the local Police and regular enforcement checks are carried out.

The Licensing and Regulatory Affairs Committee sets the level of taxi fares subject to advertisement and consideration of objections.

LICENSING – 2017/18 BUDGET -£33,600**Budget Manager - Head of Environmental Health****Description of Service**

The service is provided to ensure public safety and the maintenance of animal welfare through the licensing of relevant activities to ensure that they are undertaken in accordance with their licence conditions.

In addition the Council are the Licensing Authority under the Licensing Act 2003. The Act replaced previous licensing regimes concerning the sale of alcohol, public entertainment, theatres, cinemas and late night refreshment with a unified system of regulation. The Council deals with applications for premises and personal licences. The Act requires that the Council carries out its various licensing functions so as to promote the following four licensing objectives:

- The prevention of crime and disorder
- Public Safety
- The prevention of public nuisance
- The protection of children from harm

HEALTH AND SAFETY – 2017/18 BUDGET £145,600

Budget Manager - Head of Environmental Health

Description of Service

The Local Authority has a duty under the Health and Safety at Work etc Act 1974 to make adequate arrangements for the enforcement within their area of all relevant health and safety statutory provisions as described by prevailing "enforcing authority" regulations. The provision of this service is to be in accordance with all relevant legal requirements, all guidance notes and codes of practice issued by the Health and Safety Executive and with Council Policy. The service is both pro-active and reactive as circumstances necessitate, meeting the demands of the customer and the Borough Council.

Out of hours inspections are occasionally carried out to assess conditions during actual hours of operation.

Inspections of premises are risk based in accordance with the guidance issued by the Health & Safety Executive.

ELECTIONS SERVICES -2017/18 BUDGET £362,200

Budget Manager – Head of Democratic Services

Description of Service

Elections services include the following:

- (a) Ensuring that every eligible resident is registered to vote by:
 - Undertaking an annual audit and canvass of electors to verify elector details prior to publishing new registers of electors on 1 December or other date as specified by the Secretary of State;
 - Maintaining rolling registration of electors throughout the remainder of the year and maintaining the associated lists required by statute;
- (b) Ensuring that every eligible resident is enabled to participate fully in the democratic process by:
 - Conducting Local Government, Parliamentary and European Parliamentary elections, referendums and other ballots as required.
 - Undertaking a review of polling districts and places every four years to ensure that voting arrangements are convenient and accessible
- (c) Undertaking ballots associated with business improvement districts
- (d) Undertaking periodic reviews of electoral arrangements to achieve or maintain equality of representation and community governance reviews
- (e) Participating in occasional reviews of boundaries of constituencies and the administrative area.

LEISURE AND COMMUNITY PORTFOLIO**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
Community Grants	305,500	372,900	318,400
Community Development	189,300	196,800	151,200
Outdoor Sport & Recreation	674,300	701,800	686,700
Countryside Management	155,200	154,000	158,200
Ferneham Hall	437,200	459,000	479,300
Fareham Leisure Centre	519,600	533,100	534,200
Holly Hill Leisure Centre	14,600	24,600	-118,000
Community Centres	258,400	263,800	262,500
Westbury Manor Museum	81,600	76,200	71,300
NET EXPENDITURE	<u>2,635,700</u>	<u>2,782,200</u>	<u>2,543,800</u>

COMMUNITY GRANTS – 2017/18 BUDGET £318,400**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The financial support to voluntary organisations to include

- General grants to community groups via applications for community funding
- Grants to Fareham Citizens Advice Bureau and One Community Eastleigh via Service Level Agreements

COMMUNITY DEVELOPMENT – 2017/18 BUDGET £151,200**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The Council provides advice and support to local community groups and associations and is the strategic lead in the Fareham Park Gateway Project. The aim of the service is to be responsive to the needs and concerns of local residents, working in partnership with local statutory and voluntary organisations including, Children's Young Persons Partnership, Community Action Fareham, Citizens Advice Bureau and Relate.

OUTDOOR SPORT & RECREATION – 2017/18 BUDGET £686,700**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The Council provides and maintains 24 football pitches, 9 cricket squares, 2 rugby pitches (one floodlit). In addition there are 20 tennis courts, 2 turf and 2 artificial bowling greens. Changing facilities are provided at most of the recreation sites.

COUNTRYSIDE MANAGEMENT – 2017/18 BUDGET £158,200**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The service aims to conserve the natural environment of the Borough including the countryside, coast and open spaces.

- The Council manages 134 hectares of land for nature conservation. This is divided into 25 varied sites which are spread across the Borough.
- It is the role of the Council's Countryside Service to maintain, manage and develop these sites for public recreation and nature conservation.
- Develop opportunities for active participation by all members of the community
- Offer specialists advice to any organisation, group or individual who is interested in the wellbeing and future of Fareham's countryside. Advice includes habitat management landscape enhancement, arboriculture and practical conservation skills
- The service creates opportunities for and undertakes educational and interpretation activities to enable people to gain a greater understanding of the countryside and the issues affecting it.

FERNEHAM HALL – 2017/18 BUDGET £479,300**Budget Manager – Ferneham Hall Manager****Description of Service**

Ferneham Hall is a 732 seat multi-purpose arts and entertainments venue offering a varied programme of concerts, shows an annual family pantomime and light entertainment. The Hall provides a civic venue for ceremonial purposes and elections.

FAREHAM LEISURE CENTRE – 2017/18 BUDGET £534,200**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The operation of the Leisure Centre has been transferred to SLM Ltd, a company which operates many Leisure sites, from 1 May 2005. The Leisure Centre offers an extensive programme of sports activities. The venue has a 25 metre swimming pool, a learner pool, double sports hall, health & fitness suite, squash courts and dance studio.

HOLLY HILL LEISURE CENTRE – 2017/18 BUDGET £-118,000

Budget Manager – Head of Leisure and Environmental Services

Description of Service

We have built a new multimillion pound leisure centre with swimming pool and outdoor sports pitches on the site of the old Coldeast Hospital at Sarisbury Green. The new Leisure Centre has a 25 metre pool, a learner pool, a gym with at least 100 pieces of equipment, an exercise room and a dance studio.

The facility was opened in October 2016 and will be managed and operated by SLM Ltd, a company which operates many Leisure sites including Fareham Leisure Centre.

COMMUNITY CENTRES – 2017/18 BUDGET £262,500

Budget Manager – Head of Leisure and Environmental Services

Description of Service

The Council provides and maintains 37 community buildings. These include community halls, youth centres and scout buildings that are managed by local groups and Community Associations.

WESTBURY MANOR MUSEUM – 2017/18 BUDGET £71,300

Budget Manager – Head of Leisure and Environmental Services

Description of Service

Westbury Manor Museum displays, records and stores local artefacts reflecting the history of the local area. The museum hosts a number of touring exhibitions to offer new items of interest to the local community. The museum is currently undergoing a major transformation before re-opening in summer 2017 when it will be managed and operated by Hampshire Cultural Trust.

HOUSING PORTFOLIO**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
Housing Grants and Home Improvements	341,900	196,200	172,700
Housing Options	76,600	71,700	73,600
Homelessness	358,600	361,200	364,700
Housing Advice	259,500	279,500	297,300
Housing Strategy	51,300	52,300	51,600
Home Energy Conservation	23,400	19,100	19,100
Registered Providers	85,600	33,000	45,400
NET EXPENDITURE	1,196,100	1,013,000	1,024,400

HOUSING GRANTS AND HOME IMPROVEMENTS – 2017/18 BUDGET £172,700
Budget Manager – Head of Housing, Revenues and Benefits**Description of Service**

- Administration of Disabled Facilities Grants and Home Improvement Loans
- Reactive service to complaints of disrepair and or overcrowding etc in privately owned accommodation
- Use of enforcement action to improve housing conditions in the private sector (owner occupied and or privately rented accommodation)
- To annually inspect all licensed caravan sites and issue new licences where necessary
- To ensure overcrowding in properties does not exceed statutory levels
- Encouraging owners of empty properties to bring them back into use
- Provision of a Handy person and Homecheck Service

HOUSING OPTIONS – 2017/18 BUDGET £73,600**Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

This service provides an emergency call system to support vulnerable people living in private sector accommodation, and allows them to stay in their own homes.

The Council has installed a limited number of alarms in non-council owned homes, and is responsible for their maintenance and monitoring via Chichester Community Alarm. Following legislative changes, the Council aims to increase the number of social alarms in the Private sector to meet demand.

HOMELESSNESS – 2017/18 BUDGET £364,700**Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

- Prepare and implement a Homelessness strategy.
- Provide housing options advice – offering a range of solutions for applicants who are homeless or threatened with homelessness.
- Receive and investigate homelessness applications, issue decisions, and conduct reviews.
- Provide welfare benefits advice
- Secure and provide temporary accommodation.
- Secure and provide suitable settled accommodation.
- Make arrangements for the protection of personal property.
- Investigate harassment and illegal eviction.
- Liaise with Health, Social Services & Voluntary Housing Organisations
- Influence the development and implementation of the Supporting People Strategy
- Maintain a Housing Register
- Publish and maintain Housing Allocations Policy

HOUSING ADVICE – 2017/18 BUDGET £297,300**Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

The Housing Act 1996 makes the delivery of a free to the user, housing advice service a statutory obligation. The service is a preventative one and makes use of an appointment system and a “drop in” service for clients. The service works with a range of statutory, voluntary agencies as well as private landlords and Housing Associations to offer a wide range of housing advice options for anyone in the community with a housing problem. The Housing Department also provides a housing register service which is used to control the allocation of social housing in Fareham.

HOUSING STRATEGY – 2017/18 BUDGET £51,600**Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

- To research housing need
- To research local housing conditions
- To understand the local housing market
- To prepare a strategic housing plan which identifies the priorities for action, the available resources and sets realistic objectives for working towards a balanced housing market.
- To understand and respond to national and sub-regional housing priorities.
- The strategy sets the direction for the future of the service and has a direct influence on the Council’s ability to attract external funding for the service and the provision of affordable housing.
- To inform local planning policy and secure the provision of affordable housing.

HOME ENERGY CONSERVATION – 2017/18 BUDGET £19,100

Budget Manager – Head of Housing, Revenues and Benefits

Description of Service

- Promote measures to improve energy efficiency in the domestic sector.
- Promote the benefits of investing in energy efficiency measures.
- Target measures to low income households to reduce fuel poverty
- Target measures to the fuel rich to reduce environmental damage.
- To monitor energy efficiency levels within the domestic sector
- To secure partnership funding to deliver energy efficiency grant programmes locally.

REGISTERED PROVIDERS – 2017/18 BUDGET £45,400

Budget Manager – Head of Housing, Revenues and Benefits

Description of Service

- The housing enabling service contributes towards the Council helping to achieve a balanced housing market. It delivers a comprehensive package of initiatives designed to enable the provision of affordable homes throughout the Borough.
- To work with the Homes and Communities Agency to maximise the investment of Government funding into the Borough, including accessing funding for the Council to build new homes.

PLANNING AND DEVELOPMENT PORTFOLIO

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18

	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
Parking Strategic Management	-2,171,600	-2,067,300	-2,066,100
Flooding & Coastal Management	116,300	110,700	112,600
Public Transport	46,700	46,700	46,800
Transportation Liaison	-27,400	-26,400	-22,900
Building Control	226,300	226,800	226,400
Environmental Improvement Schemes	17,100	14,300	14,300
Tree Management	38,900	39,000	41,400
Sustainability	36,400	36,500	37,200
Conservation & Listed Building Policy	28,600	28,800	30,900
Local Plan	1,093,000	1,698,400	1,701,000
NET EXPENDITURE	-595,700	107,500	121,600

PARKING STRATEGIC MANAGEMENT – 2017/18 BUDGET -£2,066,100

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

Parking Strategic Management: to provide a strategic basis for the implementation of parking policy, including supply of spaces (on-street and off-street), location of spaces and assignment as long-stay or short-stay, charges and residents parking schemes. Also to ensure that adequate parking is provided and that this supports the town economically.

FLOODING AND COASTAL MANAGEMENT £112,600

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

- To monitor private and public coastal and flood defences to protect the land and buildings from erosion and flooding. Coastline monitoring is carried out to establish changes in condition and minor routine maintenance of coastal defences is carried out. Coastal defence strategies are prepared to inform projects for longer term coast protection work which relies on external funding.
- To minimise flooding as a result of land drainage problems and provide an advisory service to the public.

PUBLIC TRANSPORT – 2017/18 BUDGET £46,800

Support to Operators

Budget Manager – Director of Finance and Resources

To fund jointly with Hampshire County Council a Dial-a-Ride transport scheme administered by Community Action Fareham.

Shopmobilty – 2017/18 BUDGET £15,400

Budget Manager – Director of Finance and Resources

To provide a combined Shopmobility and Disability information centre.

TRANSPORT LIAISON – 2017/18 BUDGET -£,22,900

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

This service is provided under an agency agreement with the County Council and provides advice on the highway implications and requirements of planning applications and planning proposals. Provide advice on the highway implications and requirements of the Borough Council's plans, policies, strategies and development proposals.

BUILDING CONTROL – 2017/18 BUDGET £226,400

Budget Manager – Head of Building Control

Description of Service

This service ensures:

- that all new and altered buildings and structures meet the procedural and technical requirements of the Building Regulations and The Building Act 1984. The Building Regulations impose minimum construction standards that have to be achieved in areas such as structural stability, fire safety, access in and about buildings and the energy efficiency of structures,
- that contravention of the building regulations and unauthorised work are the subject of appropriate action including investigation, recording, prosecution, removal and/or alteration and advice in respect of Land charge entries and regularisation
- It covers various statutory and discretionary tasks. The former include the Council's duties in respect of fee exempt applications, dangerous structures, demolition work and regulating the insulation of cavity walls, Approved inspectors and competent person's schemes. Discretionary work includes advice on building and construction and the work of the Access Officer. The latter keeps in touch with groups representing disabled people, carries out access audits, promotes awareness of Disability legislation, advises on access issues and legislation for development and highway proposals and considers and co-ordinates access improvements.

ENVIRONMENTAL IMPROVEMENT SCHEMES – 2017/18 BUDGET £14,300**Budget Manager – Head of Planning Strategy and Regeneration****Description of Service**

This service aims to protect and enhance the environment within the Borough by:

- Enhancing the built environment of our towns and villages by developing proposals, consulting the public and carrying out improvement schemes and by tree planting
- Developing proposals, consulting the public and carrying out improvement schemes within Conservation Areas in accordance with the duty on Local Planning Authorities under the Planning (Listed Buildings and Conservation Areas) Act 1990
- Continuing partnership working and where possible securing other sources of funding
- Fostering an interest in the regeneration of older urban areas. Preparing and advising on schemes to preserve and enhance Conservation Areas, in consultation with local residents and businesses

TREE MANAGEMENT – 2017/18 BUDGET £41,400**Budget Manager – Head of Development Management****Description of service**

This service aims to protect and enhance the environment within the Borough by:

- Advising the Council on the protection and retention of trees that are the subject of Tree Preservation Orders, within Conservation Areas or affected by development.
- Maintaining up-to-date GIS based records of trees that are the subject of Tree Preservation Orders and advising on the making of new Tree Preservation Orders.
- Managing trees on Council owned land in the public interest and meeting current risk management protocols.

SUSTAINABILITY – 2017/18 BUDGET £37,200**Budget Manager – Head of Planning Strategy and Regeneration****Description of service**

The service aims to conserve the natural environment of the Borough including the countryside, coast and open spaces by:

- advising the Council on the nature conservation implications of development in the context of national and international wildlife legislation, including the Council's own activities.
- ensuring that adequate data is available to the Council in its role as Local Planning Authority
- developing policy and projects and engaging in partnerships to enable the Council to meet its Corporate Aims and Objectives

CONSERVATION & LISTED BUILDING POLICY – 2017/18 BUDGET £30,900

Budget Manager – Head of Planning Strategy and Regeneration

Description of service

The service aims to maintain and enhance the historic environment of the Borough by:

- advising the Council on proposed works for the alteration or extension of listed buildings;
- maintaining up-to-date records of statutorily and locally listed buildings and advising the Council on potential additions to the lists;
- offering advice to owners of listed buildings on appropriate repairs or alterations;
- reviewing the Conservation Area Character Appraisals for each of the 13 Conservation Areas, preparing management strategies, making Article 4 directions where agreed and consulting the public on the documents

LOCAL PLAN – 2017/18 BUDGET £1,701,000

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

To prepare and maintain an up to date Development Plan to ensure that development is guided to appropriate sites, is well designed and provides the necessary infrastructure; and locations and environments of acknowledged importance are protected from inappropriate development.

POLICY AND RESOURCES PORTFOLIO**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
Housing Benefit Payments	-77,300	-77,600	-77,600
Housing Benefit Administration	396,600	391,000	418,500
Democratic Representation & Management	1,045,500	1,088,000	1,072,500
Commercial Estates	-2,132,400	-2,909,300	-3,538,600
Henry Cort	43,100	44,500	44,700
Neighbourhood Working	98,700	99,700	105,800
Publicity & Promotion	339,300	333,200	331,400
Unapportionable Central Overheads	179,600	179,600	179,600
Corporate Management	758,300	730,900	792,700
Economic Development	77,100	91,900	103,300
Local Land Charges	-170,800	-131,100	-120,400
Local Tax Collection	795,300	816,600	812,000
NET EXPENDITURE	1,353,000	657,400	123,900

HOUSING BENEFITS PAYMENTS – 2017/18 BUDGET £-77,600**HOUSING BENEFITS ADMINISTRATION – 2017/18 BUDGET £418,500****Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

The Housing Benefit Service administers the assessment and payment of Housing Benefit to assist claimants on low incomes with their housing costs in respect of Housing Revenue Account Housing Benefit and Private Sector Housing Benefit.

The Council has determined that whilst the national scheme allows for the first £10 of any war widows or war disability pension should be disregarded from the applicant's income, the whole of such pensions should be disregarded in Fareham.

DEMOCRATIC REPRESENTATION & MANAGEMENT – 2017/18 BUDGET**£1,072,500****Budget Manager – Head of Democratic Services****Description of Service****Democratic Core**

Services consist of:

- Support for the Council's committees, facilitating the formal decision-making process to ensure that decisions are made in accordance with the law and the Council's Constitution.

- Support for elected and co-opted members of the council, ensuring that they are informed and supported in their decision-making and scrutiny roles; that they have access to the training and development they need and that they are supported in carrying out their community leadership and other roles. Allowances paid to members are included in this budget.
- Support to the Executive Leader, Mayor and Deputy Mayor.

Civic Ceremonials

Services consist of:

- Town twinning with twin towns of Vannes in France and Pulheim in Germany
- Civic ceremonials including corporate events
- Support to the Mayor and Deputy Mayor

COMMERCIAL ESTATES – 2017/18 BUDGET -£3,538,600

Budget Manager – Head of Estates

Description of Service

The management of the Council's commercial property portfolio:

- Shopping centre and redevelopment area
- Daedalus and Innovation Centre
- Industrial and commercial estates
- Market Quay development
- Beach Huts
- Other land and property

HENRY CORT – 2017/18 BUDGET £44,700

Budget Manager – Head of Planning Strategy and Regeneration

Description of Service

To maintain the Council's prestigious Millennium project.

NEIGHBOURHOOD WORKING – 2017/18 BUDGET £105,800

Budget Manager – Head of Corporate Services

Description of Service

The service widens the involvement of local people, neighbourhoods and community groups in shaping services.

It also includes the area of consultation providing both advice and support for key consultation exercises internally and externally in various forms, including the preparation of consultation plans.

PUBLIC RELATIONS AND CONSULTATION – 2017/18 BUDGET £313,400**Budget Manager – Head of Corporate Services****Description of Service**

The service includes the production of “Fareham Today” and other publicity material to promote the Borough and the Council’s various activities. Measures used include the Council’s website, maps, guides, leaflets, press releases, exhibitions and displays. There are also activities to publicise specific projects or events.

The service also provides advice and guidance regarding publicity to other services and assists with the compilation of publicity plans.

UNAPPORTIONABLE CENTRAL OVERHEADS – 2017/18 BUDGET £179,600**Budget Manager – Director of Finance and Resources****Description of Service**

The budget includes costs associated with the following activity:

- Where staff are permitted to retire early when it is in the interests of the efficient exercise of the Council’s functions for them to do so, the costs associated with the Pensions Increase Act are reported under this budget.
- Interest is received from car loans which may be provided where a vehicle is essential to the proper performance of an officer’s duties.
- The Hampshire Pension Fund is periodically valued by an actuary to ensure that there are sufficient funds to meet its future commitments. These valuations determine the level of employers’ contributions to be paid. Back funding arises if part of the contribution goes towards the cost of increases in the pensions earned by past service. In order to avoid a charge to current trading accounts, any back funding contributions will be charged to this service heading.

CORPORATE MANAGEMENT – 2017/18 BUDGET £792,700**Budget Manager – Head of Finance and Audit****Description of Service**

There are some costs which are incurred, because of the multi-purpose nature of the Council. Rather than spread the costs of these activities to individual services, they are reported separately in the Council’s accounts. Services included within this heading are;

- Youth Training Schemes
- Corporate Core
- Corporate Financial Services
- Corporate Treasury Management

ECONOMIC DEVELOPMENT – 2017/18 BUDGET £103,300**Budget Manager – Head of Planning Strategy and Regeneration****Description of Service**

The Economic Development service implements the strategy and programmes set out in the annual Economic Development Strategy Statement which responds to needs and seeks to identify and exploit opportunities as they arise. The activities of the service are concerned with the promotion, marketing and development of the Borough and seek to improve the operation of the economy and to encourage employment opportunities for residents. There is a substantial commitment in terms of subscriptions, employee time and working budget to collaborative projects, which fulfil the objectives of the strategy.

Also included within this heading are the services of Town Centre Management and Market Management for both Fareham and Portchester markets.

LOCAL LAND CHARGES – 2017/18 BUDGET -£120,400**Budget Manager - Head of Leisure and Environmental Services****Description of Service**

The Local Land Charges service comprises three main elements described as follows:-

- Maintenance of the Statutory Register - To register and maintain local land charges in a register in statutory form, the purpose being to ensure that intending purchasers of property are not caught unawares by obligations enforceable against successive owners.
- Searches of the Statutory Register - A service is provided, as required by statute, to enable purchasers of property to search the register, either personally or by written requisition.
- Enquiries of Local Authorities - An additional service is provided, by agreement between the local authority associations and the Law Society to provide, in standard form, responses to enquiries from intending purchasers about particular parcels of land.

LOCAL TAX COLLECTION – 2017/18 BUDGET £812,000**Budget Manager – Head of Housing, Revenues and Benefits****Description of Service**

The Borough Council is responsible for all aspects of the collection of local taxes including the determination of liability, collecting payments and taking recovery action relating to arrears.

The Council Tax

The Council Tax collected by this Council provides essential revenue for its own services and those of Hampshire County Council, Hampshire Fire and Rescue Authority and the Police and Crime Commissioner for Hampshire (non-constabulary costs).

Non-Domestic (or Business) Rates

NDR is organised on a national basis. Until 2012/13 the proceeds were paid into an NDR pool administered by the Government. The Government re-distributed the sums paid into the pool back to local authorities' General Funds on the basis of a fixed amount per head of population.

In 2014/15 a new system of Retained Business Rates was introduced, changing the way in which this funding stream is received. The Council collects business rates due in the usual way, but instead of paying it all over to the national pool, 50% is paid to Central Government, 9% to Hampshire County Council, 1% to Hampshire Fire and Rescue Authority and 40% is retained by the Council.

Benefits

The Council administers all applications received for Council Tax Support Scheme according to the local scheme.

HEALTH AND PUBLIC PROTECTION PORTFOLIO

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18

	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
Pest Control	48,500	51,900	52,700
Dog Control	24,600	23,900	24,200
Food Safety	142,300	136,200	138,300
Air Quality and Pollution	193,500	196,400	195,700
Community Safety	342,800	300,200	337,300
Emergency Planning	67,200	53,900	55,100
Clean Borough Enforcement	93,800	96,600	97,100
On Street Parking	-7,000	-3,700	-900
Off Street Parking	1,096,800	1,208,300	1,268,400
Traffic Management	48,100	50,000	58,200
NET EXPENDITURE	2,050,600	2,113,700	2,226,100

PEST CONTROL – 2017/18 BUDGET £52,700

Budget Manager - Head of Environmental Health

Description of Service

A free service is provided for the treatment of rats in domestic premises and a chargeable service is also available to carry and control treatments for insect infestations and mice. Discounts to the charges are currently given for persons in receipt of certain benefits (income based) (100%). A chargeable service is provided for treatments undertaken in commercial premises.

DOG CONTROL – 2017/18 BUDGET £24,200

Budget Manager - Head of Environmental Health

Description of Service

The Council has introduced Byelaws in many recreational areas requiring dog owners to clear mess, keep their dogs on leads (3 areas only) and banning dogs from a section of Hill Head beach during the summer months. The service includes the collection of stray dogs, enforcement of the byelaws, investigation of complaints and the promotion of responsible pet ownership. Stray dogs are kennelled locally and effort made to find their owners or to find new owners. No dogs are destroyed unless it is on veterinary advice to avoid unnecessary suffering. A traffic order requiring all dogs to be on leads alongside roads has been made. Bins for the disposal of dog faeces are provided in recreational areas. The bins are emptied according to need.

FOOD SAFETY – 2017/18 BUDGET £138,300

Budget Manager - Head of Environmental Health

Description of Service

The Council as a food authority is charged with the responsibility of enforcing the provisions of legislation relating to food hygiene, microbiological and other contamination of food, food which is unfit for human consumption, inspection of premises where food is prepared, stored or sold, training of food handlers and sampling of food. The Government has and is continuing to issue Codes of Practices to guide food authorities in their enforcement work. Authorities must have regard to these Codes and comply with the directions of Ministers on how they should be enforced.

Inspections of premises are risk based in accordance with guidance issued by the Food Standards Agency (FSA).

Other work allocated to this service includes water supply monitoring, infectious disease investigations with the Consultant in Communicable Disease Control, building regulation consultations, licensing consultations, shellfish and flavourings certification for EEC export, unsound food condemnation, food sampling (in conjunction with S.W. Hampshire Local Authorities and also in the EU regional programme), microwave testing in commercial premises, investigation of food hygiene and workplace complaints and allegations and investigation of food complaints.

AIR QUALITY AND POLLUTION – 2017/18 BUDGET £195,700

Budget Manager - Head of Environmental Health

Description of Service

Neighbour and industrial nuisance complaints are investigated. Industrial processes emitting discharges to air have to apply for authorisation and permitting. Some monitoring is carried out to record radiation, nitrogen dioxide, water quality and occasionally benzene toluene ozone and carbon monoxide.

An out of hours service is in operation. Fifteen authorisations / permits under the Environmental Protection Act 1990 have been issued. The authorisations / permits are subject to programmed upgrade and annual subsistence reviewing compliance and achievement of best available technology not entailing excessive cost (BATNEEC).

COMMUNITY SAFETY – 2017/18 BUDGET £337,300

Budget Manager – Head of Environmental Health

Description of Service

Fareham's Community Safety Partnership was established in 1998 in response to the Crime and Disorder Act 1998. The Partnership is made up of a number agencies and organisations that work in partnership to tackle crime across the Borough of Fareham by undertaking a strategic assessment in relation to crime and disorder,

identifying key local priorities and developing strategies to effectively reduce crimes, anti-social behaviour and criminal damage that have been highlighted.

CCTV

Budget Manager – Head of Parking and Enforcement

Description of Service

Over the years considerable work has been undertaken to develop a programme of CCTV installation. This has involved partnership working with Gosport Borough Council. A Fareham and Gosport CCTV strategy has been developed to ensure the best use of the system it also looks at improvements that can be made to the existing system. Other promotional and enabling work is undertaken with other agencies especially the police and provision is made for other complimentary work to achieve the benefits of CCTV as part of an overall crime reduction strategy.

EMERGENCY PLANNING – 2017/18 BUDGET £55,100

Budget Manager – Head of Parking and Enforcement

Description of Service

The Civil Contingencies Act requires the Council to have arrangements in place in order for it to be prepared to deal effectively with emergency situations. The Council would play a supporting and co-ordinating role working with the emergency services and other key agencies in responding to an emergency and would take more of a leading role in any recovery phase of an emergency. To this end the officers who would be involved, are trained for the purpose, so that all the necessary arrangements can be made promptly should the need arise.

CLEAN BOROUGH ENFORCEMENT – 2017/18 BUDGET £97,100

Budget Manager - Head of Parking and Enforcement

Description of Service

The Enforcement Officers deal with the enforcement of issues relating to litter, dog fouling, fly tipping, graffiti and abandoned vehicles. Enforcement action is taken under the appropriate legislation which includes issuing Fixed Penalty Notices, cautions and where necessary compiling reports for prosecution. The Enforcement Officers patrol the borough concentrating on high profile areas, shopping precincts, open space areas and district centres. This will be in addition to the hot spots that have been identified as problem areas where a more targeted approach is adopted.

The officers work closely with other departments of the Council as well as external agencies in order to achieve a clean and tidy borough.

Officers investigate reports of motor vehicles unlawfully abandoned on any land in the open air or on any other land forming part of the highway, where vehicles have been abandoned the appropriate Notice shall be served, arrange for the removal of the vehicles as necessary to a secure place or a scrap yard, notify the appropriate Authorities of the vehicle and to seek information as to all parties who may have an interest in the vehicle and to contact as appropriate. If the vehicle is not claimed by the registered keeper, it may be scrapped or sold.

ON STREET PARKING – 2017/18 BUDGET -£900
Budget Manager – Head of Parking and Enforcement

Description of Service

To undertake on-street parking enforcement to ensure traffic flows as freely as possible whilst ensuring highway and pedestrian safety and access for emergency services.

Carry out regular patrols of on street areas within the Borough of Fareham where there are parking restrictions in place in accordance with the relevant Traffic Regulation Order in place at the time and to serve Penalty Charge Notices to vehicles which are contravening any Traffic Regulation Order which is in place at the time.

The management of enquiries, complaints, appeals and non-payment of Penalty Charge Notices.

To manage and administer the residents parking scheme and to assist motorists and members of the public where required.

OFF STREET PARKING – 2017/18 BUDGET £1,268,400
Budget Manager – Head of Parking and Enforcement

Description of Service

Fareham Borough Council provides for the benefit of the general public, surface and multi-storey car parks within the Borough. This also includes patrolling the car parks by Civil Enforcement Officers to give assistance and some security to users. The service also includes the management and maintenance of the condition of the Council's off street car parks.

Regular patrols are undertaken to enforce the Borough's "Off Street parking Places" order and to serve vehicles with Penalty Charge Notices for infringement of the Order. This also extends to the management of enquiries, complaints, appeals and the recovery of non-payment of Penalty Charge Notices.

TRAFFIC MANAGEMENT – 2017/18 BUDGET £58,200
Budget Manager – Head of Parking and Enforcement

Description of Service

This service is provided under an agency agreement with the County Council and involves the preparation of traffic regulation orders and traffic investigations. The service also extends to representing the Borough's interests on traffic management issues and the provision of highway advice to the Fareham Road Safety Council.

STREETSCENE PORTFOLIO**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
Cemeteries & Closed Churchyards	225,400	276,500	255,500
Community Parks & Open Spaces	1,133,500	1,167,400	1,176,500
Allotments	22,900	22,700	23,000
Street Cleansing Services	885,600	885,700	903,200
Public Conveniences	261,700	263,500	263,300
Household Waste Collection	912,200	909,100	930,900
Trade Refuse	-85,600	-87,300	-74,900
Recycling	708,700	720,400	715,300
Garden Waste Collection	351,800	348,000	359,400
Street Furniture	62,400	87,500	105,600
NET EXPENDITURE	4,478,600	4,593,500	4,657,800

CEMETERIES AND CLOSED CHURCHYARDS – 2017/18 BUDGET £255,500**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

Local Authorities are required to provide this service under the Local Government Act 1972, Section 214, Schedule 26, Part II. There are eight cemeteries and a number of churchyards that are the responsibility of the Council together with the provision of a sympathetic and efficient burial service. The cemeteries are:

- Crofton Cemetery, Stubbington
- Fareham Cemetery(also known as Wickham Road Cemetery)
- Holly Hill Cemetery, Sarisbury
- Posbrook Lane Cemetery, Titchfield(also known as Claypits Cemetery)
- Roman Grove Cemetery, Portchester
- St John's Cemetery, Locks Heath
- St Paul's Cemetery, Sarisbury
- St Peter's Cemetery, Titchfield

COMMUNITY PARKS AND OPEN SPACES – 2017/18 BUDGET £1,176,500**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The Council provides and maintains 43 equipped play areas on open space located throughout the Borough.

This service covers the ongoing maintenance of public parks, gardens, foreshore and open spaces. This includes grass cutting, shrub bed maintenance, landscaping, and tree planting.

ALLOTMENTS – 2017/18 BUDGET £23,000**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

There are three Allotment Associations that administer 11 Council owned allotments located in Fareham, Portchester and the Western Wards. There are two other allotments sites, one at Titchfield and another at Segensworth which are privately managed by the Titchfield Allotment Association.

STREET CLEANSING – 2017/18 BUDGET £903,200**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

All pavements and roads are cleansed to a schedule intended to keep all parts of the Borough in a clean and tidy condition. Street litterbins are emptied regularly.

The service also provides for the cleansing of coastal foreshores, car parks, recycling sites and the clearance of fly tipping.

PUBLIC CONVENIENCES – 2017/18 BUDGET £263,300**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The service broadly comprises the opening and closing of the public conveniences, cleaning of all installations and facilities, the clearing of blockages, stocking up of consumables including toilet paper, minor repair work and replacement of broken fittings.

Public toilets are provided, cleaned and maintained as follows:-

Portchester Castle	Holly Hill, Sarisbury	Monks Hill, Hill Head
Trinity Street, Fareham	Stubbington Green	Portchester Precinct
Cliff Road, Hill Head	Meon Shore	Fareham Cemetery
Barry's Meadow	Warsash Road	Passage Lane, Warsash
Middle Road, Park Gate	Lockwood Centre	Salterns Car Park, Hill Head
Market Quay Car Park	Fareham Shopping Centre	

HOUSEHOLD WASTE COLLECTION – 2017/18 BUDGET £930,900**Budget Manager – Head of Leisure and Environmental Services****Description of Service**

The service provides wheeled refuse bins for all domestic properties, which are emptied fortnightly. Clinical waste is collected free of charge from domestic properties.

All waste is transported to a recognised disposal points provided by Hampshire County Council's waste disposal contractor Hampshire Waste Services.

A chargeable service for the collection of bulky household items is also provided.

TRADE REFUSE – 2017/18 BUDGET -£74,900

Budget Manager – Head of Leisure and Environmental Services

Description of Service

A chargeable service for the collection of trade waste.

RECYCLING – 2017/18 BUDGET £715,300

Budget Manager – Head of Leisure and Environmental Services

Description of Service

Fortnightly kerbside collection of recyclable materials from domestic properties.
The provision of 55 recycling banks throughout the Borough.
To continue the promotion of minimising waste and maximising recycling.

GARDEN WASTE COLLECTION 2017/18 BUDGET £359,400

Budget Manager – Head of Leisure and Environmental Services

Description of Service

Fortnightly kerbside collection of garden waste materials from domestic properties

STREET FURNITURE – 2017/18 BUDGET £105,600

Budget Manager – Head of Leisure and Environmental Services

Description of Service

Community Lighting

This service provides lighting in dark or poorly lit streets and footpaths where the Highways Authority (Hampshire County Council) does not have the responsibility to meet those demands.

Street Name Plates

This service is provided for the conveniences of businesses, visitors and residents.

Bus Shelters

The maintenance, repair and provision of Bus Shelters owned by FBC. (Please note that not all Bus Shelters are owned or maintained by FBC).

HOUSING REVENUE ACCOUNT

ESTIMATE OF EXPENDITURE AND INCOME FOR 2017/18

HOUSING SUPERVISION AND MANAGEMENT (HOLDING) ACCOUNT

HOUSING REPAIRS ACCOUNT

BUDGET MANAGER - DIRECTOR OF OPERATIONS

All income and expenditure on the Council's houses, flats and maisonettes (2,380 at 31/3/2016) goes to the Housing Revenue Account. These accounts are ring-fenced and no subsidy is permitted from the Council Tax.

HOUSING REVENUE ACCOUNT (HRA) BUDGETS

	Base Budget 2016/17 £000s	Revised Budget 2016/17 £000s	Base Budget 2017/18 £000s
Housing Revenue Account			
Income	-12,324	-12,303	-12,578
Management and Finance	4,482	4,392	4,382
Repairs - Revenue	2,973	4,452	4,449
Improvements - Capital	2,682	2,999	3,636
HRA Surplus/Deficit	-2,187	-460	-111
Planned transfer to Reserves	2,164	0	0
Transfer to/from HRA Revenue Reserve	-23	-460	-111
Closing Balances			
HRA Revenue Reserve	-3,729	-4,167	-4,276
Repairs Reserve	-1,500	-1,500	-1,500
Major Repairs Reserve	-1,324	-7	-13
Capital Development Fund	-4,564	-869	0
1:4:1 Receipts	-523	-414	-263
Unspent Grants	0	-140	0
Total	-11,640	-7,097	-6,052

CAPITAL PROGRAMME 2016/17 TO 2020/21

	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	Total £'000
PUBLIC PROTECTION						
CCTV Refurbishment Programme					329	329
PUBLIC PROTECTION TOTAL	0	0	0	0	329	329
STREETSCENE						
Health and Safety in Cemeteries	241					241
Street Lighting Maintenance	40					40
Bus Shelters	175	276				451
Play Area Safety Equipment and Surface Replacement	50	35			224	309
Hook Recreation Ground Sports Changing Room - Change of Use	37					37
STREETSCENE TOTAL	543	311	0	0	224	1,078
LEISURE AND COMMUNITY						
Buildings						
Ferneham Hall Major Repairs Programme	14				513	527
Community Buildings Review	120	120	120			360
Whiteley Community Centre Refurbishment		50				50
Holly Hill Leisure Centre	3,784	125				3,909
Holly Hill Leisure Centre Fixtures and Fittings	585					585
Westbury Manor Museum Remodelling	193	290				483
	4,696	585	120	0	513	5,914
Play Schemes						
Play and Rec Improvement Programme	80					80
Blackbrook Park Skate Park	45					45
Drake Close Play Area	40					40
Priory Park Play Area	65					65
Holly Hill Play Area	150					150
Fareham North West	70					70
Newtown Play Area		25				25
Howerts Close Play Area		25				25
Warsash Recreation Ground Play Area		25				25
Funtley Recreation Ground Play Area		60				60
Sarisbury Green Play Area		25				25
	450	160	0	0	0	610
Outdoor Recreation Schemes						
Holly Hill MUGA and Outdoor Gym	130					130
Locks Heath Recreation Changing Rooms	18					18
Bath Lane Cricket Pavilion	13					13
Leigh Road Tennis Courts - Convert to Parking	70					70
	231	0	0	0	0	231

	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	Total £'000
Grants to Community Groups						
Fareham School of Gymnastics	30					30
	30	0	0	0	0	30
Other Community Schemes						
Footpath Improvements		36				36
Allotment Improvements		16				16
	0	52	0	0	0	52
LEISURE AND COMMUNITY TOTAL	5,407	797	120	0	513	6,837
HEALTH AND HOUSING						
Private Sector Housing						
Home Improvement Loans	87	60	60	60	60	327
Disabled Facilities Grants	591	709	420	420	420	2,560
Empty Homes Strategy	30				70	100
	708	769	480	480	550	2,987
Enabling						
Land/House Purchases	360					360
Feasibility Studies	50					50
Development at Highlands Road/Fareham Park Road		2,850				2,850
	410	2,850	0	0	0	3,260
HEALTH AND HOUSING TOTAL	1,118	3,619	480	480	550	6,247
PLANNING AND DEVELOPMENT						
Hill Head Coastal Protection Phase 1	355					355
Car Parks Surface Improvements	110					110
Osborn Road MSCP Improvements	13	13	13	14		53
PLANNING AND DEVELOPMENT TOTAL	478	13	13	14	0	518
POLICY AND RESOURCES						
Replacement Programmes						
Vehicles and Plant Replacement Programme	360	620	570	520	500	2,570
ICT Development Programme	319	230				549
Asset Replacement Programme (Unallocated)		308	250	250	250	1,058
	679	1,158	820	770	750	4,177
Operational Buildings						
Civic Offices Improvement Programme	550	720				1,270
Depot Refurbishment Works	23					23
	573	720	0	0	0	1,293

	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Property Developments						
Daedalus Schemes	583	13,672	400	2,000	3,200	19,855
Daedalus Innovation Centre Phase 2	2,000	4,300	300			6,600
Daedalus Plot 15/16 Acquisition	4,179					4,179
Commercial Property Investment Acquisitions	11,755					11,755
Acquisition of Welborne Properties	1,800					1,800
Town Centre Hotel		1,000				1,000
	20,317	18,972	700	2,000	3,200	45,189
Other						
Vannes Twinning 50th Anniversary Sculpture	18					18
	18	0	0	0	0	18
POLICY AND RESOURCES TOTAL	21,587	20,850	1,520	2,770	3,950	50,677
GENERAL FUND TOTAL	29,133	25,590	2,133	3,264	5,566	65,686

HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME 2016/17 to 2020/21

	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
CAPITAL PROGRAMME AND FINANCING					
CAPITAL PROGRAMME:					
Improvements to existing stock					
Improvements	2,300	2,025	2,025	2,094	2,167
Improvements to void stock	620	700	700	724	749
Modifications		275	275	278	283
Heating at Garden Court		150			
Footway repairs - Redlands Road		50			
Resurfacing garage area Hammond Road		60			
Mobility Scooter Storage	20				
Converting front gardens for car parking	75	25	25	25	25
Acquisitions & New Builds					
Acquisitions	423	506	1,531		
123 Bridge Road		1,000			
Stevenson Court	655				
Sylvan Court	3,380				
Vehicle - new and replacement				90	
TOTAL	7,473	4,791	4,556	3,211	3,224
FINANCED BY:					
Improvements					
Revenue contribution from HRA	1,582	1,875	1,608	1,704	1,807
Major Repairs Reserve	1,433	1,410	1,417	1,417	1,417
Acquisitions and New Builds					
Major Repairs Reserve					
Revenue contribution from HRA		311	1,268	90	
1:4:1 Receipts	127	152	263		
Grants and Contributions	300	140			
Capital Development Fund	4,031	903			
Total Financing	7,473	4,791	4,556	3,211	3,224

ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18

	Actual 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
LICENSING & REGULATORY AFFAIRS	389,010	491,400	521,800	481,000
LEISURE AND COMMUNITY	2,835,304	2,635,700	2,782,200	2,543,800
HOUSING AND HEALTH	1,232,180	1,196,900	1,013,000	1,024,400
PUBLIC PROTECTION	1,795,184	2,050,600	2,113,700	2,226,100
POLICY & RESOURCES	866,272	1,353,000	657,400	123,900
STREETSCENE	4,355,621	4,478,600	4,593,500	4,657,800
PLANNING AND DEVELOPMENT	-969,097	-595,700	107,500	121,600
PLANNING COMMITTEE	585,003	672,900	599,200	622,100
NET EXPENDITURE	11,089,478	12,283,400	12,388,300	11,800,700

SUBJECTIVE ANALYSIS

	Actual 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	9,613,300	8,645,700	8,663,800	8,813,000
PREMISES RELATED EXPENDITURE	3,791,287	3,356,200	3,622,800	3,613,300
TRANSPORT RELATED EXPENDITURE	954,233	835,600	851,600	867,900
SUPPLIES & SERVICES	5,619,981	4,597,500	5,861,400	5,596,400
CONTRACT PAYMENTS	1,504,130	1,463,800	1,439,300	1,455,000
TRANSFER PAYMENTS	19,532,394	19,834,500	19,924,200	19,924,200
INTERNAL SUPPORT	2,887,534	2,777,800	3,004,800	3,041,200
CAPITAL CHARGES	1,510,399	2,580,600	2,697,300	2,788,500
CAPITAL FINANCING	14,256	0	0	0
GROSS EXPENDITURE	45,427,513	44,091,700	46,065,200	46,099,500
GOVERNMENT GRANTS	-21,296,495	-20,351,500	-20,448,700	-20,395,400
OTHER GRANTS & REIMBURSEMENTS	-2,386,120	-1,841,800	-2,249,700	-2,314,800
SALES	-845,276	-725,000	-784,700	-784,700
FEES & CHARGES	-6,115,286	-5,257,600	-5,787,600	-5,840,300
RENTS	-3,689,960	-3,632,400	-4,402,200	-4,963,600
INTEREST	-1	0	0	0
RECHARGES TO OTHER ACCOUNTS	-4,897	0	-4,000	0
GROSS INCOME	-34,338,035	-31,808,300	-33,676,900	-34,298,800
NET EXPENDITURE	11,089,478	12,283,400	12,388,300	11,800,700

LICENSING AND REGULATORY AFFAIRS**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
HACKNEY CARRIAGE LICENCES	-9,017	1,900	-15,000	6,800
LICENSING	-17,725	-23,300	-34,800	-33,600
HEALTH & SAFETY	154,241	152,000	143,500	145,600
ELECTION SERVICES	261,511	360,800	428,100	362,200
NET EXPENDITURE	389,010	491,400	521,800	481,000

SUBJECTIVE ANALYSIS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	231,919	180,800	230,300	181,700
PREMISES RELATED EXPENDITURE	8,521	15,000	23,000	15,000
TRANSPORT RELATED EXPENDITURE	1,480	1,100	2,900	1,500
SUPPLIES & SERVICES	137,251	245,700	333,500	245,300
CONTRACT PAYMENTS	299,216	276,100	257,500	262,100
INTERNAL SUPPORT	59,109	55,100	55,500	55,800
GROSS EXPENDITURE	737,496	773,800	902,700	761,400
OTHER GRANTS & REIMBURSEMENTS	-136,201	-110,000	-190,200	-110,000
SALES	-1,707	-1,700	-1,700	-1,700
FEES & CHARGES	-210,578	-170,700	-189,000	-168,700
GROSS INCOME	-348,486	-282,400	-380,900	-280,400
NET EXPENDITURE	389,010	491,400	521,800	481,000

LICENSING AND REGULATORY SERVICES**HACKNEY CARRIAGE LICENCES**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
SUPPLIES & SERVICES	10,422	7,000	7,000	7,000
CONTRACT PAYMENTS	88,316	78,300	72,700	74,100
INTERNAL SUPPORT	1,732	1,500	1,500	1,600
GROSS EXPENDITURE	100,470	86,800	81,200	82,700
SALES	-37	-200	-200	-200
FEES & CHARGES	-109,450	-84,700	-96,000	-75,700
GROSS INCOME	-109,487	-84,900	-96,200	-75,900
NET EXPENDITURE	-9,017	1,900	-15,000	6,800

LICENSING

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	5,680	300	300	300
SUPPLIES & SERVICES	659	0	0	0
CONTRACT PAYMENTS	70,669	60,800	56,300	57,400
INTERNAL SUPPORT	1,977	1,600	1,600	1,700
GROSS EXPENDITURE	78,986	62,700	58,200	59,400
FEES & CHARGES	-96,711	-86,000	-93,000	-93,000
GROSS INCOME	-96,711	-86,000	-93,000	-93,000
NET EXPENDITURE	-17,725	-23,300	-34,800	-33,600

HEALTH & SAFETY

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	4,915	2,800	2,800	2,800
SUPPLIES & SERVICES	12,563	12,000	12,000	12,000
CONTRACT PAYMENTS	136,498	137,000	128,500	130,600
INTERNAL SUPPORT	325	200	200	200
GROSS EXPENDITURE	154,301	152,000	143,500	145,600
FEES & CHARGES	-60	0	0	0
GROSS INCOME	-60	0	0	0
NET EXPENDITURE	154,241	152,000	143,500	145,600

LICENSING AND REGULATORY SERVICES**ELECTION SERVICES**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	221,324	177,700	227,200	178,600
PREMISES RELATED EXPENDITURE	8,521	15,000	23,000	15,000
TRANSPORT RELATED EXPENDITURE	1,480	1,100	2,900	1,500
SUPPLIES & SERVICES	113,607	226,700	314,500	226,300
CONTRACT PAYMENTS	3,733	0	0	0
INTERNAL SUPPORT	55,075	51,800	52,200	52,300
GROSS EXPENDITURE	403,738	472,300	619,800	473,700
OTHER GRANTS & REIMBURSEMENTS	-136,201	-110,000	-190,200	-110,000
SALES	-1,671	-1,500	-1,500	-1,500
FEES & CHARGES	-4,356	0	0	0
GROSS INCOME	-142,227	-111,500	-191,700	-111,500
NET EXPENDITURE	261,511	360,800	428,100	362,200
LICENSING & REGULATORY AFFAIRS NET EXPENDITURE	389,010	491,400	521,800	481,000

LEISURE AND COMMUNITY**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
COMMUNITY GRANTS	368,326	305,500	372,900	318,400
COMMUNITY DEVELOPMENT	189,433	189,300	196,800	151,200
OUTDOOR SPORT & RECREATION	698,449	674,300	701,800	686,700
COUNTRYSIDE MANAGEMENT	147,941	155,200	154,000	158,200
FERNEHAM HALL	432,237	437,200	459,000	479,300
FAREHAM LEISURE CENTRE	523,364	519,600	533,100	534,200
HOLLY HILL LEISURE CENTRE	0	14,600	24,600	-118,000
COMMUNITY CENTRES	397,665	258,400	263,800	262,500
WESTBURY MANOR MUSEUM	77,889	81,600	76,200	71,300
NET EXPENDITURE	2,835,304	2,635,700	2,782,200	2,543,800

SUBJECTIVE ANALYSIS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	957,933	899,500	852,000	837,300
PREMISES RELATED EXPENDITURE	716,660	572,600	629,600	603,100
TRANSPORT RELATED EXPENDITURE	14,186	14,300	14,500	12,600
SUPPLIES & SERVICES	1,171,005	746,900	941,600	835,100
CONTRACT PAYMENTS	94,602	92,500	92,500	92,500
INTERNAL SUPPORT	333,714	329,700	385,000	395,200
CAPITAL CHARGES	1,116,007	1,240,200	1,244,400	1,244,400
GROSS EXPENDITURE	4,404,107	3,895,700	4,159,600	4,020,200
OTHER GRANTS & REIMBURSEMENTS	-527,332	-313,400	-359,400	-459,600
SALES	-721,936	-616,800	-685,000	-685,000
FEES & CHARGES	-262,080	-279,100	-279,600	-278,400
RENTS	-57,456	-50,700	-53,400	-53,400
GROSS INCOME	-1,568,804	-1,260,000	-1,377,400	-1,476,400
NET EXPENDITURE	2,835,304	2,635,700	2,782,200	2,543,800

LEISURE AND COMMUNITY

<u>COMMUNITY GRANTS</u>	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	38,931	37,800	38,500	41,300
PREMISES RELATED EXPENDITURE	263	0	0	0
TRANSPORT RELATED EXPENDITURE	15	0	0	0
SUPPLIES & SERVICES	309,748	249,700	317,900	258,400
CONTRACT PAYMENTS	2,453	2,400	2,400	2,400
INTERNAL SUPPORT	16,916	15,600	16,100	16,300
GROSS EXPENDITURE	368,326	305,500	374,900	318,400
OTHER GRANTS & REIMBURSEMENTS	0	0	-2,000	0
GROSS INCOME	0	0	-2,000	0
NET EXPENDITURE	368,326	305,500	372,900	318,400

<u>COMMUNITY DEVELOPMENT</u>	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	136,912	139,000	120,000	105,300
PREMISES RELATED EXPENDITURE	94	0	0	0
TRANSPORT RELATED EXPENDITURE	2,897	3,200	3,200	2,300
SUPPLIES & SERVICES	102,468	11,800	37,800	7,800
CONTRACT PAYMENTS	1,280	1,300	1,300	1,300
INTERNAL SUPPORT	36,130	34,000	34,500	34,500
GROSS EXPENDITURE	279,780	189,300	196,800	151,200
OTHER GRANTS & REIMBURSEMENTS	-90,347	0	0	0
GROSS INCOME	-90,347	0	0	0
NET EXPENDITURE	189,433	189,300	196,800	151,200

<u>OUTDOOR SPORT & RECREATION</u>	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	108,103	89,500	86,200	70,500
PREMISES RELATED EXPENDITURE	257,447	241,200	248,000	247,800
TRANSPORT RELATED EXPENDITURE	1,024	1,600	1,700	800
SUPPLIES & SERVICES	26,908	7,800	11,800	11,800
CONTRACT PAYMENTS	4,906	4,800	4,800	4,800
INTERNAL SUPPORT	44,303	44,700	54,700	56,400
CAPITAL CHARGES	348,403	349,800	363,700	363,700
GROSS EXPENDITURE	791,094	739,400	770,900	755,800
OTHER GRANTS & REIMBURSEMENTS	-26,632	0	0	0

LEISURE AND COMMUNITY**OUTDOOR SPORT & RECREATION**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
FEES & CHARGES	-47,673	-52,400	-56,400	-56,400
RENTS	-18,340	-12,700	-12,700	-12,700
GROSS INCOME	-92,645	-65,100	-69,100	-69,100
NET EXPENDITURE	698,449	674,300	701,800	686,700

COUNTRYSIDE MANAGEMENT

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	131,409	119,600	116,500	122,000
PREMISES RELATED EXPENDITURE	76,929	37,300	61,700	37,700
TRANSPORT RELATED EXPENDITURE	9,310	8,200	8,300	8,500
SUPPLIES & SERVICES	83,921	40,100	57,200	55,200
CONTRACT PAYMENTS	1,280	1,300	1,300	1,300
INTERNAL SUPPORT	35,721	34,100	35,200	34,700
CAPITAL CHARGES	1,158	1,200	1,200	1,200
GROSS EXPENDITURE	339,727	241,800	281,400	260,600
OTHER GRANTS & REIMBURSEMENTS	-190,513	-86,600	-127,400	-102,400
FEES & CHARGES	-550	0	0	0
RENTS	-723	0	0	0
GROSS INCOME	-191,786	-86,600	-127,400	-102,400
NET EXPENDITURE	147,941	155,200	154,000	158,200

FERNEHAM HALL

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	456,740	442,400	450,300	469,900
PREMISES RELATED EXPENDITURE	125,201	146,800	157,500	157,600
TRANSPORT RELATED EXPENDITURE	371	700	700	700
SUPPLIES & SERVICES	625,300	428,000	480,500	479,200
CONTRACT PAYMENTS	13,651	13,400	13,400	13,400
INTERNAL SUPPORT	132,883	126,600	138,500	140,400
CAPITAL CHARGES	0	122,800	113,100	113,100
GROSS EXPENDITURE	1,354,147	1,280,700	1,354,000	1,374,300
SALES	-721,823	-616,800	-685,000	-685,000
FEES & CHARGES	-200,088	-226,700	-210,000	-210,000
GROSS INCOME	-921,911	-843,500	-895,000	-895,000

LEISURE AND COMMUNITY**FERNEHAM HALL**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
NET EXPENDITURE	432,237	437,200	459,000	479,300

FAREHAM LEISURE CENTRE

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	21,774	19,400	6,600	5,500
PREMISES RELATED EXPENDITURE	22,161	23,000	35,100	25,400
TRANSPORT RELATED EXPENDITURE	165	200	200	200
SUPPLIES & SERVICES	4,809	300	4,300	300
CONTRACT PAYMENTS	4,051	2,400	2,400	2,400
INTERNAL SUPPORT	35,460	40,900	62,400	67,000
CAPITAL CHARGES	640,721	640,700	640,700	640,700
GROSS EXPENDITURE	729,142	726,900	751,700	741,500
OTHER GRANTS & REIMBURSEMENTS	-205,664	-207,300	-218,600	-207,300
SALES	-113	0	0	0
GROSS INCOME	-205,777	-207,300	-218,600	-207,300
NET EXPENDITURE	523,364	519,600	533,100	534,200

HOLLY HILL LEISURE CENTRE

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
PREMISES RELATED EXPENDITURE	0	14,600	14,600	30,000
SUPPLIES & SERVICES	0	0	10,000	0
GROSS EXPENDITURE	0	14,600	24,600	30,000
OTHER GRANTS & REIMBURSEMENTS	0	0	0	-148,000
GROSS INCOME	0	0	0	-148,000
NET EXPENDITURE	0	14,600	24,600	-118,000

COMMUNITY CENTRES

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	56,550	39,900	28,000	22,100
PREMISES RELATED EXPENDITURE	234,355	109,700	112,700	104,600
TRANSPORT RELATED EXPENDITURE	404	400	400	100
SUPPLIES & SERVICES	17,851	9,200	22,100	22,400
CONTRACT PAYMENTS	2,453	2,400	2,400	2,400

LEISURE AND COMMUNITY**COMMUNITY CENTRES**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
INTERNAL SUPPORT	26,665	28,600	37,800	39,800
CAPITAL CHARGES	125,726	125,700	125,700	125,700
GROSS EXPENDITURE	464,003	315,900	329,100	317,100
OTHER GRANTS & REIMBURSEMENTS	-14,176	-19,500	-11,400	-1,900
FEEES & CHARGES	-13,769	0	-13,200	-12,000
RENTS	-38,393	-38,000	-40,700	-40,700
GROSS INCOME	-66,338	-57,500	-65,300	-54,600
NET EXPENDITURE	397,665	258,400	263,800	262,500

WESTBURY MANOR MUSEUM

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	7,513	11,900	5,900	700
PREMISES RELATED EXPENDITURE	211	0	0	0
CONTRACT PAYMENTS	64,530	64,500	64,500	64,500
INTERNAL SUPPORT	5,635	5,200	5,800	6,100
GROSS EXPENDITURE	77,889	81,600	76,200	71,300
NET EXPENDITURE	77,889	81,600	76,200	71,300

**LEISURE AND COMMUNITY NET
EXPENDITURE**

2,835,304	2,635,700	2,782,200	2,543,800
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HOUSING AND HEALTH**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
HOUSING GRANTS & HOME IMPROVE	303,987	341,900	196,200	172,700
HOUSING OPTIONS	76,846	76,600	71,700	73,600
HOMELESSNESS	375,267	358,600	361,200	364,700
HOUSING ADVICE	316,839	259,500	279,500	297,300
HOUSING STRATEGY	72,714	51,300	52,300	51,600
HOME ENERGY CONSERVATION	17,306	23,400	19,100	19,100
REGISTERED PROVIDERS	69,222	85,600	33,000	45,400
NET EXPENDITURE	1,232,180	1,196,900	1,013,000	1,024,400

SUBJECTIVE ANALYSIS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	698,806	590,200	557,000	562,300
PREMISES RELATED EXPENDITURE	384,230	304,100	404,500	403,100
TRANSPORT RELATED EXPENDITURE	5,764	5,600	6,200	6,200
SUPPLIES & SERVICES	171,538	198,400	200,000	190,300
CONTRACT PAYMENTS	69,797	70,600	66,800	67,700
TRANSFER PAYMENTS	378,655	340,200	420,300	420,300
INTERNAL SUPPORT	200,896	183,200	197,000	198,100
CAPITAL CHARGES	562,726	584,400	702,700	793,900
CAPITAL FINANCING	14,256	0	0	0
GROSS EXPENDITURE	2,486,668	2,276,700	2,554,500	2,641,900
GOVERNMENT GRANTS	-699,389	-329,400	-395,300	-395,300
OTHER GRANTS & REIMBURSEMENTS	-31,936	-330,000	-612,900	-709,200
FEES & CHARGES	-101,773	-101,900	-137,400	-117,500
RENTS	-421,390	-318,500	-395,900	-395,500
GROSS INCOME	-1,254,488	-1,079,800	-1,541,500	-1,617,500
NET EXPENDITURE	1,232,180	1,196,900	1,013,000	1,024,400

HOUSING AND HEALTH**HOUSING GRANTS & HOME IMPROVE**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	73,180	63,100	59,500	63,000
TRANSPORT RELATED EXPENDITURE	2,133	1,900	1,900	1,900
SUPPLIES & SERVICES	16,109	19,000	19,000	19,000
CONTRACT PAYMENTS	2,453	2,400	2,400	2,400
INTERNAL SUPPORT	27,243	25,500	26,400	26,400
CAPITAL CHARGES	549,091	560,000	678,000	769,200
GROSS EXPENDITURE	670,209	671,900	787,200	881,900
GOVERNMENT GRANTS	-337,286	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-28,936	-330,000	-591,000	-709,200
GROSS INCOME	-366,222	-330,000	-591,000	-709,200
NET EXPENDITURE	303,987	341,900	196,200	172,700

HOUSING OPTIONS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	26,786	23,800	19,500	20,500
PREMISES RELATED EXPENDITURE	8,738	7,000	7,100	7,100
TRANSPORT RELATED EXPENDITURE	250	900	900	900
SUPPLIES & SERVICES	232	10,000	10,000	10,000
CONTRACT PAYMENTS	58,549	59,500	55,700	56,600
INTERNAL SUPPORT	21,886	13,800	21,500	21,500
GROSS EXPENDITURE	116,441	115,000	114,700	116,600
FEES & CHARGES	-39,595	-38,400	-43,000	-43,000
GROSS INCOME	-39,595	-38,400	-43,000	-43,000
NET EXPENDITURE	76,846	76,600	71,700	73,600

HOMELESSNESS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	231,591	190,800	184,000	177,600
PREMISES RELATED EXPENDITURE	375,485	297,100	397,400	396,000
TRANSPORT RELATED EXPENDITURE	1,667	700	700	700
SUPPLIES & SERVICES	149,581	160,100	161,300	152,000
CONTRACT PAYMENTS	7,465	7,400	7,400	7,400
TRANSFER PAYMENTS	378,655	340,200	420,300	420,300
INTERNAL SUPPORT	78,733	73,700	75,700	76,000
GROSS EXPENDITURE	1,223,177	1,070,000	1,246,800	1,230,000

HOUSING AND HEALTH**HOMELESSNESS**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
GOVERNMENT GRANTS	-361,342	-329,400	-395,300	-395,300
OTHER GRANTS & REIMBURSEMENTS	-3,000	0	0	0
FEES & CHARGES	-62,178	-63,500	-94,400	-74,500
RENTS	-421,390	-318,500	-395,900	-395,500
GROSS INCOME	-847,910	-711,400	-885,600	-865,300
NET EXPENDITURE	375,267	358,600	361,200	364,700

HOUSING ADVICE

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	265,011	211,600	230,900	248,500
PREMISES RELATED EXPENDITURE	7	0	0	0
TRANSPORT RELATED EXPENDITURE	1,018	800	1,400	1,400
SUPPLIES & SERVICES	1,032	0	0	0
CONTRACT PAYMENTS	1,280	1,300	1,300	1,300
INTERNAL SUPPORT	48,492	45,800	45,900	46,100
GROSS EXPENDITURE	316,839	259,500	279,500	297,300
NET EXPENDITURE	316,839	259,500	279,500	297,300

HOUSING STRATEGY

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	53,380	37,400	37,200	36,800
TRANSPORT RELATED EXPENDITURE	589	1,200	1,200	1,200
SUPPLIES & SERVICES	4,385	2,300	2,700	2,300
CONTRACT PAYMENTS	51	0	0	0
INTERNAL SUPPORT	9,011	8,600	9,100	9,200
CAPITAL CHARGES	-8,958	1,800	2,100	2,100
CAPITAL FINANCING	14,256	0	0	0
GROSS EXPENDITURE	72,714	51,300	52,300	51,600
NET EXPENDITURE	72,714	51,300	52,300	51,600

HOME ENERGY CONSERVATION

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	14,466	13,600	9,300	9,400
TRANSPORT RELATED EXPENDITURE	107	100	100	100

HOUSING AND HEALTH**HOME ENERGY CONSERVATION**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
SUPPLIES & SERVICES	0	7,000	7,000	7,000
INTERNAL SUPPORT	2,733	2,700	2,700	2,600
GROSS EXPENDITURE	17,306	23,400	19,100	19,100
NET EXPENDITURE	17,306	23,400	19,100	19,100

REGISTERED PROVIDERS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	34,393	49,900	16,600	6,500
SUPPLIES & SERVICES	198	0	0	0
INTERNAL SUPPORT	12,799	13,100	15,700	16,300
CAPITAL CHARGES	22,594	22,600	22,600	22,600
GROSS EXPENDITURE	69,983	85,600	54,900	45,400
GOVERNMENT GRANTS	-761	0	0	0
OTHER GRANTS & REIMBURSEMENTS	0	0	-21,900	0
GROSS INCOME	-761	0	-21,900	0
NET EXPENDITURE	69,222	85,600	33,000	45,400
HOUSING AND HEALTH NET EXPENDITURE	1,232,180	1,196,900	1,013,000	1,024,400

PUBLIC PROTECTION**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
PEST CONTROL	58,332	48,500	51,900	52,700
DOG CONTROL	25,598	24,600	23,900	24,200
FOOD SAFETY	144,005	142,300	136,200	138,300
AIR QUALITY AND POLLUTION	211,695	193,500	196,400	195,700
COMMUNITY SAFETY	321,714	342,800	300,200	337,300
EMERGENCY PLANNING	50,650	67,200	53,900	55,100
CLEAN BOROUGH ENFORCEMENT	96,113	93,800	96,600	97,100
ON STREET PARKING	-29,698	-7,000	-3,700	-900
PARKING SERVICES	870,767	1,096,800	1,208,300	1,268,400
TRAFFIC MANAGEMENT	46,009	48,100	50,000	58,200
NET EXPENDITURE	1,795,184	2,050,600	2,113,700	2,226,100

SUBJECTIVE ANALYSIS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	787,523	692,200	704,900	738,700
PREMISES RELATED EXPENDITURE	576,613	535,600	550,400	606,000
TRANSPORT RELATED EXPENDITURE	24,119	20,100	18,200	18,300
SUPPLIES & SERVICES	325,068	377,500	426,800	357,400
CONTRACT PAYMENTS	503,822	494,500	468,000	470,600
INTERNAL SUPPORT	235,024	229,900	260,300	265,000
CAPITAL CHARGES	-134,943	127,600	180,600	180,600
GROSS EXPENDITURE	2,317,227	2,477,400	2,609,200	2,636,600
OTHER GRANTS & REIMBURSEMENTS	-131,342	-76,700	-151,300	-71,300
FEES & CHARGES	-386,730	-347,200	-341,300	-336,300
RENTS	-2,466	-2,900	-2,900	-2,900
RECHARGES TO OTHER ACCOUNTS	-1,505	0	0	0
GROSS INCOME	-522,043	-426,800	-495,500	-410,500
NET EXPENDITURE	1,795,184	2,050,600	2,113,700	2,226,100

PUBLIC PROTECTION**PEST CONTROL**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	5,680	300	300	300
SUPPLIES & SERVICES	8	0	0	0
CONTRACT PAYMENTS	58,768	58,900	55,300	56,100
INTERNAL SUPPORT	570	300	300	300
GROSS EXPENDITURE	65,026	59,500	55,900	56,700
FEES & CHARGES	-6,694	-11,000	-4,000	-4,000
GROSS INCOME	-6,694	-11,000	-4,000	-4,000
NET EXPENDITURE	58,332	48,500	51,900	52,700

DOG CONTROL

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
SUPPLIES & SERVICES	2,238	0	0	0
CONTRACT PAYMENTS	24,966	27,300	25,800	26,100
INTERNAL SUPPORT	108	100	100	100
GROSS EXPENDITURE	27,312	27,400	25,900	26,200
FEES & CHARGES	-1,715	-2,800	-2,000	-2,000
GROSS INCOME	-1,715	-2,800	-2,000	-2,000
NET EXPENDITURE	25,598	24,600	23,900	24,200

FOOD SAFETY

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
SUPPLIES & SERVICES	131	0	0	0
CONTRACT PAYMENTS	146,225	148,100	139,000	141,100
INTERNAL SUPPORT	216	200	200	200
GROSS EXPENDITURE	146,573	148,300	139,200	141,300
FEES & CHARGES	-2,568	-6,000	-3,000	-3,000
GROSS INCOME	-2,568	-6,000	-3,000	-3,000
NET EXPENDITURE	144,005	142,300	136,200	138,300

AIR QUALITY AND POLLUTION

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
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PUBLIC PROTECTION**AIR QUALITY AND POLLUTION**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	5,680	300	300	300
SUPPLIES & SERVICES	1,382	-8,500	0	0
CONTRACT PAYMENTS	207,476	215,600	202,600	201,900
INTERNAL SUPPORT	787	500	500	500
GROSS EXPENDITURE	215,325	207,900	203,400	202,700
OTHER GRANTS & REIMBURSEMENTS	0	-5,400	0	0
FEEES & CHARGES	-3,629	-9,000	-7,000	-7,000
GROSS INCOME	-3,629	-14,400	-7,000	-7,000
NET EXPENDITURE	211,695	193,500	196,400	195,700

COMMUNITY SAFETY

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	155,887	119,400	116,200	125,400
PREMISES RELATED EXPENDITURE	1,672	900	1,300	1,200
TRANSPORT RELATED EXPENDITURE	1,820	1,700	1,700	1,700
SUPPLIES & SERVICES	155,702	178,900	221,000	168,600
CONTRACT PAYMENTS	2,559	2,600	2,600	2,600
INTERNAL SUPPORT	38,435	36,000	36,700	37,100
CAPITAL CHARGES	8,348	8,300	5,700	5,700
GROSS EXPENDITURE	364,424	347,800	385,200	342,300
OTHER GRANTS & REIMBURSEMENTS	-41,842	-5,000	-85,000	-5,000
FEEES & CHARGES	-869	0	0	0
GROSS INCOME	-42,711	-5,000	-85,000	-5,000
NET EXPENDITURE	321,714	342,800	300,200	337,300

EMERGENCY PLANNING

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	8,161	7,100	12,900	15,700
TRANSPORT RELATED EXPENDITURE	183	0	0	0
SUPPLIES & SERVICES	2,691	22,300	2,100	2,100
CONTRACT PAYMENTS	28,474	27,400	28,100	28,200
INTERNAL SUPPORT	11,141	10,400	10,800	9,100
GROSS EXPENDITURE	50,650	67,200	53,900	55,100

PUBLIC PROTECTION**EMERGENCY PLANNING**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
NET EXPENDITURE	50,650	67,200	53,900	55,100

CLEAN BOROUGH ENFORCEMENT

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	69,710	69,200	70,400	73,600
TRANSPORT RELATED EXPENDITURE	9,538	8,900	6,800	6,800
SUPPLIES & SERVICES	4,818	4,200	7,800	5,000
CONTRACT PAYMENTS	1,280	1,300	1,300	1,300
INTERNAL SUPPORT	12,533	11,700	11,800	11,900
GROSS EXPENDITURE	97,878	95,300	98,100	98,600
FEES & CHARGES	-1,765	-1,500	-1,500	-1,500
GROSS INCOME	-1,765	-1,500	-1,500	-1,500
NET EXPENDITURE	96,113	93,800	96,600	97,100

ON STREET PARKING

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	157,580	147,300	149,300	152,400
TRANSPORT RELATED EXPENDITURE	10,286	7,200	7,400	7,500
SUPPLIES & SERVICES	9,963	4,200	6,600	6,100
CONTRACT PAYMENTS	2,453	2,400	2,400	2,400
INTERNAL SUPPORT	36,424	34,000	34,600	34,700
GROSS EXPENDITURE	216,707	195,100	200,300	203,100
FEES & CHARGES	-246,404	-202,100	-204,000	-204,000
GROSS INCOME	-246,404	-202,100	-204,000	-204,000
NET EXPENDITURE	-29,698	-7,000	-3,700	-900

PARKING SERVICES

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	278,262	253,500	259,000	266,100
PREMISES RELATED EXPENDITURE	574,941	534,700	549,000	604,700
TRANSPORT RELATED EXPENDITURE	224	100	100	100
SUPPLIES & SERVICES	133,066	159,900	167,800	159,200
CONTRACT PAYMENTS	8,638	8,500	8,500	8,500

PUBLIC PROTECTION**PARKING SERVICES**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
INTERNAL SUPPORT	115,683	118,700	146,900	152,800
CAPITAL CHARGES	-143,291	119,300	174,900	174,900
GROSS EXPENDITURE	967,522	1,194,700	1,306,200	1,366,300
FEES & CHARGES	-92,785	-95,000	-95,000	-95,000
RENTS	-2,466	-2,900	-2,900	-2,900
RECHARGES TO OTHER ACCOUNTS	-1,505	0	0	0
GROSS INCOME	-96,756	-97,900	-97,900	-97,900
NET EXPENDITURE	870,767	1,096,800	1,208,300	1,268,400

TRAFFIC MANAGEMENT

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	106,563	95,100	96,500	104,900
PREMISES RELATED EXPENDITURE	0	0	100	100
TRANSPORT RELATED EXPENDITURE	2,068	2,200	2,200	2,200
SUPPLIES & SERVICES	15,069	16,500	21,500	16,400
CONTRACT PAYMENTS	22,983	2,400	2,400	2,400
INTERNAL SUPPORT	19,126	18,000	18,400	18,300
GROSS EXPENDITURE	165,810	134,200	141,100	144,300
OTHER GRANTS & REIMBURSEMENTS	-89,500	-66,300	-66,300	-66,300
FEES & CHARGES	-30,301	-19,800	-24,800	-19,800
GROSS INCOME	-119,801	-86,100	-91,100	-86,100
NET EXPENDITURE	46,009	48,100	50,000	58,200
PUBLIC PROTECTION NET EXPENDITURE	1,795,184	2,050,600	2,113,700	2,226,100

POLICY AND RESOURCES**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
HOUSING BENEFIT PAYMENTS	-110,726	-77,300	-77,600	-77,600
HOUSING BENEFIT ADMIN	449,156	396,600	391,000	418,500
DEMOCRATIC REP & MANAGEMENT	1,097,122	1,045,500	1,088,000	1,072,500
COMMERCIAL ESTATES	-3,016,764	-2,132,400	-2,909,300	-3,538,600
HENRY CORT	45,397	43,100	44,500	44,700
NEIGHBOURHOOD WORKING	108,049	98,700	99,700	105,800
PUBLIC RELATIONS & CONSULTATION	323,334	339,300	333,200	331,400
UNAPPORTIONABLE CENTRAL O/HDS	279,293	179,600	179,600	179,600
CORPORATE MANAGEMENT	948,051	758,300	730,900	792,700
ECONOMIC DEVELOPMENT	104,880	77,100	91,900	103,300
LOCAL LAND CHARGES	-263,145	-170,800	-131,100	-120,400
LOCAL TAX COLLECTION	901,624	795,300	816,600	812,000
NET EXPENDITURE	866,272	1,353,000	657,400	123,900

SUBJECTIVE ANALYSIS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	3,018,628	2,594,300	2,627,300	2,601,200
PREMISES RELATED EXPENDITURE	605,654	503,700	480,100	458,700
TRANSPORT RELATED EXPENDITURE	26,358	27,200	39,400	42,000
SUPPLIES & SERVICES	2,448,133	2,004,200	2,238,200	2,318,900
CONTRACT PAYMENTS	69,464	79,200	108,200	114,500
TRANSFER PAYMENTS	19,153,739	19,494,300	19,503,900	19,503,900
INTERNAL SUPPORT	1,129,138	1,092,300	1,183,100	1,209,900
CAPITAL CHARGES	-575,746	27,700	54,000	54,000
GROSS EXPENDITURE	25,875,368	25,822,900	26,234,200	26,303,100
GOVERNMENT GRANTS	-20,472,662	-20,022,100	-20,053,400	-20,000,100
OTHER GRANTS & REIMBURSEMENTS	-452,922	-396,300	-345,500	-349,300
SALES	-6,712	0	0	0
FEES & CHARGES	-892,646	-820,300	-1,257,000	-1,347,100
RENTS	-3,184,153	-3,231,200	-3,920,900	-4,482,700
INTEREST	-1	0	0	0
GROSS INCOME	-25,009,096	-24,469,900	-25,576,800	-26,179,200
NET EXPENDITURE	866,272	1,353,000	657,400	123,900

POLICY AND RESOURCES**HOUSING BENEFIT PAYMENTS**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
PREMISES RELATED EXPENDITURE	2,564	0	0	0
TRANSPORT RELATED EXPENDITURE	100	0	0	0
SUPPLIES & SERVICES	217,933	183,900	183,900	183,900
TRANSFER PAYMENTS	19,112,767	19,422,300	19,431,900	19,431,900
GROSS EXPENDITURE	19,333,364	19,606,200	19,615,800	19,615,800
GOVERNMENT GRANTS	-19,444,090	-19,683,500	-19,693,400	-19,693,400
GROSS INCOME	-19,444,090	-19,683,500	-19,693,400	-19,693,400
NET EXPENDITURE	-110,726	-77,300	-77,600	-77,600

HOUSING BENEFIT ADMIN

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	546,684	460,800	466,200	450,000
TRANSPORT RELATED EXPENDITURE	3,610	3,600	3,300	2,500
SUPPLIES & SERVICES	58,676	67,200	82,200	67,200
CONTRACT PAYMENTS	4,906	4,800	4,800	4,800
INTERNAL SUPPORT	120,372	114,100	115,300	116,000
GROSS EXPENDITURE	734,247	650,500	671,800	640,500
GOVERNMENT GRANTS	-279,710	-253,900	-258,000	-222,000
OTHER GRANTS & REIMBURSEMENTS	-5,381	0	0	0
FEES & CHARGES	0	0	-22,800	0
GROSS INCOME	-285,091	-253,900	-280,800	-222,000
NET EXPENDITURE	449,156	396,600	391,000	418,500

DEMOCRATIC REP & MANAGEMENT

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	345,884	281,300	321,400	305,200
PREMISES RELATED EXPENDITURE	0	0	100	100
TRANSPORT RELATED EXPENDITURE	9,791	12,300	12,100	12,100
SUPPLIES & SERVICES	434,605	476,300	458,500	455,800
CONTRACT PAYMENTS	8,745	8,600	8,600	8,600
INTERNAL SUPPORT	354,152	333,000	325,200	328,000
CAPITAL CHARGES	3,334	3,300	3,300	3,300
GROSS EXPENDITURE	1,156,510	1,114,800	1,129,200	1,113,100
OTHER GRANTS & REIMBURSEMENTS	-43,800	-53,700	-41,200	-40,600
FEES & CHARGES	-15,588	-15,600	0	0

POLICY AND RESOURCES**DEMOCRATIC REP & MANAGEMENT**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
GROSS INCOME	-59,388	-69,300	-41,200	-40,600
NET EXPENDITURE	1,097,122	1,045,500	1,088,000	1,072,500

COMMERCIAL ESTATES

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	80,130	62,900	76,000	83,300
PREMISES RELATED EXPENDITURE	495,014	442,000	423,800	404,300
TRANSPORT RELATED EXPENDITURE	7,215	4,900	17,500	21,500
SUPPLIES & SERVICES	900,037	532,000	797,700	813,200
CONTRACT PAYMENTS	22,182	21,800	21,800	21,800
INTERNAL SUPPORT	236,806	251,600	342,700	361,900
CAPITAL CHARGES	-603,469	0	26,300	26,300
GROSS EXPENDITURE	1,137,915	1,315,200	1,705,800	1,732,300
GOVERNMENT GRANTS	-535,322	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-99,153	0	0	0
SALES	-6,712	0	0	0
FEES & CHARGES	-408,073	-336,400	-785,200	-876,100
RENTS	-3,105,418	-3,111,200	-3,829,900	-4,394,800
INTEREST	-1	0	0	0
GROSS INCOME	-4,154,679	-3,447,600	-4,615,100	-5,270,900
NET EXPENDITURE	-3,016,764	-2,132,400	-2,909,300	-3,538,600

HENRY CORT

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	9,747	400	400	0
PREMISES RELATED EXPENDITURE	16,988	13,500	14,000	14,000
SUPPLIES & SERVICES	3,528	11,000	11,000	11,000
TRANSFER PAYMENTS	20,000	20,000	20,000	20,000
INTERNAL SUPPORT	11,151	10,600	11,500	12,100
CAPITAL CHARGES	24,389	24,400	24,400	24,400
GROSS EXPENDITURE	85,803	79,900	81,300	81,500
FEES & CHARGES	-40,406	-36,800	-36,800	-36,800
GROSS INCOME	-40,406	-36,800	-36,800	-36,800

POLICY AND RESOURCES**HENRY CORT**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
NET EXPENDITURE	45,397	43,100	44,500	44,700

NEIGHBOURHOOD WORKING

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	86,573	75,900	76,800	82,700
TRANSPORT RELATED EXPENDITURE	551	300	300	300
SUPPLIES & SERVICES	7,291	9,400	9,400	9,400
CONTRACT PAYMENTS	1,280	1,300	1,300	1,300
INTERNAL SUPPORT	12,355	11,800	11,900	12,100
GROSS EXPENDITURE	108,049	98,700	99,700	105,800
NET EXPENDITURE	108,049	98,700	99,700	105,800

PUBLIC RELATIONS & CONSULTATION

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	217,371	196,300	199,200	212,400
PREMISES RELATED EXPENDITURE	5,728	9,500	0	0
TRANSPORT RELATED EXPENDITURE	472	300	300	300
SUPPLIES & SERVICES	62,418	96,800	96,800	81,700
CONTRACT PAYMENTS	2,453	2,400	2,400	2,400
INTERNAL SUPPORT	37,892	36,000	36,500	36,600
GROSS EXPENDITURE	326,333	341,300	335,200	333,400
FEES & CHARGES	-2,999	-2,000	-2,000	-2,000
GROSS INCOME	-2,999	-2,000	-2,000	-2,000
NET EXPENDITURE	323,334	339,300	333,200	331,400

UNAPPORTIONABLE CENTRAL O/HDS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	330,557	213,000	213,000	213,000
GROSS EXPENDITURE	330,557	213,000	213,000	213,000
GOVERNMENT GRANTS	-9,403	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-41,861	-33,400	-33,400	-33,400
GROSS INCOME	-51,264	-33,400	-33,400	-33,400

POLICY AND RESOURCES**UNAPPORTIONABLE CENTRAL O/HDS**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
NET EXPENDITURE	279,293	179,600	179,600	179,600

CORPORATE MANAGEMENT

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	429,497	460,400	459,600	435,400
PREMISES RELATED EXPENDITURE	35,506	0	0	0
TRANSPORT RELATED EXPENDITURE	834	500	1,000	1,000
SUPPLIES & SERVICES	507,799	349,600	296,500	408,700
CONTRACT PAYMENTS	6,185	6,100	6,100	6,100
INTERNAL SUPPORT	88,063	82,300	84,000	84,900
GROSS EXPENDITURE	1,067,884	898,900	847,200	936,100
OTHER GRANTS & REIMBURSEMENTS	-108,004	-140,600	-116,300	-120,700
FEES & CHARGES	-11,829	0	0	-22,700
GROSS INCOME	-119,833	-140,600	-116,300	-143,400
NET EXPENDITURE	948,051	758,300	730,900	792,700

ECONOMIC DEVELOPMENT

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	69,525	59,200	16,900	20,500
PREMISES RELATED EXPENDITURE	49,854	38,700	42,200	40,300
TRANSPORT RELATED EXPENDITURE	346	900	900	900
SUPPLIES & SERVICES	85,808	103,300	114,300	114,200
CONTRACT PAYMENTS	2,559	2,600	31,600	37,900
INTERNAL SUPPORT	26,792	25,000	25,600	26,000
GROSS EXPENDITURE	234,885	229,700	231,500	239,800
OTHER GRANTS & REIMBURSEMENTS	-12,691	-26,600	-12,600	-12,600
FEES & CHARGES	-38,577	-6,000	-36,000	-36,000
RENTS	-78,736	-120,000	-91,000	-87,900
GROSS INCOME	-130,004	-152,600	-139,600	-136,500
NET EXPENDITURE	104,880	77,100	91,900	103,300

LOCAL LAND CHARGES

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
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POLICY AND RESOURCES**LOCAL LAND CHARGES**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	30,638	28,800	27,700	28,200
SUPPLIES & SERVICES	45,585	49,300	49,300	49,300
CONTRACT PAYMENTS	12,516	21,800	21,800	21,800
INTERNAL SUPPORT	21,041	19,300	20,100	20,300
GROSS EXPENDITURE	109,779	119,200	118,900	119,600
GOVERNMENT GRANTS	-105,393	0	-9,300	0
FEEES & CHARGES	-267,531	-290,000	-240,700	-240,000
GROSS INCOME	-372,924	-290,000	-250,000	-240,000
NET EXPENDITURE	-263,145	-170,800	-131,100	-120,400

LOCAL TAX COLLECTION

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	872,024	755,300	770,100	770,500
TRANSPORT RELATED EXPENDITURE	3,440	4,400	4,000	3,400
SUPPLIES & SERVICES	124,454	125,400	138,600	124,500
CONTRACT PAYMENTS	8,638	9,800	9,800	9,800
TRANSFER PAYMENTS	20,972	52,000	52,000	52,000
INTERNAL SUPPORT	220,514	208,600	210,300	212,000
GROSS EXPENDITURE	1,250,042	1,155,500	1,184,800	1,172,200
GOVERNMENT GRANTS	-98,744	-84,700	-92,700	-84,700
OTHER GRANTS & REIMBURSEMENTS	-142,033	-142,000	-142,000	-142,000
FEEES & CHARGES	-107,641	-133,500	-133,500	-133,500
GROSS INCOME	-348,418	-360,200	-368,200	-360,200
NET EXPENDITURE	901,624	795,300	816,600	812,000
POLICY & RESOURCES NET EXPENDITURE	866,272	1,353,000	657,400	123,900

STREETSCENE**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
CEMETERIES & CLOSED CHURCHYRDS	203,835	225,400	276,500	255,500
OPEN SPACES	787,453	1,133,500	1,167,400	1,176,500
ALLOTMENTS	24,707	22,900	22,700	23,000
STREET CLEANSING	952,432	885,600	885,700	903,200
PUBLIC CONVENIENCES	167,677	261,700	263,500	263,300
HOUSEHOLD WASTE COLLECTION	955,552	912,200	909,100	930,900
TRADE REFUSE	-30,195	-85,600	-87,300	-74,900
RECYCLING	790,011	708,700	720,400	715,300
GARDEN WASTE COLLECTION	441,481	351,800	348,000	359,400
STREET FURNITURE	62,668	62,400	87,500	105,600
NET EXPENDITURE	4,355,621	4,478,600	4,593,500	4,657,800

SUBJECTIVE ANALYSIS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	2,519,155	2,238,100	2,257,200	2,355,700
PREMISES RELATED EXPENDITURE	1,441,585	1,419,000	1,529,000	1,521,200
TRANSPORT RELATED EXPENDITURE	859,650	747,800	748,300	765,200
SUPPLIES & SERVICES	577,503	514,200	603,600	590,600
CONTRACT PAYMENTS	63,655	68,000	68,000	68,000
INTERNAL SUPPORT	464,792	438,800	465,500	455,200
CAPITAL CHARGES	506,472	564,900	489,500	489,500
GROSS EXPENDITURE	6,432,812	5,990,800	6,161,100	6,245,400
OTHER GRANTS & REIMBURSEMENTS	-589,736	-535,300	-510,300	-535,300
SALES	-100,116	-99,100	-90,600	-90,600
FEEES & CHARGES	-1,359,452	-848,700	-933,600	-932,600
RENTS	-24,495	-29,100	-29,100	-29,100
RECHARGES TO OTHER ACCOUNTS	-3,392	0	-4,000	0
GROSS INCOME	-2,077,191	-1,512,200	-1,567,600	-1,587,600
NET EXPENDITURE	4,355,621	4,478,600	4,593,500	4,657,800

STREETSCENE**CEMETERIES & CLOSED CHURCHYRDS**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	63,581	57,000	57,700	62,000
PREMISES RELATED EXPENDITURE	278,449	304,300	352,700	327,600
TRANSPORT RELATED EXPENDITURE	466	400	500	500
SUPPLIES & SERVICES	20,541	2,800	2,800	2,800
CONTRACT PAYMENTS	3,733	3,700	3,700	3,700
INTERNAL SUPPORT	34,092	31,500	33,200	33,000
CAPITAL CHARGES	0	2,700	2,900	2,900
GROSS EXPENDITURE	400,862	402,400	453,500	432,500
FEES & CHARGES	-190,780	-171,800	-171,800	-171,800
RENTS	-6,247	-5,200	-5,200	-5,200
GROSS INCOME	-197,027	-177,000	-177,000	-177,000
NET EXPENDITURE	203,835	225,400	276,500	255,500

OPEN SPACES

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	180,045	160,800	159,600	169,100
PREMISES RELATED EXPENDITURE	987,810	916,900	943,900	942,800
TRANSPORT RELATED EXPENDITURE	3,425	5,300	5,400	5,400
SUPPLIES & SERVICES	73,972	46,100	46,100	46,100
CONTRACT PAYMENTS	7,465	7,400	7,400	7,400
INTERNAL SUPPORT	75,266	71,700	78,400	79,100
CAPITAL CHARGES	181,624	176,400	177,700	177,700
GROSS EXPENDITURE	1,509,607	1,384,600	1,418,500	1,427,600
OTHER GRANTS & REIMBURSEMENTS	-241,098	-219,200	-219,200	-219,200
SALES	-5,320	0	0	0
FEES & CHARGES	-457,487	-8,000	-8,000	-8,000
RENTS	-18,249	-23,900	-23,900	-23,900
GROSS INCOME	-722,154	-251,100	-251,100	-251,100
NET EXPENDITURE	787,453	1,133,500	1,167,400	1,176,500

ALLOTMENTS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	9,888	8,900	8,700	9,100
PREMISES RELATED EXPENDITURE	13,873	7,300	7,300	7,300
TRANSPORT RELATED EXPENDITURE	139	100	100	100
SUPPLIES & SERVICES	0	4,300	4,300	4,300

STREETSCENE

<u>ALLOTMENTS</u>	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
INTERNAL SUPPORT	2,558	2,300	2,300	2,200
GROSS EXPENDITURE	26,457	22,900	22,700	23,000
FEES & CHARGES	-1,750	0	0	0
GROSS INCOME	-1,750	0	0	0
NET EXPENDITURE	24,707	22,900	22,700	23,000

<u>STREET CLEANSING</u>	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	624,675	577,500	580,200	597,800
TRANSPORT RELATED EXPENDITURE	217,429	181,500	186,500	186,500
SUPPLIES & SERVICES	37,128	46,400	47,400	46,400
CONTRACT PAYMENTS	6,185	6,100	6,100	6,100
INTERNAL SUPPORT	75,767	71,800	75,300	72,200
CAPITAL CHARGES	32,589	34,900	26,800	26,800
GROSS EXPENDITURE	993,774	918,200	922,300	935,800
OTHER GRANTS & REIMBURSEMENTS	-33,300	-31,100	-31,100	-31,100
SALES	-2,250	-500	-500	-500
FEES & CHARGES	-2,399	-1,000	-1,000	-1,000
RECHARGES TO OTHER ACCOUNTS	-3,392	0	-4,000	0
GROSS INCOME	-41,341	-32,600	-36,600	-32,600
NET EXPENDITURE	952,432	885,600	885,700	903,200

<u>PUBLIC CONVENIENCES</u>	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	25,480	23,800	16,400	14,700
PREMISES RELATED EXPENDITURE	138,089	175,900	183,700	184,400
TRANSPORT RELATED EXPENDITURE	1,008	1,100	1,100	1,100
SUPPLIES & SERVICES	2,554	800	800	800
CONTRACT PAYMENTS	1,280	1,300	1,300	1,300
INTERNAL SUPPORT	15,641	16,200	20,000	20,800
CAPITAL CHARGES	-14,276	44,400	42,000	42,000
GROSS EXPENDITURE	169,775	263,500	265,300	265,100
FEES & CHARGES	-2,098	-1,800	-1,800	-1,800
GROSS INCOME	-2,098	-1,800	-1,800	-1,800

STREETSCENE**PUBLIC CONVENIENCES**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
NET EXPENDITURE	167,677	261,700	263,500	263,300

HOUSEHOLD WASTE COLLECTION

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	533,674	501,700	519,800	540,700
PREMISES RELATED EXPENDITURE	86	0	0	0
TRANSPORT RELATED EXPENDITURE	220,755	207,800	201,500	207,500
SUPPLIES & SERVICES	47,150	41,800	46,300	43,300
CONTRACT PAYMENTS	6,185	6,100	6,100	6,100
INTERNAL SUPPORT	69,384	65,600	68,700	65,600
CAPITAL CHARGES	124,324	124,300	105,300	105,300
GROSS EXPENDITURE	1,001,558	947,300	947,700	968,500
SALES	-18,816	-13,600	-13,600	-13,600
FEES & CHARGES	-27,190	-21,500	-25,000	-24,000
GROSS INCOME	-46,006	-35,100	-38,600	-37,600
NET EXPENDITURE	955,552	912,200	909,100	930,900

TRADE REFUSE

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	195,913	160,100	156,300	168,200
PREMISES RELATED EXPENDITURE	217	0	0	0
TRANSPORT RELATED EXPENDITURE	95,344	74,800	75,800	77,200
SUPPLIES & SERVICES	271,969	247,600	327,600	327,600
CONTRACT PAYMENTS	7,465	7,300	7,300	7,300
INTERNAL SUPPORT	62,494	58,100	60,600	59,700
CAPITAL CHARGES	5,136	5,100	5,100	5,100
GROSS EXPENDITURE	638,538	553,000	632,700	645,100
FEES & CHARGES	-668,733	-638,600	-720,000	-720,000
GROSS INCOME	-668,733	-638,600	-720,000	-720,000
NET EXPENDITURE	-30,195	-85,600	-87,300	-74,900

RECYCLING

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
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STREETSCENE**RECYCLING**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	591,798	527,800	542,000	566,000
PREMISES RELATED EXPENDITURE	7,602	5,900	7,800	7,800
TRANSPORT RELATED EXPENDITURE	226,072	198,800	199,500	207,500
SUPPLIES & SERVICES	88,864	90,700	93,700	84,700
CONTRACT PAYMENTS	9,918	9,700	9,700	9,700
INTERNAL SUPPORT	97,469	91,500	95,800	92,700
CAPITAL CHARGES	150,765	150,800	103,400	103,400
GROSS EXPENDITURE	1,172,489	1,075,200	1,051,900	1,071,800
OTHER GRANTS & REIMBURSEMENTS	-315,337	-285,000	-260,000	-285,000
SALES	-61,588	-75,500	-65,500	-65,500
FEES & CHARGES	-5,553	-6,000	-6,000	-6,000
GROSS INCOME	-382,478	-366,500	-331,500	-356,500
NET EXPENDITURE	790,011	708,700	720,400	715,300

GARDEN WASTE COLLECTION

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	290,033	216,900	212,700	223,900
TRANSPORT RELATED EXPENDITURE	94,946	78,000	77,900	79,400
SUPPLIES & SERVICES	10,762	10,200	11,100	11,100
CONTRACT PAYMENTS	2,453	2,400	2,400	2,400
INTERNAL SUPPORT	29,232	27,600	28,700	27,400
CAPITAL CHARGES	26,196	26,200	26,200	26,200
GROSS EXPENDITURE	453,623	361,300	359,000	370,400
SALES	-12,142	-9,500	-11,000	-11,000
GROSS INCOME	-12,142	-9,500	-11,000	-11,000
NET EXPENDITURE	441,481	351,800	348,000	359,400

STREET FURNITURE

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	4,068	3,600	3,800	4,200
PREMISES RELATED EXPENDITURE	15,460	8,700	33,600	51,300
TRANSPORT RELATED EXPENDITURE	66	0	0	0
SUPPLIES & SERVICES	24,564	23,500	23,500	23,500
CONTRACT PAYMENTS	18,971	24,000	24,000	24,000
INTERNAL SUPPORT	2,889	2,500	2,500	2,500
CAPITAL CHARGES	113	100	100	100

STREETSCENE**STREET FURNITURE**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
GROSS EXPENDITURE	66,130	62,400	87,500	105,600
FEES & CHARGES	-3,462	0	0	0
GROSS INCOME	-3,462	0	0	0
NET EXPENDITURE	62,668	62,400	87,500	105,600
STREETSCENE NET EXPENDITURE	4,355,621	4,478,600	4,593,500	4,657,800

PLANNING AND DEVELOPMENT**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
PARKING STRATEGIC MANAGEMENT	-2,229,479	-2,171,600	-2,067,300	-2,066,100
FLOODING & COASTAL MANAGEMENT	157,960	116,300	110,700	112,600
PUBLIC TRANSPORT	44,571	46,700	46,700	46,800
TRANSPORTATION LIAISON	-13,980	-27,400	-26,400	-22,900
BUILDING CONTROL	162,507	226,300	226,800	226,400
ENVIRONMENTAL IMPROVEMENT SCH	20,352	17,100	14,300	14,300
TREE MANAGEMENT	40,179	38,900	39,000	41,400
SUSTAINABILITY	33,931	36,400	36,500	37,200
HISTORIC ENVIRONMENT SERVICE	36,905	28,600	28,800	30,900
LOCAL PLAN	777,959	1,093,000	1,698,400	1,701,000
NET EXPENDITURE	-969,097	-595,700	107,500	121,600

SUBJECTIVE ANALYSIS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	676,981	727,800	723,100	793,300
PREMISES RELATED EXPENDITURE	58,024	6,200	6,200	6,200
TRANSPORT RELATED EXPENDITURE	9,287	6,900	9,800	9,800
SUPPLIES & SERVICES	697,137	449,800	1,056,900	998,000
CONTRACT PAYMENTS	311,094	285,900	285,800	285,800
INTERNAL SUPPORT	301,343	294,800	302,500	305,300
CAPITAL CHARGES	35,882	35,800	26,100	26,100
GROSS EXPENDITURE	2,089,749	1,807,200	2,410,400	2,424,500
GOVERNMENT GRANTS	-124,444	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-516,651	-80,100	-80,100	-80,100
SALES	-14,761	-4,800	-4,800	-4,800
FEES & CHARGES	-2,402,989	-2,318,000	-2,218,000	-2,218,000
GROSS INCOME	-3,058,846	-2,402,900	-2,302,900	-2,302,900
NET EXPENDITURE	-969,097	-595,700	107,500	121,600

PLANNING AND DEVELOPMENT**PARKING STRATEGIC MANAGEMENT**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	26,567	3,300	2,900	3,200
PREMISES RELATED EXPENDITURE	3,594	0	0	0
TRANSPORT RELATED EXPENDITURE	34	0	0	0
SUPPLIES & SERVICES	22,846	23,600	23,600	23,600
CONTRACT PAYMENTS	17,276	16,200	16,200	16,200
INTERNAL SUPPORT	102,011	93,300	98,000	98,900
GROSS EXPENDITURE	172,329	136,400	140,700	141,900
FEES & CHARGES	-2,401,808	-2,308,000	-2,208,000	-2,208,000
GROSS INCOME	-2,401,808	-2,308,000	-2,208,000	-2,208,000
NET EXPENDITURE	-2,229,479	-2,171,600	-2,067,300	-2,066,100

FLOODING & COASTAL MANAGEMENT

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	13,210	11,600	11,800	13,200
PREMISES RELATED EXPENDITURE	53,351	6,200	6,200	6,200
TRANSPORT RELATED EXPENDITURE	28	2,200	1,500	1,500
SUPPLIES & SERVICES	84,758	8,300	8,300	8,300
CONTRACT PAYMENTS	119,605	56,200	56,200	56,200
INTERNAL SUPPORT	7,336	7,200	9,000	9,500
CAPITAL CHARGES	24,633	24,600	17,700	17,700
GROSS EXPENDITURE	302,922	116,300	110,700	112,600
GOVERNMENT GRANTS	-124,444	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-20,518	0	0	0
GROSS INCOME	-144,962	0	0	0
NET EXPENDITURE	157,960	116,300	110,700	112,600

PUBLIC TRANSPORT

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
SUPPLIES & SERVICES	42,435	44,700	44,700	44,700
CONTRACT PAYMENTS	187	400	400	400
INTERNAL SUPPORT	1,949	1,600	1,600	1,700
GROSS EXPENDITURE	44,571	46,700	46,700	46,800
NET EXPENDITURE	44,571	46,700	46,700	46,800

PLANNING AND DEVELOPMENT**TRANSPORTATION LIAISON**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	45,213	40,000	40,700	44,200
TRANSPORT RELATED EXPENDITURE	640	900	900	900
SUPPLIES & SERVICES	573	0	0	0
CONTRACT PAYMENTS	1,280	1,300	1,300	1,300
INTERNAL SUPPORT	11,557	10,500	10,800	10,800
GROSS EXPENDITURE	59,264	52,700	53,700	57,200
OTHER GRANTS & REIMBURSEMENTS	-73,244	-80,100	-80,100	-80,100
GROSS INCOME	-73,244	-80,100	-80,100	-80,100
NET EXPENDITURE	-13,980	-27,400	-26,400	-22,900

BUILDING CONTROL

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
SUPPLIES & SERVICES	4,905	14,200	14,200	14,200
CONTRACT PAYMENTS	166,560	205,700	205,600	205,600
INTERNAL SUPPORT	6,963	20,700	21,300	20,900
GROSS EXPENDITURE	178,428	240,600	241,100	240,700
SALES	-14,740	-4,300	-4,300	-4,300
FEES & CHARGES	-1,181	-10,000	-10,000	-10,000
GROSS INCOME	-15,921	-14,300	-14,300	-14,300
NET EXPENDITURE	162,507	226,300	226,800	226,400

ENVIRONMENTAL IMPROVEMENT SCH

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	7,880	3,300	3,100	3,100
TRANSPORT RELATED EXPENDITURE	0	200	200	200
SUPPLIES & SERVICES	0	1,300	1,300	1,300
INTERNAL SUPPORT	1,222	1,100	1,300	1,300
CAPITAL CHARGES	11,250	11,200	8,400	8,400
GROSS EXPENDITURE	20,352	17,100	14,300	14,300
NET EXPENDITURE	20,352	17,100	14,300	14,300

PLANNING AND DEVELOPMENT**TREE MANAGEMENT**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	28,607	25,400	25,500	27,800
PREMISES RELATED EXPENDITURE	1,079	0	0	0
TRANSPORT RELATED EXPENDITURE	2,371	2,100	2,100	2,100
SUPPLIES & SERVICES	2,118	6,100	6,100	6,100
INTERNAL SUPPORT	6,005	5,800	5,800	5,900
GROSS EXPENDITURE	40,179	39,400	39,500	41,900
SALES	0	-500	-500	-500
GROSS INCOME	0	-500	-500	-500
NET EXPENDITURE	40,179	38,900	39,000	41,400

SUSTAINABILITY

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	8,703	5,900	5,900	6,600
SUPPLIES & SERVICES	22,904	28,500	28,500	28,500
INTERNAL SUPPORT	2,324	2,000	2,100	2,100
GROSS EXPENDITURE	33,931	36,400	36,500	37,200
NET EXPENDITURE	33,931	36,400	36,500	37,200

HISTORIC ENVIRONMENT SERVICE

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	29,357	22,700	22,900	24,900
TRANSPORT RELATED EXPENDITURE	315	100	100	100
SUPPLIES & SERVICES	2,700	1,800	1,800	1,800
INTERNAL SUPPORT	4,533	4,000	4,000	4,100
GROSS EXPENDITURE	36,905	28,600	28,800	30,900
NET EXPENDITURE	36,905	28,600	28,800	30,900

LOCAL PLAN

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	517,443	615,600	610,300	670,300
TRANSPORT RELATED EXPENDITURE	5,900	1,400	5,000	5,000
SUPPLIES & SERVICES	513,898	321,300	928,400	869,500
CONTRACT PAYMENTS	6,185	6,100	6,100	6,100

PLANNING AND DEVELOPMENT**LOCAL PLAN**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
INTERNAL SUPPORT	157,443	148,600	148,600	150,100
GROSS EXPENDITURE	1,200,869	1,093,000	1,698,400	1,701,000
OTHER GRANTS & REIMBURSEMENTS	-422,890	0	0	0
SALES	-21	0	0	0
GROSS INCOME	-422,911	0	0	0
NET EXPENDITURE	777,959	1,093,000	1,698,400	1,701,000
PLANNING AND DEVELOPMENT NET EXPENDITURE	-969,097	-595,700	107,500	121,600

PLANNING COMMITTEE**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2017/18**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
PLANNING ADVICE	239,753	231,500	230,900	248,900
ENFORCEMENT OF PLANNING CONTRL	116,618	115,100	113,500	109,800
APPEALS	49,697	49,600	46,300	51,300
PROCESSING APPLICATIONS	178,936	276,700	208,500	212,100
NET EXPENDITURE	585,003	672,900	599,200	622,100

SUBJECTIVE ANALYSIS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	722,355	722,800	712,000	742,800
TRANSPORT RELATED EXPENDITURE	13,388	12,600	12,300	12,300
SUPPLIES & SERVICES	92,346	60,800	60,800	60,800
CONTRACT PAYMENTS	92,478	97,000	92,500	93,800
INTERNAL SUPPORT	163,518	154,000	155,900	156,700
GROSS EXPENDITURE	1,084,086	1,047,200	1,033,500	1,066,400
SALES	-44	-2,600	-2,600	-2,600
FEES & CHARGES	-499,038	-371,700	-431,700	-441,700
GROSS INCOME	-499,082	-374,300	-434,300	-444,300
NET EXPENDITURE	585,003	672,900	599,200	622,100

PLANNING COMMITTEE**PLANNING ADVICE**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	201,736	194,100	193,500	211,300
TRANSPORT RELATED EXPENDITURE	1,880	2,600	2,100	2,100
SUPPLIES & SERVICES	2,145	2,000	2,000	2,000
CONTRACT PAYMENTS	10,102	12,200	12,200	12,200
INTERNAL SUPPORT	37,347	35,300	35,800	36,000
GROSS EXPENDITURE	253,210	246,200	245,600	263,600
FEES & CHARGES	-13,457	-14,700	-14,700	-14,700
GROSS INCOME	-13,457	-14,700	-14,700	-14,700
NET EXPENDITURE	239,753	231,500	230,900	248,900

ENFORCEMENT OF PLANNING CONTRL

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	90,168	87,800	86,100	82,300
TRANSPORT RELATED EXPENDITURE	2,666	2,500	2,500	2,500
SUPPLIES & SERVICES	2,043	3,000	3,000	3,000
CONTRACT PAYMENTS	4,107	5,100	5,100	5,100
INTERNAL SUPPORT	17,628	16,700	16,800	16,900
GROSS EXPENDITURE	116,612	115,100	113,500	109,800
FEES & CHARGES	6	0	0	0
GROSS INCOME	6	0	0	0
NET EXPENDITURE	116,618	115,100	113,500	109,800

APPEALS

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	28,799	22,100	18,800	23,800
TRANSPORT RELATED EXPENDITURE	55	100	0	0
SUPPLIES & SERVICES	15,950	22,900	22,900	22,900
INTERNAL SUPPORT	4,892	4,500	4,600	4,600
GROSS EXPENDITURE	49,697	49,600	46,300	51,300
NET EXPENDITURE	49,697	49,600	46,300	51,300

PLANNING COMMITTEE**PROCESSING APPLICATIONS**

	Actuals 2015/16 £	Base Estimate 2016/17 £	Revised Estimate 2016/17 £	Base Estimate 2017/18 £
EMPLOYEES RELATED EXPENDITURE	401,652	418,800	413,600	425,400
TRANSPORT RELATED EXPENDITURE	8,786	7,400	7,700	7,700
SUPPLIES & SERVICES	72,208	32,900	32,900	32,900
CONTRACT PAYMENTS	78,270	79,700	75,200	76,500
INTERNAL SUPPORT	103,651	97,500	98,700	99,200
GROSS EXPENDITURE	664,568	636,300	628,100	641,700
SALES	-44	-2,600	-2,600	-2,600
FEES & CHARGES	-485,587	-357,000	-417,000	-427,000
GROSS INCOME	-485,631	-359,600	-419,600	-429,600
NET EXPENDITURE	178,936	276,700	208,500	212,100
PLANNING COMMITTEE NET EXPENDITURE	585,003	672,900	599,200	622,100