

**FAREHAM**  
BOROUGH COUNCIL

# **ESTIMATES**

**2021/22**

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**APRIL 2021**

## FAREHAM BOROUGH COUNCIL

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

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## INTRODUCTION

### ALL ABOUT US

#### Where is Fareham?

Fareham is located in an area of some 30 square miles along the south coast of Hampshire between Portsmouth and Southampton with a population of 116,000.

With the town at its centre, the Borough covers the wards of Fareham, Portchester, Stubbington, Hill Head, Titchfield, Park Gate, Warsash, Locks Heath and Sarisbury.



Fareham's origins go back to a small settlement that was developed before Roman times around a crossing point of the River Wallington, close to the top of the present day High Street. The Romans came to the area in about AD43 and built a large fortress at Portchester, to shelter their garrison and defend Portsmouth Harbour (its ruins can still be seen).



#### What Does The Council Do?

Fareham Borough Council's aim is to make Fareham a prosperous, safe and attractive place to live and work by promoting economic, social and environmental well-being and sustaining the quality of life that Fareham residents have come to enjoy.

The Chief Executive Officer is responsible for the overall co-ordination and management of Fareham Borough Council's services. He is supported by four departments which all carry out a wide range of services. The majority of the departments are located in the Civic Offices, at the heart of the town centre.

#### Political Issues

The Council is currently made up of 31 councillors. The Borough is divided into 15 wards and there are 2 councillors representing each of them, except Portchester East which has 3 councillors as it has a larger population.

Each councillor is elected for a 4 year term of office. Elections are held every two years, with one half of the Council seats elected each time. There are currently three political groups within Fareham Borough Council; Conservative, Liberal Democrats and an Independent Group.

## **Financial Management**

Fareham has a long history of prudent financial management which has been the subject of favourable comments from the Council's external auditors over many years.

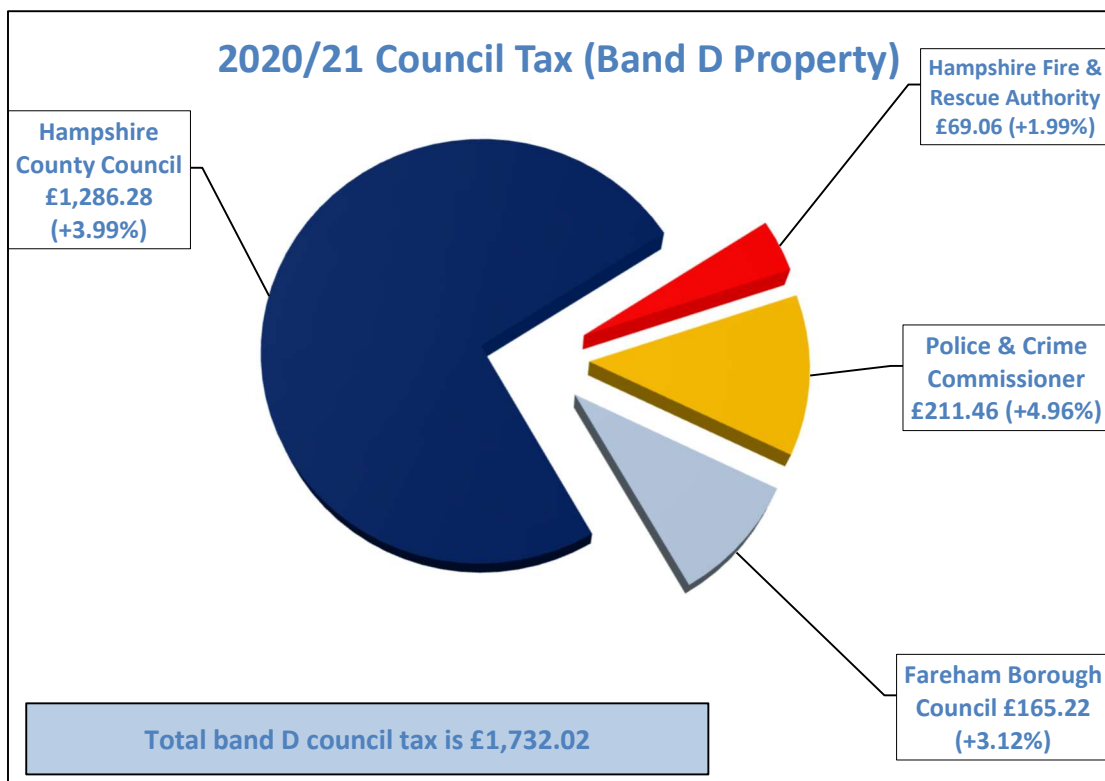
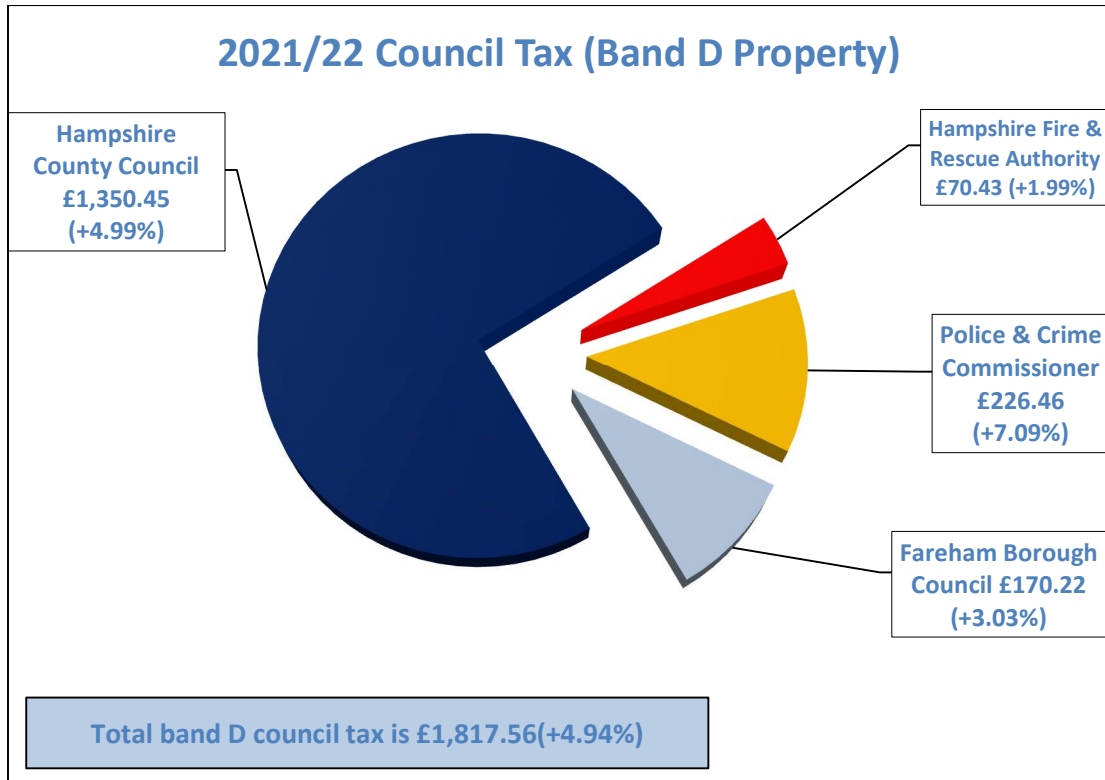
The main focus is the Council's medium term finance strategy. The overall objective is to structure and manage the Council's financial resources to ensure that they match and support the direction of the Council's Corporate objectives while at the same time the strategy must ensure that the requirement to set a balanced budget is fully met and that the Council is able to respond to year-on-year changes and short-term service delivery issues.

This can be difficult to achieve when faced with changes to government funding, an increasing population, increasing aspirations of residents, and more recently the turbulent economic conditions in which the Council operates.

Most importantly though, there are a number of fundamental principles that are followed by the Council and which form the basis of the finance strategy and which are key to the Council's approach to financial management.

The following pages set out the Council's budgets for the financial year 2021/22 which have led to setting a Band D council tax of £170.22 which has been increased in line with Government expectations.

**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22**





## LICENSING AND REGULATORY AFFAIRS COMMITTEE

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
Hackney Carriage & Private Hire Vehicles	3,300	7,500	9,400
Licensing	-39,300	-31,600	-6,700
Health & Safety	147,900	140,600	144,200
Election Services	408,600	316,100	405,800
<b>NET EXPENDITURE</b>	<b>520,500</b>	<b>432,600</b>	<b>552,700</b>

### HACKNEY CARRIAGE & PRIVATE HIRE VEHICLES – 2021/22 BUDGET £9,400

#### **Budget Manager - Head of Environmental Health**

##### **Description of Service**

- The vehicle operators and the individual drivers are licensed following a series of checks (which include a criminal records check in the case of drivers). Fees are charged for these licenses.
- Each vehicle is inspected at the time of licensing. Other checks are made to verify mechanical condition and insurance provision.
- The Council licensing standards are enforced and this includes the testing, checking and sealing of the meters installed in the vehicles.
- Complaints are investigated usually in co-operation with the local Police and regular enforcement checks are carried out.
- The Licensing and Regulatory Affairs Committee recommends to the Executive the level of taxi fares subject to advertisement and consideration of objections.

### LICENSING – 2021/22 BUDGET -£6,700

#### **Budget Manager - Head of Environmental Health**

##### **Description of Service**

The service is provided to ensure public safety and the maintenance of animal welfare through the licensing of relevant activities to ensure that they are undertaken in accordance with their licence conditions.

In addition the Council are the Licensing Authority under the Licensing Act 2003. The Act replaced previous licensing regimes concerning the sale of alcohol, public entertainment, theatres, cinemas and late night refreshment with a unified system of regulation. The Council deals with applications for premises and personal licences. The Act requires that the Council carries out its various licensing functions so as to promote the following four licensing objectives:

- The prevention of crime and disorder

- Public Safety
- The prevention of public nuisance
- The protection of children from harm

The service also deals with applications under the Gambling Act 2005 for certain gambling activities that are regulated.

## **HEALTH AND SAFETY – 2021/22 BUDGET £144,200**

### **Budget Manager - Head of Environmental Health**

#### **Description of Service**

The Local Authority has a duty under the Health and Safety at Work etc Act 1974 to make adequate arrangements for the enforcement within their area of all relevant health and safety statutory provisions as described by prevailing "enforcing authority" regulations. The provision of this service is to be in accordance with all relevant legal requirements, all guidance notes and codes of practice issued by the Health and Safety Executive and with Council Policy. The service is both pro-active and reactive as circumstances necessitate, meeting the demands of the customer and the Borough Council.

Out of hours inspections are occasionally carried out to assess conditions during actual hours of operation.

Inspections of premises are risk based in accordance with the guidance issued by the Health & Safety Executive.

## **ELECTIONS SERVICES - 2021/22 BUDGET £405,800**

### **Budget Manager – Head of Democratic Services**

#### **Description of Service**

Elections services include the following:

- (a) Ensuring that every eligible resident is registered to vote by:
  - Undertaking an annual audit and canvass of electors to verify elector details prior to publishing new registers of electors on 1 December or other date as specified by the Secretary of State;
  - Maintaining rolling registration of electors throughout the remainder of the year and maintaining the associated lists required by statute;
- (b) Ensuring that every eligible resident is enabled to participate fully in the democratic process by:
  - Conducting Local Government, Parliamentary and European Parliamentary elections, referendums and other ballots as required.
  - Undertaking a review of polling districts and places every four years to ensure that voting arrangements are convenient and accessible
- (c) Undertaking ballots associated with business improvement districts



- (d) Undertaking periodic reviews of electoral arrangements to achieve or maintain equality of representation and community governance reviews
- (e) Participating in occasional reviews of boundaries of constituencies and the administrative area.

## PLANNING COMMITTEE

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
Processing Applications	72,900	108,200	55,400
Planning Advice	215,400	204,300	198,500
Planning Enforcement	127,300	140,700	130,800
Planning Appeals	57,000	145,800	97,300
<b>NET EXPENDITURE</b>	<b>472,600</b>	<b>599,000</b>	<b>482,000</b>

### PROCESSING APPLICATIONS – 2021/22 BUDGET £55,400

#### **Budget Manager – Head of Development Management**

##### **Description of Service**

To determine applications cost effectively in accordance with statutory requirements and the Council's policies and guidelines:-

- To protect the quality of the Borough's environment;
- To protect those living and working in the Borough from adverse effects of development;
- To protect individual members of the community from inappropriate or unacceptable development;
- To contribute to the achievement of the Council's adopted planning policies and benefit the community as a whole.

### PLANNING ADVICE – 2021/22 BUDGET £198,500

#### **Budget Manager – Head of Development Management**

##### **Description of Service**

To improve the quality of development in the Borough in accordance with government advice, by advising people about the merits of their proposals before applications are submitted:-

- To protect the quality of the Borough's environment;
- To protect those living and working in the Borough from adverse effects of development;
- To protect individual members of the community from inappropriate or unacceptable development;
- To contribute to the achievement of the Council's adopted planning policies and benefit the community as a whole .

## **ENFORCEMENT OF PLANNING CONTROL - 2021/22 BUDGET £130,800**

### **Budget Manager – Head of Development Management**

#### **Description of Service**

Protect the quality of the Borough's environment by ensuring the planning control process is effective in promoting the Council's planning policies:-

- To protect those living and working in the Borough from adverse effects of development
- To help protect individual members of the community from inappropriate or unacceptable development
- To benefit the community as a whole
- To maintain the Council's standards by monitoring random development sites.

## **APPEALS – 2021/22 BUDGET £97,300**

### **Budget Manager – Head of Development Management**

#### **Description of Service**

To defend the Council's decisions and broader policies in the public interest:-

- By putting the Council's case at appeals relating to development within Fareham or adjoining Districts when the Council considers it will have an adverse impact on the Borough;
- Protect those living and working in the Borough from adverse effects of development;
- Protect individual members of the community from inappropriate or unacceptable development;
- Contribute to the achievement of the Council's adopted planning policies.

## LEISURE AND COMMUNITY PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
Community Grants	292,400	341,500	280,300
Community Development	256,700	228,300	223,400
Ferneham Hall	215,600	218,000	221,100
Fareham Leisure Centre	472,500	1,040,100	1,042,500
Holly Hill Leisure Centre	-75,200	541,800	575,000
Community Centres	268,200	714,800	718,200
<b>NET EXPENDITURE</b>	<b>1,430,200</b>	<b>3,084,500</b>	<b>3,060,500</b>

### COMMUNITY GRANTS – 2021/22 BUDGET £280,300

#### **Budget Manager – Director of Leisure and Community**

##### **Description of Service**

The financial support to voluntary and community organisations to include;

- General grants to community groups via applications for community funding and youth activity funding
- SLA's with Citizens Advice Fareham, One Community, Relate Solent and Community First Wessex

### COMMUNITY DEVELOPMENT – 2021/22 BUDGET £223,400

#### **Budget Manager – Director of Leisure and Community**

##### **Description of Service**

The Council provides advice and support to local community groups and associations and is the strategic lead in the Fareham Park Gateway Project. The aim of the service is to be responsive to the needs and concerns of local residents, working in partnership with local statutory and voluntary organisations including, Children's Young Persons Partnership, Community Action Fareham, Citizens Advice Bureau and Relate.

### **FERNEHAM HALL – 2021/22 BUDGET £221,100**

**Budget Manager – Director of Leisure and Community**

#### **Description of Service**

Ferneham Hall closed in January 2020 and is currently due to be under refurbishment but this has been delayed by Covid-19.

### **FAREHAM LEISURE CENTRE – 2020/21 BUDGET £1,042,500**

**Budget Manager – Director of Leisure and Community**

#### **Description of Service**

Everyone Active have been managing and operating Fareham Leisure Centre since May 2005. The Leisure Centre provides a wide range of facilities, services and activities, including, a gym, group exercise studio, 25-metre main pool, teaching pool, a multi-use sports hall, 2 squash courts, 2 outdoor tennis courts and creche.

### **HOLLY HILL LEISURE CENTRE – 2021/22 BUDGET £575,000**

**Budget Manager – Director of Leisure and Community**

#### **Description of Service**

Everyone Active manage and operate the Holly Hill Leisure Centre on the Council's behalf. The centre opened in October 2016. Facilities include a 25-metre swimming pool, a learner pool, dance studio, a gym and exercise room.

### **COMMUNITY & YOUTH CENTRES – 2021/22 BUDGET £718,200**

**Budget Manager – Director of Leisure and Community**

#### **Description of Service**

There are 12 community centres and 3 youth centres located across the Borough. The majority are owned by Fareham Borough Council but leased and managed by local community associations including Westbury Manor Museum(now run by Hampshire Cultural Trust).

## HOUSING PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
Housing Grants and Home Improvements	16,800	30,000	30,400
Housing Options	27,800	26,300	28,300
Homelessness	435,400	551,900	566,300
Housing Advice	474,400	438,300	474,200
Housing Strategy	221,000	257,500	218,700
Housing Benefit Payments	-121,100	50,300	50,300
Housing Benefit Administration	470,000	429,800	496,400
Local Land Charges	-28,700	29,900	21,000
<b>NET EXPENDITURE</b>	<b>1,495,600</b>	<b>1,814,000</b>	<b>1,885,600</b>

### HOUSING GRANTS AND HOME IMPROVEMENTS – 2021/22 BUDGET £30,400

#### **Budget Manager – Head of Environmental Health**

##### **Description of Service**

- Administration of Disabled Facilities Grants and Home Improvement Loans
- Reactive service to complaints of disrepair and or overcrowding etc in privately owned accommodation
- Use of enforcement action to improve housing conditions in the private sector (owner occupied and or privately rented accommodation)
- To annually inspect all licensed caravan sites and issue new licences where necessary
- To ensure overcrowding in properties does not exceed statutory levels
- Encouraging owners of empty properties to bring them back into use
- Provision of a Handy person and Homecheck Service

### HOUSING BENEFITS PAYMENTS & ADMINISTRATION – 2021/22 BUDGET £546,700

#### **Budget Manager – Head of Housing and Benefits**

##### **Description of Service**

The Housing Benefit Service administers of the assessment and payment of Housing Benefit to assist claimants on low incomes with their housing costs in respect of Housing Revenue Account Housing Benefit and Private Sector Housing Benefit

The Council has determined that whilst the national scheme allows for the first £10 of any war widows or war disability pension should be disregarded from the applicant's income, the whole of such pensions should be disregarded in Fareham.

### **HOMELESSNESS – 2021/22 BUDGET £566,300**

#### **Budget Manager – Head of Housing and Benefits**

##### **Description of Service**

- Prepare and implement a Homelessness strategy.
- Provide housing options advice – offering a range of solutions for applicants who are homeless or threatened with homelessness.
- Receive and investigate homelessness applications, issue decisions, and conduct reviews.
- Provide welfare benefits advice
- Secure and provide temporary accommodation.
- Secure and provide suitable settled accommodation.
- Make arrangements for the protection of personal property.
- Investigate harassment and illegal eviction.
- Liaise with Health, Social Services & Voluntary Housing Organisations
- Maintain a Housing Register
- Publish and maintain Housing Allocations Policy

### **HOUSING ADVICE – 2021/22 BUDGET £474,200**

#### **Budget Manager – Head of Housing and Benefits**

##### **Description of Service**

The Housing Act 1996 makes the delivery of a free to the user, housing advice service a statutory obligation. The service is a preventative one and makes use of an appointment system and a “drop in” service for clients. The service works with a range of statutory, voluntary agencies as well as private landlords and Housing Associations to offer a wide range of housing advice options for anyone in the community with a housing problem. The Housing Department also provides a housing register service which is used to control the allocation of social housing in Fareham.

### **HOUSING STRATEGY – 2021/22 BUDGET £218,700**

#### **Budget Manager – Head of Housing and Benefits**

##### **Description of Service**

- To research housing need
- To research local housing conditions
- To understand the local housing market
- To prepare a strategic housing plan which identifies the priorities for action, the available resources and sets realistic objectives for working towards a balanced housing market.
- To understand and respond to national and sub-regional housing priorities.

- The strategy sets the direction for the future of the service and has a direct influence on the Council's ability to attract external funding for the service and the provision of affordable housing.
- To inform local planning policy and secure the provision of affordable housing.

## **LOCAL LAND CHARGES – 2021/22 BUDGET £21,000**

### **Budget Manager – Head of Housing and Benefits**

#### **Description of Service**

The Local Land Charges service comprises three main elements described as follows:-

- Maintenance of the Statutory Register - To register and maintain local land charges in a register in statutory form, the purpose being to ensure that intending purchasers of property are not caught unawares by obligations enforceable against successive owners.
- Searches of the Statutory Register - A service is provided, as required by statute, to enable purchasers of property to search the register, either personally or by written requisition.
- Enquiries of Local Authorities - An additional service is provided, by agreement between the local authority associations and the Law Society to provide, in standard form, responses to enquiries from intending purchasers about particular parcels of land.



## PLANNING AND DEVELOPMENT PORTFOLIO

	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
Flooding & Coastal Management	171,500	174,400	174,900
Public Transport	36,400	36,600	36,400
Tree Management	317,100	345,300	319,400
Local Plan	1,118,700	1,168,300	1,182,600
<b>NET EXPENDITURE</b>	<b>1,643,700</b>	<b>1,724,600</b>	<b>1,713,300</b>

### FLOODING AND COASTAL MANAGEMENT – 2021/22 Budget £174,900

#### **Budget Manager – Director of Planning and Regulation**

##### **Description of Service**

- To monitor private and public coastal and flood defenses to protect the land and buildings from erosion and flooding. Coastline monitoring is carried out to establish changes in condition and minor routine maintenance of coastal defenses is carried out. Coastal defense strategies are prepared to inform projects for longer term coast protection work which relies on external funding
- To minimise flooding as a result of land drainage problems and provide an advisory service to the public.

### TRANSPORT LIAISON – 2021/22 BUDGET £36,400

#### **Budget Manager – Head of Planning Strategy and Regeneration**

##### **Description of Service**

This service is provided under an agency agreement with the County Council and provides advice on the highway implications and requirements of planning applications and planning proposals. Provide advice on the highway implications and requirements of the Borough Council's plans, policies, strategies and development proposals.

##### **Support to Operators**

##### **Budget Manager – Deputy Chief Executive Officer**

To fund jointly with County Council a Dial-a-Ride transport scheme administered by Community First.

##### **Shopmobility**

##### **Budget Manager – Deputy Chief Executive Officer**

To provide a combined Shopmobility and Disability information centre.

## **TREE MANAGEMENT – 2021/22 BUDGET £319,400**

### **Budget Manager – Head of Development Management**

#### **Description of service**

This service aims to protect and enhance the environment within the Borough by:

- Advising the Council on the protection and retention of trees that are the subject of Tree Preservation Orders, within Conservation Areas or affected by development.
- Maintaining up-to-date GIS based records of trees that are the subject of Tree Preservation Orders and advising on the making of new Tree Preservation Orders.
- Managing trees on Council owned land in the public interest and meeting current risk management protocols.

## **LOCAL PLAN – 2021/22 BUDGET £1,182,600**

### **Budget Manager – Head of Planning Strategy and Regeneration**

#### **Description of Service**

To prepare and maintain an up to date Development Plan to ensure that development is guided to appropriate sites, is well designed and provides the necessary infrastructure; and locations and environments of acknowledged importance are protected from inappropriate development.

## POLICY AND RESOURCES PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
Democratic Representation & Management	1,165,500	1,161,400	1,182,500
Commercial Estates	-491,400	-296,900	-547,300
Investment Properties	-3,815,200	-3,317,700	-3,438,700
Solent Airfield Daedalus	-47,700	310,700	194,900
Publicity & Promotion	495,100	492,900	485,300
Unapportionable Central Overheads	175,600	175,600	175,600
Corporate Management	997,000	864,400	770,000
Economic Development	169,700	194,600	157,600
Local Tax Collection	951,900	922,900	1,000,400
<b>NET EXPENDITURE</b>	<b>-399,500</b>	<b>507,900</b>	<b>-19,700</b>

### DEMOCRATIC REPRESENTATION & MANAGEMENT – 2021/22 BUDGET £1,182,500

#### **Budget Manager – Head of Democratic Services**

#### **Description of Service**

##### **Democratic Core**

Services consist of:

- Support for the Council's committees, facilitating the formal decision-making process to ensure that decisions are made in accordance with the law and the Council's Constitution.
- Support for elected and co-opted members of the council, ensuring that they are informed and supported in their decision-making and scrutiny roles; that they have access to the training and development they need and that they are supported in carrying out their community leadership and other roles. Allowances paid to members are included in this budget.
- Support to the Executive Leader, Mayor and Deputy Mayor.

##### **Civic Ceremonials**

Services consist of:

- Town twinning with twin towns of Vannes in France and Pulheim in Germany
- Civic ceremonials including corporate events
- Support to the Mayor and Deputy Mayor

## **COMMERCIAL ESTATES – 2021/22 BUDGET -£547,300**

### **Budget Manager – Head of Property**

#### **Description of Service**

The management of the Council's commercial property portfolio:

- Daedalus
- Shopping centre and redevelopment area
- Industrial and commercial estates
- Market Quay development
- Beach Huts
- Other land and property

## **INVESTMENT PROPERTIES – 2021/22 BUDGET -£3,438,700**

### **Budget Manager – Head of Property**

#### **Description of Service**

The management of the Council's commercial property portfolio:

- Shopping centre and redevelopment area
- Market Quay development
- Beach Huts

## **SOLENT AIRPORT AND DAEDALUS – 2021/22 BUDGET £194,900**

### **Budget Manager – Head of Property**

#### **Description of Service**

The management of the Council's commercial property portfolio at Solent Airport and Daedalus

## **PUBLIC RELATIONS, COMMUNICATIONS AND CONSULTATION – 2021/22 BUDGET £485,300**

### **Budget Manager – Director of Leisure and Community**

#### **Description of Service**

The service includes the production of "Fareham Today" and other publicity material to promote the Borough and the Council's various activities. Measures used include the Council's website, maps, guides, leaflets, press releases, exhibitions and displays. There are also activities to publicise specific projects or events.

The service also provides advice and guidance regarding publicity to other services and assists with the compilation of publicity plans.

## **UNAPPORTIONABLE CENTRAL OVERHEADS – 2021/22 BUDGET £175,600**

### **Budget Manager – Deputy Chief Executive Officer**

#### **Description of Service**

The budget includes costs associated with the following activity:

- Where staff are permitted to retire early when it is in the interests of the efficient exercise of the Council's functions for them to do so, the costs associated with the Pensions Increase Act are reported under this budget.
- Interest is received from car loans which may be provided where a vehicle is essential to the proper performance of an officer's duties.
- The Hampshire Pension Fund is periodically valued by an actuary to ensure that there are sufficient funds to meet its future commitments. These valuations determine the level of employers' contributions to be paid. Back funding arises if part of the contribution goes towards the cost of increases in the pensions earned by past service. In order to avoid a charge to current trading accounts, any back funding contributions will be charged to this service heading.

## **CORPORATE MANAGEMENT – 2021/22 BUDGET £770,000**

### **Budget Manager – Deputy Chief Executive Officer**

#### **Description of Service**

There are some costs which are incurred, because of the multi-purpose nature of the Council. Rather than spread the costs of these activities to individual services, they are reported separately in the Council's accounts. Services included within this heading are;

- Youth Training Schemes
- Corporate Core
- Corporate Financial Services and Treasury Management
- Corporate Policy

## **ECONOMIC DEVELOPMENT – 2021/22 BUDGET £157,600**

### **Budget Manager – Head of Planning Strategy and Regeneration**

#### **Description of Service**

The Economic Development service implements the strategy and programmes set out in the annual Economic Development Strategy Statement which responds to needs and seeks to identify and exploit opportunities as they arise. The activities of the service are concerned with the promotion, marketing and development of the Borough and seek to improve the operation of the economy and to encourage employment opportunities for residents. There is a substantial commitment in terms of subscriptions, employee time and working budget to collaborative projects, which fulfil the objectives of the strategy.

Also included within this heading are the services of Town Centre Management and Market Management for both Fareham and Portchester markets.

## **LOCAL TAX COLLECTION – 2021/22 BUDGET £1,000,400**

### **Budget Manager – Head of Finance and Audit**

#### **Description of Service**

The Borough Council is responsible for all aspects of the collection of local taxes including the determination of liability, collecting payments and taking recovery action relating to arrears.

#### **The Council Tax**

The Council Tax collected by this Council provides essential revenue for its own services and those of Hampshire County Council, Hampshire Fire and Rescue Authority and the Police and Crime Commissioner for Hampshire (non-constabulary costs).

#### **Business Rates**

NDR is organised on a national basis. Until 2012/13 the proceeds were paid into an NDR pool administered by the Government. The Government re-distributed the sums paid into the pool back to local authorities' General Funds on the basis of a fixed amount per head of population.

In 2013/14 a new system of Retained Business Rates was introduced, changing the way in which this funding stream is received. The Council collects business rates due in the usual way, but instead of paying it all over to the national pool, 50% is paid to Central Government, 9% to Hampshire County Council, 1% to Hampshire Fire and Rescue Authority and 40% is retained by the Council.

#### **Council Tax Support Scheme**

The Council administers all applications received for Council Tax Support according to the local scheme.

## HEALTH AND PUBLIC PROTECTION PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
Pest Control	39,900	45,400	43,300
Dog Control	25,100	24,600	25,300
Food Safety	140,100	132,300	136,100
Air Quality and Pollution	203,000	191,500	168,000
Community Safety	348,300	346,800	284,600
Emergency Planning	57,700	42,000	78,300
Off Street Parking	-818,300	157,000	-571,100
Building Control	201,300	201,100	199,400
<b>NET EXPENDITURE</b>	<b>197,100</b>	<b>1,140,700</b>	<b>363,900</b>

#### PEST CONTROL – 2021/22 BUDGET £43,300

##### **Budget Manager - Head of Environmental Health**

##### **Description of Service**

A chargeable service is provided for the treatment of rats in domestic premises for insect infestations and mice. Discounts to the charges are currently given for persons in receipt of certain benefits (income based) (100%). A chargeable service is provided for treatments undertaken in commercial premises.

#### DOG CONTROL – 2021/22 BUDGET £25,300

##### **Budget Manager - Head of Environmental Health**

##### **Description of Service**

The service includes the collection of stray dogs, enforcement of the byelaws, investigation of complaints and the promotion of responsible pet ownership. Stray dogs are kennelled locally and effort made to find their owners or to find new owners. No dogs are destroyed unless it is on veterinary advice to avoid unnecessary suffering.

#### FOOD SAFETY – 2021/22 BUDGET £136,100

##### **Budget Manager - Head of Environmental Health**

##### **Description of Service**

The Council as a food authority is charged with the responsibility of enforcing the provisions of legislation relating to food hygiene, microbiological and other contamination of food, food which is unfit for human consumption, inspection of premises where food is prepared, stored or sold, training of food handlers and sampling

of food. The Government has and is continuing to issue Codes of Practices to guide food authorities in their enforcement work. Authorities must have regard to these Codes and comply with the directions of Ministers on how they should be enforced.

Inspections of premises are risk based in accordance with guidance issued by the Food Standards Agency (FSA).

Other work allocated to this service includes water supply monitoring, infectious disease investigations with the Consultant in Communicable Disease Control, building regulation consultations, licensing consultations, shellfish and flavourings certification for EEC export, unsound food condemnation, food sampling (in conjunction with S.W. Hampshire Local Authorities, investigation of food hygiene and workplace complaints and allegations and investigation of food complaints.

## **AIR QUALITY AND POLLUTION – 2021/22 BUDGET £168,000**

### **Budget Manager - Head of Environmental Health**

#### **Description of Service**

Neighbour and industrial nuisance complaints are investigated. Industrial processes emitting discharges to air have to apply for authorisation and permitting. Some monitoring is carried out.

An out of hours service is in operation, a number of permits under the Environmental Protection Act 1990 have been issued. The authorisations / permits are subject to programmed upgrade and annual subsistence reviewing compliance and achievement of best available technology not entailing excessive cost (BATNEEC).

## **COMMUNITY SAFETY (incl CCTV) – 2021/22 BUDGET £284,600**

### **Budget Manager – Head of Environmental Health**

#### **Description of Service**

Fareham's Community Safety Partnership was established in 1998 in response to the Crime and Disorder Act 1998. The Partnership is made up of a number agencies and organisations that work in partnership to tackle crime across the Borough of Fareham by undertaking a strategic assessment in relation to crime and disorder, identifying key local priorities and developing strategies to effectively reduce crimes, anti-social behaviour and criminal damage that have been highlighted.

#### **Description of Service**

The Partnership with GBC was established a considerable number of years ago to seek and to utilise CCTV as part of an overall crime reduction strategy, the Borough currently has 44 pan, tilt and zoom cameras.

The control room was upgraded in 2009 allowing capability of digitally recording all cameras simultaneously throughout every 24-hour period and footage retained for 28 days.



The control room is staffed 24 hours a day, 365 days of the year with at least one operator, all staff are fully Security Industry Authority trained and accredited.

There is a direct link to the Police Control Room which will allow them to monitor any of the cameras to assist with incident management and if CCTV footage relates to a criminal matter, the Police will review the footage as part of their investigation.

10 cameras have a direct link to Hampshire County Council to monitor traffic through the ROMANSE (Road Management System for Europe) system.

## **EMERGENCY PLANNING – 2021/22 BUDGET £79,300**

### **Budget Manager – Head of Environmental Health**

#### **Description of Service**

The Civil Contingencies Act requires the Council to have arrangements in place in order for it to be prepared to deal effectively with emergency situations. The Council would play a supporting and co-ordinating role working with the emergency services and other key agencies in responding to an emergency and would take more of a leading role in any recovery phase of an emergency. To this end the officers who would be involved, are trained for the purpose, so that all the necessary arrangements can be made promptly should the need arise.

## **OFF STREET PARKING – 2021/22 BUDGET -£571,100**

### **Budget Manager – Head of Environmental Health**

#### **Description of Service**

Fareham Borough Council provides for the benefit of the general public, surface and multi-storey car parks within the Borough. This also includes patrolling the car parks by Civil Enforcement Officers to give assistance and some security to users. The service also includes the management and maintenance of the condition of the Council's off street car parks.

Regular patrols are undertaken to enforce the Borough's "Off Street parking Places" order and to serve vehicles with Penalty Charge Notices for infringement of the Order. This also extends to the management of enquiries, complaints, appeals and the recovery of non-payment of Penalty Charge Notices.

## **BUILDING CONTROL – 2021/22 BUDGET £199,400**

### **Budget Manager – Head of Building Control**

#### **Description of Service**

This service ensures:

- that all new and altered buildings and structures meet the procedural and technical requirements of the Building Regulations and The Building Act 1984. The Building Regulations impose minimum construction standards that have to be achieved in areas such as structural stability, fire safety, access in and about buildings and the energy efficiency of structures.
- that contravention of the building regulations and unauthorised work are the subject of appropriate action including investigation, recording, prosecution, removal and/or alteration and advice in respect of Land charge entries and regularisation
- It covers various statutory and discretionary tasks. The former include the Council's duties in respect of fee exempt applications, dangerous structures, demolition work and regulating the insulation of cavity walls, Approved inspectors and competent person's schemes. Discretionary work includes advice on building and construction and the work of the Access Officer. The latter keeps in touch with groups representing disabled people, carries out access audits, promotes awareness of Disability legislation, advises on access issues and legislation for development and highway proposals and considers and co-ordinates access improvements

## STREETSCENE PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
Cemeteries & Closed Churchyards	-7,500	-47,900	-49,000
Community Parks, Open Spaces & Ground Maintenance	2,009,500	2,023,700	2,068,200
Allotments	8,400	8,300	8,200
Street Cleansing Services	984,600	1,011,900	1,013,500
Public Conveniences	277,400	263,200	266,000
Household Waste Collection	972,700	1,035,400	1,013,800
Trade Refuse	-65,100	4,000	-71,100
Recycling	781,300	995,000	1,008,600
Garden Waste Collection	416,400	452,400	453,100
Street Furniture	103,100	64,600	64,600
Outdoor Sport & Recreation	443,600	460,800	456,600
Countryside Management	173,300	175,200	176,300
<b>NET EXPENDITURE</b>	<b>6,097,700</b>	<b>6,446,600</b>	<b>6,408,800</b>

### CEMETERIES AND CLOSED CHURCHYARDS – 2021/22 BUDGET -£49,000

**Budget Manager – Head of Streetscene - Ext. 4420**

#### **Description of Service**

Local Authorities are required to provide this service under the Local Government Act 1972, Section 214, Schedule 26, Part II. There are eight cemeteries and a number of churchyards that are the responsibility of the Council together with the provision of a sympathetic and efficient burial service. Cemeteries include:

- Fareham Cemetery - Crofton Cemetery and Churchyard
- Roman Grove Cemetery -Titchfield Cemetery
- Titchfield Churchyard (cremated remains only)
- St Paul's Churchyard and Cemetery - St John's Cemetery
- Holly Hill Cemetery

### PARKS, OPEN SPACES AND GROUNDS MAINTENANCE – 2021/22 BUDGET £2,068,200

**Budget Manager – Head of Streetscene**

#### **Description of Service**

The Council provides and maintains 45 equipped play areas on open space located throughout the Borough.

This service covers the ongoing maintenance of public parks, gardens, foreshore and open spaces. This includes grass cutting, shrub bed maintenance, landscaping, and tree planting.

## **OUTDOOR SPORT & RECREATION – 2021/22 BUDGET £456,600**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

The Council provides and maintains 22 football pitches, 13 cricket tables, 2 rugby pitches. In addition there are 20 tennis courts, 2 turf and 2 artificial bowling greens. Changing facilities are provided at most of the recreation sites.

## **COUNTRYSIDE MANAGEMENT – 2021/21 BUDGET £176,300**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

The service aims to conserve the natural environment of the Borough including the countryside, coast and open spaces.

- The Council manages 134 hectares of land for nature conservation. This is divided into 18 varied sites which are spread across the Borough.
- It is the role of the Council's Countryside Service to maintain, manage and develop these sites for public recreation and nature conservation.
- Develop opportunities for active participation by all members of the community
- Offer specialists advice to any organisation, group or individual who is interested in the wellbeing and future of Fareham's countryside. Advice includes habitat management landscape enhancement, arboriculture and practical conservation skills
- The service creates opportunities for and undertakes educational and interpretation activities to enable people to gain a greater understanding of the countryside and the issues affecting it

## **ALLOTMENTS – 2021/22 BUDGET £8,200**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

There are three Allotment Associations that administer 11 Council owned allotments located in Fareham, Portchester and the Western Wards. There are two other allotments sites, one at Titchfield and another at Segensworth which are privately managed by the Titchfield Allotment Association.

## **STREET CLEANSING – 2021/22 BUDGET £1,013,500**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

All pavements and roads are cleansed to a schedule intended to keep all parts of the Borough in a clean and tidy condition. Street litterbins are emptied regularly.

The service also provides for the cleansing of coastal foreshores, car parks, recycling sites and the clearance of fly tipping.

## **PUBLIC CONVENIENCES – 2021/22 BUDGET £266,600**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

The service broadly comprises the opening and closing of the public conveniences, cleaning of all installations and facilities, the clearing of blockages, stocking up of consumables including toilet paper, minor repair work and replacement of broken fittings.

Public toilets are provided, cleaned and maintained as follows:-

Portchester Castle	Holly Hill, Sarisbury	Monks Hill, Hill Head
Trinity Street, Fareham	Stubington Green	Castle Street, Portchester
Cliff Road, Hill Head	Meon Shore	Fareham Cemetery
Barry's Meadow	Warsash Road	Passage Lane, Warsash
Middle Road, Park Gate	Lockwood Centre	Salterns Car Park, Hill Head

## **HOUSEHOLD WASTE COLLECTION – 2021/22 BUDGET £1,013,800**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

The service provides wheeled refuse bins for all domestic properties, which are emptied fortnightly. Clinical waste is collected free of charge from domestic properties. All waste is transported to a recognised disposal points provided by Hampshire County Council's waste disposal contractor Hampshire Waste Services.

A chargeable service for the collection of bulky household items is also provided.

## **TRADE REFUSE – 2021/22 BUDGET -£71,100**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

A chargeable service for the collection of trade waste.

## **RECYCLING – 2021/22 BUDGET £1,008,600**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

Fortnightly kerbside collection of recyclable materials from domestic properties.  
The provision of 35 recycling banks throughout the Borough.  
To continue the promotion of minimising waste and maximising recycling.

## **GARDEN WASTE COLLECTION 2021/22 BUDGET £453,100**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

Fortnightly kerbside collection of garden waste materials from domestic properties

## **FBC STREET FURNITURE – 2021/22 BUDGET £64,600**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

##### **Community Lighting**

This service provides lighting in dark or poorly lit streets and footpaths where the Highways Authority (Hampshire County Council) does not have the responsibility to meet those demands.

##### **Street Name Plates**

This service is provided for the conveniences of businesses, visitors and residents.

##### **Bus Shelters**

The maintenance, repair and provision of Bus Shelters owned by FBC. (Please note that not all Bus Shelters are owned or maintained by FBC).

##### **Public Clock and War Memorials**

The maintenance, repair and provision of Public Clocks and War Memorials owned by FBC.

# **HOUSING REVENUE ACCOUNT**

**ESTIMATE OF EXPENDITURE AND INCOME FOR 2020/21**

**HOUSING SUPERVISION AND MANAGEMENT**

**HOUSING REPAIRS ACCOUNTS**

**All income and expenditure on the Council's house, flats and maisonettes(2,395 at 31/3/2021) goes to the Housing Revenue Account. These accounts are ring-fenced and no subsidy is permitted from Council Tax**

## DETAILED REVENUE BUDGET

	Base 2020/21 £'000	Revised 2020/21 £'000	Base 2021/22 £'000
<b>Income</b>			
Rents - Dwellings	-11,100	-10,662	-10,766
Rents – Garages	-321	-330	-331
Rents – Other	-18	-20	-20
Service Charges (Wardens, Extra Assistance, Heating)	-637	-634	-643
Cleaning	-197	-177	-185
Grounds Maintenance	-104	-112	-114
Other Fees and Charges	-61	-61	-61
Leaseholder Service Charges and Insurance	-229	-267	-233
	<b>-12,668</b>	<b>-12,263</b>	<b>-12,353</b>
<b>Expenditure</b>			
<b>Tenancy Management &amp; Running Costs</b>			
General Administrative Expenses	1,814	1,920	1,853
Corporate and Democratic Core	68	68	69
Corporate Management	102	89	83
Corporate Management	20	20	20
Communal Heating Services	120	105	115
Communal Lighting	30	35	35
Rents, Rates and Other Taxes	101	183	186
Communal Cleaning	209	230	240
Grounds Maintenance	235	235	235
Sheltered Housing Service	555	542	544
Bad Debts Provision	13	65	50
Bad Debts Written off	50	60	50
Debt Management Expenses	35	35	35
	<b>3,352</b>	<b>3,587</b>	<b>3,515</b>
<b>Long Term Debt Management</b>			
Interest Payable	1,795	1,795	1,795
Interest Earned on Internal Balances	-114	-98	-98
Transfer to Debt Repayment Fund	1,140	1,140	1,140
<b>Property Repairs and Maintenance</b>			
Revenue Repairs Expenditure	2,764	2,096	2,600
Depreciation	2,626	2,693	2,706
Revenue Contribution to Capital Programme	939	3,144	1,278
Contribution from Capital Development Fund		-2,094	-583
<b>Surplus(-)/Deficit for Year</b>	<b>-166</b>	<b>0</b>	<b>0</b>



## GENERAL FUND CAPITAL PROGRAMME 2020/21 to 2024/25

	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	Total £'000
<b>PUBLIC PROTECTION</b>						
CCTV Cameras		40,000				40,000
<b>PUBLIC PROTECTION TOTAL</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>
<b>STREETSCENE</b>						
Bus Shelters					309,300	309,300
Holly Hill Cemetery Extension	30,100					30,100
Play Area Safety Equipment and Surface Replacement					128,800	128,800
<b>STREETSCENE TOTAL</b>	<b>30,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>438,100</b>	<b>468,200</b>
<b>LEISURE AND COMMUNITY</b>						
<b>Buildings</b>						
New Fareham Arts and Entertainment Venue	270,000	1,948,600	7,922,600	1,552,800	229,400	11,923,400
Leisure Centres Capital Investment	2,288,000	3,892,400	110,800	275,000	243,800	6,810,000
Community Buildings Review	13,000					13,000
Whiteley Community Centre Refurbishment		40,000				40,000
	2,571,000	5,881,000	8,033,400	1,827,800	473,200	18,786,400
<b>Play Schemes</b>						
Play Area Improvement Programme		187,600	100,000			287,600
Fareham College Play Area		50,000				50,000
Abbey Meadows Play Area		100,000				100,000
Daedalus Common Play Area	100,000					100,000
	100,000	337,600	100,000	0	0	537,600
<b>Other Community Schemes</b>						
Allotment Improvements	16,300					16,300
	16,300	0	0	0	0	16,300
<b>LEISURE AND COMMUNITY TOTAL</b>	<b>2,687,300</b>	<b>6,218,600</b>	<b>8,133,400</b>	<b>1,827,800</b>	<b>473,200</b>	<b>19,340,300</b>
<b>HOUSING</b>						
<b>Home Improvements</b>						
Disabled Facilities Grants	500,000	500,000	500,000	500,000	500,000	2,500,000
Empty Homes Strategy					54,100	54,100
	500,000	500,000	500,000	500,000	554,100	2,554,100
<b>Enabling</b>						
Sea Lane, Stubbington - Self Builds	10,000	110,000				120,000
123 Bridge Road Improvements	58,000					58,000
	68,000	110,000	0	0	0	178,000
<b>HOUSING TOTAL</b>	<b>568,000</b>	<b>610,000</b>	<b>500,000</b>	<b>500,000</b>	<b>554,100</b>	<b>2,732,100</b>

	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	Total £'000
<b>Car Parks</b>						
Car Parks: Surfacing	40,000	65,000	70,000	215,000		390,000
Car Parks: New Machines and Control Room Upgrade	358,000					358,000
Osborn Road Multi-Storey Car Park Refurbishment		2,750,000	2,750,000			5,500,000
	398,000	2,815,000	2,820,000	215,000	0	6,248,000
<b>Coastal Protection</b>						
Timber Groyne Repairs at Salterns and Monks Hill Beaches	46,000	20,000				66,000
	46,000	20,000	0	0	0	66,000
<b>PLANNING AND DEVELOPMENT TOTAL</b>	<b>444,000</b>	<b>2,835,000</b>	<b>2,820,000</b>	<b>215,000</b>	<b>0</b>	<b>6,314,000</b>
<b>POLICY AND RESOURCES</b>						
<b>Replacement Programmes</b>						
Vehicles and Plant Replacement Programme	838,000	400,000	400,000	400,000	400,000	2,438,000
ICT Development Programme	188,600	504,300	56,000			748,900
	1,026,600	904,300	456,000	400,000	400,000	3,186,900
<b>Operational Buildings</b>						
Civic Offices Improvement Programme	250,000	3,491,000				3,741,000
	250,000	3,491,000	0	0	0	3,741,000
<b>Property Developments</b>						
Faretec Air Conditioning	98,000					98,000
Solent Airport at Daedalus Schemes	1,502,800	8,373,200	70,600			9,946,600
Town Centre Hotel			8,035,000			8,035,000
	1,600,800	8,373,200	8,105,600	0	0	18,079,600
<b>POLICY AND RESOURCES TOTAL</b>	<b>2,877,400</b>	<b>12,768,500</b>	<b>8,561,600</b>	<b>400,000</b>	<b>400,000</b>	<b>25,007,500</b>
<b>GENERAL FUND TOTAL</b>	<b>6,606,800</b>	<b>22,472,100</b>	<b>20,015,000</b>	<b>2,942,800</b>	<b>1,865,400</b>	<b>53,902,100</b>

## HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME AND FINANCING 2020/21 to 2024/25

Housing Capital Programme	2020/21	2021/22	2022/23	2023/24	2024/25
Improvements to Existing Stock	£	£	£	£	£
Improvements	1,457,300	2,000,000	2,010,000	2,110,500	2,216,000
Voids	800,000	700,000	724,000	760,200	798,200
Modifications	275,000	275,000	281,000	286,620	292,400
Housing Management System	110,000				
Asset Management System	50,000				
Vehicles		40,000			
<b>Acquisitions and New Builds</b>					
Acquisitions	1,500,000	1,200,000	1,200,000	1,100,000	1,500,000
New Build – Bridge Road	120,000				
New Build – Highlands Road	2,295,000	358,000			
New Build – Station Road	175,000	2,296,000	282,000		
New Build – Assheton Court	100,000				
New Build – Stubbington Lane	50,000	2,165,900	252,100		
New Build – Queens Road	20,000	450,000			
New Build – Crossfell Walk	20,000	250,000			
New Build – Coldeast Scout Hut			1,782,000		
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>6,972,300</b>	<b>9,734,900</b>	<b>6,531,100</b>	<b>4,257,320</b>	<b>4,806,600</b>
<b>Funded by:</b>					
<b>Improvements to Existing Stock</b>					
Major Repairs Reserve	-2,692,300	-3,015,000	-3,015,000	-3,157,320	-3,306,600
<b>Acquisitions and New Builds</b>					
RCCO	-1,050,000	-694,700	-950,400	-770,000	-1,050,000
1-4-1 Capital Receipts	-502,500	-1,048,800	-444,600	-330,000	-450,000
Capital Receipts	-122,500	-1,377,500			
Capital Development Fund	-2,094,000	-583,000	-87,000		
Homes England Grants	-511,000		-315,000		
Other Grants and Contributions		-850,000			
Borrowing		-2,165,900	-1,719,100		
<b>TOTAL FUNDING</b>	<b>-6,972,300</b>	<b>-9,734,900</b>	<b>-6,531,100</b>	<b>-4,257,320</b>	<b>-4,806,600</b>

## ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	Actual 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
LICENSING & REGULATORY AFFAIRS	428,996	520,500	432,600	552,700
PLANNING	953,091	472,600	599,000	482,000
LEISURE AND COMMUNITY	2,276,843	1,430,200	3,084,500	3,060,500
HOUSING	1,467,834	1,495,600	1,814,000	1,885,600
HEALTH & PUBLIC PROTECTION	1,141,984	298,300	1,267,300	575,000
POLICY & RESOURCES	7,172,450	-399,500	507,900	-19,700
STREETSCENE	6,581,786	6,097,700	6,446,600	6,408,800
PLANNING AND DEVELOPMENT	1,881,398	1,673,100	1,753,200	1,747,800
<b>NET EXPENDITURE</b>	<b>21,904,383</b>	<b>11,588,500</b>	<b>15,905,100</b>	<b>14,692,700</b>

### SUBJECTIVE ANALYSIS

	Actual 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	12,064,434	10,262,700	10,226,000	10,253,100
PREMISES RELATED EXPENDITURE	3,499,270	3,145,000	2,938,500	3,056,100
TRANSPORT RELATED EXPENDITURE	1,776,878	1,503,000	1,475,100	1,521,600
SUPPLIES & SERVICES	6,199,939	5,084,400	6,687,200	5,993,200
CONTRACT PAYMENTS	1,480,631	1,469,500	1,556,200	1,465,400
TRANSFER PAYMENTS	15,760,842	16,169,400	15,791,300	15,683,300
INTERNAL SUPPORT	3,114,663	3,029,100	3,277,100	3,308,800
CAPITAL CHARGES	11,321,460	3,517,300	3,999,300	3,999,300
<b>GROSS EXPENDITURE</b>	<b>55,218,117</b>	<b>44,180,400</b>	<b>45,950,700</b>	<b>45,280,800</b>
GOVERNMENT GRANTS	-17,152,378	-16,600,100	-16,789,800	-15,872,200
OTHER GRANTS & REIMBURSEMENTS	-1,907,672	-2,245,000	-1,660,500	-1,772,000
SALES	-1,169,178	-547,500	-277,600	-412,600
FEES & CHARGES	-6,628,630	-6,471,700	-5,118,400	-6,187,800
RENTS	-6,211,999	-6,574,000	-6,045,700	-6,189,900
INTEREST	-42	0	0	0
RECHARGES TO OTHER ACCOUNTS	-243,835	-153,600	-153,600	-153,600
<b>GROSS INCOME</b>	<b>-33,313,734</b>	<b>-32,591,900</b>	<b>-30,045,600</b>	<b>-30,588,100</b>
<b>NET EXPENDITURE</b>	<b>21,904,383</b>	<b>11,588,500</b>	<b>15,905,100</b>	<b>14,692,700</b>

## LICENSING AND REGULATORY AFFAIRS

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
HACKNEY CARRIAGE LICENCES	10,617	3,300	7,500	9,400
LICENSING	-33,444	-39,300	-31,600	-6,700
HEALTH & SAFETY	143,567	147,900	140,600	144,200
ELECTION SERVICES	308,256	408,600	316,100	405,800
<b>NET EXPENDITURE</b>	<b>428,996</b>	<b>520,500</b>	<b>432,600</b>	<b>552,700</b>

### SUBJECTIVE ANALYSIS

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	195,360	167,000	167,000	167,800
PREMISES RELATED EXPENDITURE	26,252	12,000	0	12,000
TRANSPORT RELATED EXPENDITURE	25,398	1,500	900	2,900
SUPPLIES & SERVICES	383,426	193,900	124,500	310,200
CONTRACT PAYMENTS	248,945	267,300	252,800	292,300
INTERNAL SUPPORT	53,930	62,500	60,500	61,200
<b>GROSS EXPENDITURE</b>	<b>933,310</b>	<b>704,200</b>	<b>605,700</b>	<b>846,400</b>
OTHER GRANTS & REIMBURSEMENTS	-317,843	0	-8,500	-120,000
SALES	-2,508	-1,700	-1,700	-1,700
FEES & CHARGES	-183,963	-182,000	-162,900	-172,000
<b>GROSS INCOME</b>	<b>-504,314</b>	<b>-183,700</b>	<b>-173,100</b>	<b>-293,700</b>
<b>NET EXPENDITURE</b>	<b>428,996</b>	<b>520,500</b>	<b>432,600</b>	<b>552,700</b>

## LICENSING AND REGULATORY SERVICES

### HACKNEY CARRIAGE LICENCES

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
TRANSPORT RELATED EXPENDITURE	22,626	0	0	0
SUPPLIES & SERVICES	3,626	12,000	12,000	12,000
CONTRACT PAYMENTS	70,406	75,500	71,500	73,400
<b>GROSS EXPENDITURE</b>	<b>96,658</b>	<b>87,500</b>	<b>83,500</b>	<b>85,400</b>
SALES	-384	-200	-200	-200
FEES & CHARGES	-85,657	-84,000	-75,800	-75,800
<b>GROSS INCOME</b>	<b>-86,041</b>	<b>-84,200</b>	<b>-76,000</b>	<b>-76,000</b>
<b>NET EXPENDITURE</b>	<b>10,617</b>	<b>3,300</b>	<b>7,500</b>	<b>9,400</b>

### LICENSING

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
SUPPLIES & SERVICES	634	0	0	0
CONTRACT PAYMENTS	54,553	58,700	55,500	89,500
<b>GROSS EXPENDITURE</b>	<b>55,187</b>	<b>58,700</b>	<b>55,500</b>	<b>89,500</b>
FEES & CHARGES	-88,632	-98,000	-87,100	-96,200
<b>GROSS INCOME</b>	<b>-88,632</b>	<b>-98,000</b>	<b>-87,100</b>	<b>-96,200</b>
<b>NET EXPENDITURE</b>	<b>-33,444</b>	<b>-39,300</b>	<b>-31,600</b>	<b>-6,700</b>

### HEALTH & SAFETY

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	1,926	2,800	2,800	2,800
PREMISES RELATED EXPENDITURE	121	0	0	0
SUPPLIES & SERVICES	17,534	12,000	12,000	12,000
CONTRACT PAYMENTS	123,986	133,100	125,800	129,400
<b>GROSS EXPENDITURE</b>	<b>143,567</b>	<b>147,900</b>	<b>140,600</b>	<b>144,200</b>
<b>NET EXPENDITURE</b>	<b>143,567</b>	<b>147,900</b>	<b>140,600</b>	<b>144,200</b>

### ELECTION SERVICES

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	193,434	164,200	164,200	165,000
PREMISES RELATED EXPENDITURE	26,130	12,000	0	12,000
TRANSPORT RELATED EXPENDITURE	2,772	1,500	900	2,900

## LICENSING AND REGULATORY SERVICES

### ELECTION SERVICES

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
SUPPLIES & SERVICES	361,631	169,900	100,500	286,200
INTERNAL SUPPORT	53,930	62,500	60,500	61,200
<b>GROSS EXPENDITURE</b>	<b>637,898</b>	<b>410,100</b>	<b>326,100</b>	<b>527,300</b>
OTHER GRANTS & REIMBURSEMENTS	-317,843	0	-8,500	-120,000
SALES	-2,125	-1,500	-1,500	-1,500
FEES & CHARGES	-9,675	0	0	0
<b>GROSS INCOME</b>	<b>-329,642</b>	<b>-1,500</b>	<b>-10,000</b>	<b>-121,500</b>
<b>NET EXPENDITURE</b>	<b>308,256</b>	<b>408,600</b>	<b>316,100</b>	<b>405,800</b>
<b>LICENSING &amp; REGULATORY AFFAIRS NET EXPENDITURE</b>	<b>428,996</b>	<b>520,500</b>	<b>432,600</b>	<b>552,700</b>

## PLANNING COMMITTEE

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
PLANNING ADVICE	238,037	215,400	204,300	198,500
PLANNING ENFORCEMENT	97,146	127,300	140,700	130,800
PLANNING APPEALS	221,307	57,000	145,800	97,300
PROCESSING APPLICATIONS	396,601	72,900	108,200	55,400
<b>NET EXPENDITURE</b>	<b>953,091</b>	<b>472,600</b>	<b>599,000</b>	<b>482,000</b>

### SUBJECTIVE ANALYSIS

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	895,856	766,400	762,200	766,500
PREMISES RELATED EXPENDITURE	0	0	10,300	0
TRANSPORT RELATED EXPENDITURE	13,749	11,500	11,500	11,600
SUPPLIES & SERVICES	358,096	64,800	156,800	103,800
CONTRACT PAYMENTS	97,053	103,400	113,300	106,400
INTERNAL SUPPORT	161,130	172,500	185,900	184,700
<b>GROSS EXPENDITURE</b>	<b>1,525,883</b>	<b>1,118,600</b>	<b>1,240,000</b>	<b>1,173,000</b>
SALES	0	-2,600	-2,600	-2,600
FEES & CHARGES	-572,792	-643,400	-638,400	-688,400
<b>GROSS INCOME</b>	<b>-572,792</b>	<b>-646,000</b>	<b>-641,000</b>	<b>-691,000</b>
<b>NET EXPENDITURE</b>	<b>953,091</b>	<b>472,600</b>	<b>599,000</b>	<b>482,000</b>



## PLANNING COMMITTEE

### PLANNING ADVICE

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	200,847	183,900	165,000	167,600
TRANSPORT RELATED EXPENDITURE	1,360	1,500	1,500	1,500
SUPPLIES & SERVICES	1,878	6,000	6,000	5,700
CONTRACT PAYMENTS	15,307	13,900	16,100	13,800
INTERNAL SUPPORT	34,807	39,800	40,400	39,600
<b>GROSS EXPENDITURE</b>	<b>254,200</b>	<b>245,100</b>	<b>229,000</b>	<b>228,200</b>
FEES & CHARGES	-16,163	-29,700	-24,700	-29,700
<b>GROSS INCOME</b>	<b>-16,163</b>	<b>-29,700</b>	<b>-24,700</b>	<b>-29,700</b>
<b>NET EXPENDITURE</b>	<b>238,037</b>	<b>215,400</b>	<b>204,300</b>	<b>198,500</b>

### PLANNING ENFORCEMENT

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	90,908	97,200	98,400	101,200
PREMISES RELATED EXPENDITURE	0	0	10,300	0
TRANSPORT RELATED EXPENDITURE	2,166	2,400	2,400	2,600
SUPPLIES & SERVICES	3,011	3,000	3,000	2,600
CONTRACT PAYMENTS	5,226	6,300	8,600	6,300
INTERNAL SUPPORT	15,834	18,400	18,000	18,100
<b>GROSS EXPENDITURE</b>	<b>117,146</b>	<b>127,300</b>	<b>140,700</b>	<b>130,800</b>
FEES & CHARGES	-20,000	0	0	0
<b>GROSS INCOME</b>	<b>-20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>97,146</b>	<b>127,300</b>	<b>140,700</b>	<b>130,800</b>

### PLANNING APPEALS

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	32,784	28,800	25,600	25,500
TRANSPORT RELATED EXPENDITURE	99	0	0	0
SUPPLIES & SERVICES	184,059	22,900	114,900	65,000
INTERNAL SUPPORT	4,365	5,300	5,300	6,800
<b>GROSS EXPENDITURE</b>	<b>221,307</b>	<b>57,000</b>	<b>145,800</b>	<b>97,300</b>
<b>NET EXPENDITURE</b>	<b>221,307</b>	<b>57,000</b>	<b>145,800</b>	<b>97,300</b>

## PLANNING COMMITTEE

### PROCESSING APPLICATIONS

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	571,318	456,500	473,200	472,200
TRANSPORT RELATED EXPENDITURE	10,124	7,600	7,600	7,500
SUPPLIES & SERVICES	169,147	32,900	32,900	30,500
CONTRACT PAYMENTS	76,520	83,200	88,600	86,300
INTERNAL SUPPORT	106,123	109,000	122,200	120,200
<b>GROSS EXPENDITURE</b>	<b>933,231</b>	<b>689,200</b>	<b>724,500</b>	<b>716,700</b>
SALES	0	-2,600	-2,600	-2,600
FEES & CHARGES	-536,630	-613,700	-613,700	-658,700
<b>GROSS INCOME</b>	<b>-536,630</b>	<b>-616,300</b>	<b>-616,300</b>	<b>-661,300</b>
<b>NET EXPENDITURE</b>	<b>396,601</b>	<b>72,900</b>	<b>108,200</b>	<b>55,400</b>
 <b>PLANNING NET EXPENDITURE</b>	 <b>953,091</b>	 <b>472,600</b>	 <b>599,000</b>	 <b>482,000</b>

## LEISURE AND COMMUNITY

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
COMMUNITY GRANTS	290,220	292,400	341,500	280,300
COMMUNITY DEVELOPMENT	263,805	256,700	228,300	223,400
FERNEHAM HALL	1,283,562	215,600	218,000	221,100
FAREHAM LEISURE CENTRE	473,528	472,500	1,040,100	1,042,500
HOLLY HILL LEISURE CENTRE	-158,925	-75,200	541,800	575,000
COMMUNITY CENTRES	124,653	268,200	714,800	718,200
<b>NET EXPENDITURE</b>	<b>2,276,843</b>	<b>1,430,200</b>	<b>3,084,500</b>	<b>3,060,500</b>

### SUBJECTIVE ANALYSIS

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	886,976	187,700	185,800	152,500
PREMISES RELATED EXPENDITURE	398,959	278,500	236,200	272,000
TRANSPORT RELATED EXPENDITURE	2,257	2,100	2,100	2,100
SUPPLIES & SERVICES	963,604	340,900	1,077,900	1,047,600
CONTRACT PAYMENTS	33,212	35,700	25,700	31,500
INTERNAL SUPPORT	333,622	216,800	244,200	246,900
CAPITAL CHARGES	1,145,521	991,000	1,419,100	1,419,100
<b>GROSS EXPENDITURE</b>	<b>3,764,151</b>	<b>2,052,700</b>	<b>3,191,000</b>	<b>3,171,700</b>
OTHER GRANTS & REIMBURSEMENTS	-533,847	-530,500	-14,500	-14,500
SALES	-686,361	0	0	0
FEEES & CHARGES	-227,516	-51,300	-51,300	-56,000
RENTS	-39,584	-40,700	-40,700	-40,700
<b>GROSS INCOME</b>	<b>-1,487,308</b>	<b>-622,500</b>	<b>-106,500</b>	<b>-111,200</b>
<b>NET EXPENDITURE</b>	<b>2,276,843</b>	<b>1,430,200</b>	<b>3,084,500</b>	<b>3,060,500</b>

## LEISURE AND COMMUNITY

### COMMUNITY GRANTS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	16,408	12,800	12,300	200
TRANSPORT RELATED EXPENDITURE	945	0	0	0
SUPPLIES & SERVICES	254,292	258,400	309,000	258,400
CONTRACT PAYMENTS	3,374	3,700	3,700	3,700
INTERNAL SUPPORT	15,201	17,500	16,500	18,000
<b>GROSS EXPENDITURE</b>	<b>290,220</b>	<b>292,400</b>	<b>341,500</b>	<b>280,300</b>
<b>NET EXPENDITURE</b>	<b>290,220</b>	<b>292,400</b>	<b>341,500</b>	<b>280,300</b>

### COMMUNITY DEVELOPMENT

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	163,973	162,800	161,400	140,300
PREMISES RELATED EXPENDITURE	1,845	16,400	6,300	16,300
TRANSPORT RELATED EXPENDITURE	1,143	2,000	2,000	2,000
SUPPLIES & SERVICES	151,074	58,500	38,500	48,500
CONTRACT PAYMENTS	3,796	4,000	4,000	4,000
INTERNAL SUPPORT	43,507	47,000	50,100	46,300
CAPITAL CHARGES	14,644	14,600	14,600	14,600
<b>GROSS EXPENDITURE</b>	<b>379,981</b>	<b>305,300</b>	<b>276,900</b>	<b>272,000</b>
OTHER GRANTS & REIMBURSEMENTS	-15,676	-12,600	-12,600	-12,600
SALES	-84,086	0	0	0
FEES & CHARGES	-16,414	-36,000	-36,000	-36,000
<b>GROSS INCOME</b>	<b>-116,176</b>	<b>-48,600</b>	<b>-48,600</b>	<b>-48,600</b>
<b>NET EXPENDITURE</b>	<b>263,805</b>	<b>256,700</b>	<b>228,300</b>	<b>223,400</b>

### FERNEHAM HALL

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	692,579	0	0	0
PREMISES RELATED EXPENDITURE	167,655	68,000	72,100	74,600
TRANSPORT RELATED EXPENDITURE	38	0	0	0
SUPPLIES & SERVICES	509,732	0	0	0
CONTRACT PAYMENTS	19,294	20,600	10,600	16,400
INTERNAL SUPPORT	144,092	22,100	35,000	29,800
CAPITAL CHARGES	534,910	104,900	100,300	100,300
<b>GROSS EXPENDITURE</b>	<b>2,068,301</b>	<b>215,600</b>	<b>218,000</b>	<b>221,100</b>
SALES	-602,275	0	0	0
FEES & CHARGES	-182,463	0	0	0

## LEISURE AND COMMUNITY

### FERNEHAM HALL

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
<b>GROSS INCOME</b>	<b>-784,738</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>1,283,562</b>	<b>215,600</b>	<b>218,000</b>	<b>221,100</b>

### FAREHAM LEISURE CENTRE

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
PREMISES RELATED EXPENDITURE	23,618	26,000	24,800	17,600
SUPPLIES & SERVICES	17,523	300	353,500	356,300
CONTRACT PAYMENTS	3,374	3,700	3,700	3,700
INTERNAL SUPPORT	79,935	78,800	86,600	93,400
CAPITAL CHARGES	583,715	583,700	571,500	571,500
<b>GROSS EXPENDITURE</b>	<b>708,166</b>	<b>692,500</b>	<b>1,040,100</b>	<b>1,042,500</b>
OTHER GRANTS & REIMBURSEMENTS	-222,312	-220,000	0	0
FEES & CHARGES	-12,326	0	0	0
<b>GROSS INCOME</b>	<b>-234,638</b>	<b>-220,000</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>473,528</b>	<b>472,500</b>	<b>1,040,100</b>	<b>1,042,500</b>

### HOLLY HILL LEISURE CENTRE

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
PREMISES RELATED EXPENDITURE	37,018	48,500	14,800	45,200
SUPPLIES & SERVICES	1,209	0	353,200	356,000
CAPITAL CHARGES	98,707	172,300	173,800	173,800
<b>GROSS EXPENDITURE</b>	<b>136,934</b>	<b>220,800</b>	<b>541,800</b>	<b>575,000</b>
OTHER GRANTS & REIMBURSEMENTS	-295,859	-296,000	0	0
<b>GROSS INCOME</b>	<b>-295,859</b>	<b>-296,000</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>-158,925</b>	<b>-75,200</b>	<b>541,800</b>	<b>575,000</b>

### COMMUNITY CENTRES

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	14,016	12,100	12,100	12,000
PREMISES RELATED EXPENDITURE	168,823	119,600	118,200	118,300
TRANSPORT RELATED EXPENDITURE	132	100	100	100
SUPPLIES & SERVICES	29,774	23,700	23,700	28,400

## LEISURE AND COMMUNITY

### COMMUNITY CENTRES

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
CONTRACT PAYMENTS	3,374	3,700	3,700	3,700
INTERNAL SUPPORT	50,887	51,400	56,000	59,400
CAPITAL CHARGES	-86,456	115,500	558,900	558,900
<b>GROSS EXPENDITURE</b>	<b>180,549</b>	<b>326,100</b>	<b>772,700</b>	<b>780,800</b>
OTHER GRANTS & REIMBURSEMENTS	0	-1,900	-1,900	-1,900
FEEES & CHARGES	-16,312	-15,300	-15,300	-20,000
RENTS	-39,584	-40,700	-40,700	-40,700
<b>GROSS INCOME</b>	<b>-55,896</b>	<b>-57,900</b>	<b>-57,900</b>	<b>-62,600</b>
<b>NET EXPENDITURE</b>	<b>124,653</b>	<b>268,200</b>	<b>714,800</b>	<b>718,200</b>
<b>LEISURE AND COMMUNITY NET EXPENDITURE</b>	<b>2,276,843</b>	<b>1,430,200</b>	<b>3,084,500</b>	<b>3,060,500</b>

## HOUSING

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
HOUSING GRANTS & HOME IMPROVE	2,790	16,800	30,000	30,400
HOUSING OPTIONS	33,364	27,800	26,300	28,300
HOUSING BENEFIT PAYMENTS	-32,038	-121,100	50,300	50,300
HOUSING BENEFIT ADMIN	460,675	470,000	429,800	496,400
HOMELESSNESS	320,720	435,400	551,900	566,300
HOUSING ADVICE AND PREVENTION	468,302	474,400	438,300	474,200
HOUSING STRATEGY	218,538	196,000	230,500	191,700
REGISTERED PROVIDERS	25,000	25,000	27,000	27,000
LOCAL LAND CHARGES	-29,516	-28,700	29,900	21,000
<b>NET EXPENDITURE</b>	<b>1,467,834</b>	<b>1,495,600</b>	<b>1,814,000</b>	<b>1,885,600</b>

### SUBJECTIVE ANALYSIS

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	1,416,840	1,267,500	1,267,700	1,258,200
PREMISES RELATED EXPENDITURE	512,165	508,800	544,500	544,500
TRANSPORT RELATED EXPENDITURE	6,124	5,700	5,700	5,700
SUPPLIES & SERVICES	571,917	546,600	1,136,100	653,500
CONTRACT PAYMENTS	96,876	102,100	101,500	102,000
TRANSFER PAYMENTS	15,765,099	16,127,400	15,791,300	15,641,300
INTERNAL SUPPORT	325,910	324,200	351,500	345,400
CAPITAL CHARGES	481,063	777,100	779,100	779,100
<b>GROSS EXPENDITURE</b>	<b>19,175,992</b>	<b>19,659,400</b>	<b>19,977,400</b>	<b>19,329,700</b>
GOVERNMENT GRANTS	-16,837,332	-16,531,900	-16,357,300	-15,804,000
OTHER GRANTS & REIMBURSEMENTS	-30,789	-750,000	-750,000	-750,000
FEES & CHARGES	-346,560	-362,800	-531,500	-365,500
RENTS	-493,476	-519,100	-524,600	-524,600
<b>GROSS INCOME</b>	<b>-17,708,158</b>	<b>-18,163,800</b>	<b>-18,163,400</b>	<b>-17,444,100</b>
<b>NET EXPENDITURE</b>	<b>1,467,834</b>	<b>1,495,600</b>	<b>1,814,000</b>	<b>1,885,600</b>

## HOUSING

### HOUSING GRANTS & HOME IMPROVE

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	0	0	0	0
SUPPLIES & SERVICES	5,500	9,500	9,500	5,500
CONTRACT PAYMENTS	3,374	0	0	0
INTERNAL SUPPORT	24,432	7,300	20,500	24,900
CAPITAL CHARGES	453,941	750,000	750,000	750,000
<b>GROSS EXPENDITURE</b>	<b>487,246</b>	<b>766,800</b>	<b>780,000</b>	<b>780,400</b>
GOVERNMENT GRANTS	-453,941	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-30,515	-750,000	-750,000	-750,000
<b>GROSS INCOME</b>	<b>-484,456</b>	<b>-750,000</b>	<b>-750,000</b>	<b>-750,000</b>
<b>NET EXPENDITURE</b>	<b>2,790</b>	<b>16,800</b>	<b>30,000</b>	<b>30,400</b>

### HOUSING OPTIONS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
PREMISES RELATED EXPENDITURE	6,088	7,100	7,100	7,100
SUPPLIES & SERVICES	3,000	5,000	5,000	5,000
CONTRACT PAYMENTS	53,674	57,700	54,500	56,000
INTERNAL SUPPORT	21,382	3,000	4,700	5,200
<b>GROSS EXPENDITURE</b>	<b>84,145</b>	<b>72,800</b>	<b>71,300</b>	<b>73,300</b>
FEES & CHARGES	-50,781	-45,000	-45,000	-45,000
<b>GROSS INCOME</b>	<b>-50,781</b>	<b>-45,000</b>	<b>-45,000</b>	<b>-45,000</b>
<b>NET EXPENDITURE</b>	<b>33,364</b>	<b>27,800</b>	<b>26,300</b>	<b>28,300</b>

### HOUSING BENEFIT PAYMENTS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
PREMISES RELATED EXPENDITURE	31	0	0	0
SUPPLIES & SERVICES	120,147	190,300	165,800	165,800
TRANSFER PAYMENTS	15,313,172	15,634,600	15,071,000	15,071,000
<b>GROSS EXPENDITURE</b>	<b>15,433,350</b>	<b>15,824,900</b>	<b>15,236,800</b>	<b>15,236,800</b>
GOVERNMENT GRANTS	-15,465,388	-15,946,000	-15,186,500	-15,186,500
<b>GROSS INCOME</b>	<b>-15,465,388</b>	<b>-15,946,000</b>	<b>-15,186,500</b>	<b>-15,186,500</b>
<b>NET EXPENDITURE</b>	<b>-32,038</b>	<b>-121,100</b>	<b>50,300</b>	<b>50,300</b>



## HOUSING

### HOUSING BENEFIT ADMIN

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	510,048	454,100	455,400	450,600
TRANSPORT RELATED EXPENDITURE	1,272	2,400	2,400	2,400
SUPPLIES & SERVICES	64,992	56,400	56,400	77,700
CONTRACT PAYMENTS	6,959	7,400	7,400	7,400
TRANSFER PAYMENTS	5,098	0	0	0
INTERNAL SUPPORT	113,353	122,400	130,700	125,800
<b>GROSS EXPENDITURE</b>	<b>701,722</b>	<b>642,700</b>	<b>652,300</b>	<b>663,900</b>
GOVERNMENT GRANTS	-241,874	-172,700	-222,500	-167,500
OTHER GRANTS & REIMBURSEMENTS	-274	0	0	0
FEES & CHARGES	1,100	0	0	0
<b>GROSS INCOME</b>	<b>-241,047</b>	<b>-172,700</b>	<b>-222,500</b>	<b>-167,500</b>
<b>NET EXPENDITURE</b>	<b>460,675</b>	<b>470,000</b>	<b>429,800</b>	<b>496,400</b>

### HOMELESSNESS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	266,061	238,300	237,700	235,900
PREMISES RELATED EXPENDITURE	505,345	501,700	537,400	537,400
TRANSPORT RELATED EXPENDITURE	2,145	1,000	1,000	1,000
SUPPLIES & SERVICES	168,741	167,900	532,400	282,400
CONTRACT PAYMENTS	10,754	11,400	11,400	13,000
TRANSFER PAYMENTS	446,829	492,800	720,300	570,300
INTERNAL SUPPORT	73,034	82,400	80,500	81,400
<b>GROSS EXPENDITURE</b>	<b>1,472,909</b>	<b>1,495,500</b>	<b>2,120,700</b>	<b>1,721,400</b>
GOVERNMENT GRANTS	-546,903	-413,200	-704,700	-450,000
FEES & CHARGES	-111,810	-127,800	-339,500	-180,500
RENTS	-493,476	-519,100	-524,600	-524,600
<b>GROSS INCOME</b>	<b>-1,152,189</b>	<b>-1,060,100</b>	<b>-1,568,800</b>	<b>-1,155,100</b>
<b>NET EXPENDITURE</b>	<b>320,720</b>	<b>435,400</b>	<b>551,900</b>	<b>566,300</b>

### HOUSING ADVICE AND PREVENTION

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	431,832	394,500	394,900	397,200
PREMISES RELATED EXPENDITURE	701	0	0	0
TRANSPORT RELATED EXPENDITURE	1,649	1,200	1,200	1,200
SUPPLIES & SERVICES	167,481	63,400	292,900	63,400
CONTRACT PAYMENTS	1,898	2,000	2,000	2,000
INTERNAL SUPPORT	44,266	53,300	50,900	50,400

## HOUSING

### HOUSING ADVICE AND PREVENTION

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
<b>GROSS EXPENDITURE</b>	<b>647,827</b>	<b>514,400</b>	<b>741,900</b>	<b>514,200</b>
GOVERNMENT GRANTS	-129,226	0	-243,600	0
FEES & CHARGES	-50,299	-40,000	-60,000	-40,000
<b>GROSS INCOME</b>	<b>-179,525</b>	<b>-40,000</b>	<b>-303,600</b>	<b>-40,000</b>
<b>NET EXPENDITURE</b>	<b>468,302</b>	<b>474,400</b>	<b>438,300</b>	<b>474,200</b>

### HOUSING STRATEGY

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	181,699	155,900	155,600	149,900
TRANSPORT RELATED EXPENDITURE	1,058	1,100	1,100	1,100
SUPPLIES & SERVICES	4,815	4,800	29,800	4,800
CONTRACT PAYMENTS	7	0	0	0
INTERNAL SUPPORT	28,838	32,100	41,900	33,800
CAPITAL CHARGES	2,122	2,100	2,100	2,100
<b>GROSS EXPENDITURE</b>	<b>218,538</b>	<b>196,000</b>	<b>230,500</b>	<b>191,700</b>
<b>NET EXPENDITURE</b>	<b>218,538</b>	<b>196,000</b>	<b>230,500</b>	<b>191,700</b>

### REGISTERED PROVIDERS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
CAPITAL CHARGES	25,000	25,000	27,000	27,000
<b>GROSS EXPENDITURE</b>	<b>25,000</b>	<b>25,000</b>	<b>27,000</b>	<b>27,000</b>
<b>NET EXPENDITURE</b>	<b>25,000</b>	<b>25,000</b>	<b>27,000</b>	<b>27,000</b>

### LOCAL LAND CHARGES

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	27,201	24,700	24,100	24,600
SUPPLIES & SERVICES	37,239	49,300	44,300	48,900
CONTRACT PAYMENTS	20,210	23,600	26,200	23,600
INTERNAL SUPPORT	20,605	23,700	22,300	23,900
<b>GROSS EXPENDITURE</b>	<b>105,254</b>	<b>121,300</b>	<b>116,900</b>	<b>121,000</b>
FEES & CHARGES	-134,771	-150,000	-87,000	-100,000

HOUSING

LOCAL LAND CHARGES

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
GROSS INCOME	-134,771	-150,000	-87,000	-100,000
NET EXPENDITURE	-29,516	-28,700	29,900	21,000
HOUSING NET EXPENDITURE	1,467,834	1,495,600	1,814,000	1,885,600

## HEALTH AND PUBLIC PROTECTION

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
PEST CONTROL	38,603	39,900	45,400	43,300
DOG CONTROL	23,757	25,100	24,600	25,300
FOOD SAFETY	131,915	140,100	132,300	136,100
AIR QUALITY AND POLLUTION	144,074	203,000	191,500	168,000
COMMUNITY SAFETY	329,256	348,300	346,800	284,600
EMERGENCY PLANNING	61,660	57,700	42,000	78,300
CLEAN BOROUGH ENFORCEMENT	104,603	101,200	126,600	211,100
OFF STREET PARKING	103,417	-818,300	157,000	-571,100
ON STREET PARKING	19,627	0	0	0
BUILDING CONTROL	185,072	201,300	201,100	199,400
<b>NET EXPENDITURE</b>	<b>1,141,984</b>	<b>298,300</b>	<b>1,267,300</b>	<b>575,000</b>

### SUBJECTIVE ANALYSIS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	807,977	514,100	487,500	563,100
PREMISES RELATED EXPENDITURE	695,400	630,400	639,500	652,600
TRANSPORT RELATED EXPENDITURE	19,218	20,800	18,300	18,600
SUPPLIES & SERVICES	416,011	402,100	381,000	359,400
CONTRACT PAYMENTS	675,092	675,400	652,900	640,000
INTERNAL SUPPORT	357,075	257,500	418,200	401,100
CAPITAL CHARGES	583,799	77,200	17,900	17,900
<b>GROSS EXPENDITURE</b>	<b>3,554,572</b>	<b>2,577,500</b>	<b>2,615,300</b>	<b>2,652,700</b>
GOVERNMENT GRANTS	-53,871	0	-40,900	0
OTHER GRANTS & REIMBURSEMENTS	-49,500	-29,000	-29,000	-32,000
SALES	-8,368	-15,300	-15,300	-15,300
FEES & CHARGES	-2,298,733	-2,232,000	-1,259,900	-2,027,500
RENTS	-2,116	-2,900	-2,900	-2,900
<b>GROSS INCOME</b>	<b>-2,412,588</b>	<b>-2,279,200</b>	<b>-1,348,000</b>	<b>-2,077,700</b>
<b>NET EXPENDITURE</b>	<b>1,141,984</b>	<b>298,300</b>	<b>1,267,300</b>	<b>575,000</b>

## HEALTH AND PUBLIC PROTECTION

### PEST CONTROL

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
PREMISES RELATED EXPENDITURE	0	2,500	2,500	2,500
SUPPLIES & SERVICES	115	0	0	0
CONTRACT PAYMENTS	53,392	57,400	54,300	55,800
<b>GROSS EXPENDITURE</b>	<b>53,507</b>	<b>59,900</b>	<b>56,800</b>	<b>58,300</b>
FEES & CHARGES	-14,904	-20,000	-11,400	-15,000
<b>GROSS INCOME</b>	<b>-14,904</b>	<b>-20,000</b>	<b>-11,400</b>	<b>-15,000</b>
<b>NET EXPENDITURE</b>	<b>38,603</b>	<b>39,900</b>	<b>45,400</b>	<b>43,300</b>

### DOG CONTROL

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
SUPPLIES & SERVICES	1,467	0	0	0
CONTRACT PAYMENTS	24,910	27,100	25,600	26,300
<b>GROSS EXPENDITURE</b>	<b>26,377</b>	<b>27,100</b>	<b>25,600</b>	<b>26,300</b>
FEES & CHARGES	-2,620	-2,000	-1,000	-1,000
<b>GROSS INCOME</b>	<b>-2,620</b>	<b>-2,000</b>	<b>-1,000</b>	<b>-1,000</b>
<b>NET EXPENDITURE</b>	<b>23,757</b>	<b>25,100</b>	<b>24,600</b>	<b>25,300</b>

### FOOD SAFETY

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
CONTRACT PAYMENTS	133,889	143,100	135,300	139,100
<b>GROSS EXPENDITURE</b>	<b>133,889</b>	<b>143,100</b>	<b>135,300</b>	<b>139,100</b>
FEES & CHARGES	-1,974	-3,000	-3,000	-3,000
<b>GROSS INCOME</b>	<b>-1,974</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-3,000</b>
<b>NET EXPENDITURE</b>	<b>131,915</b>	<b>140,100</b>	<b>132,300</b>	<b>136,100</b>

### AIR QUALITY AND POLLUTION

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
SUPPLIES & SERVICES	4,420	0	0	0
CONTRACT PAYMENTS	196,836	210,000	198,500	171,500
<b>GROSS EXPENDITURE</b>	<b>201,256</b>	<b>210,000</b>	<b>198,500</b>	<b>171,500</b>

## HEALTH AND PUBLIC PROTECTION

### AIR QUALITY AND POLLUTION

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
GOVERNMENT GRANTS	-53,871	0	0	0
FEES & CHARGES	-3,311	-7,000	-7,000	-3,500
<b>GROSS INCOME</b>	<b>-57,182</b>	<b>-7,000</b>	<b>-7,000</b>	<b>-3,500</b>
<b>NET EXPENDITURE</b>	<b>144,074</b>	<b>203,000</b>	<b>191,500</b>	<b>168,000</b>

### COMMUNITY SAFETY

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	157,928	148,600	148,000	120,300
PREMISES RELATED EXPENDITURE	2,559	1,900	2,000	2,200
TRANSPORT RELATED EXPENDITURE	903	1,900	1,900	2,600
SUPPLIES & SERVICES	185,204	180,400	180,400	146,400
CONTRACT PAYMENTS	3,796	4,000	4,000	4,000
INTERNAL SUPPORT	35,799	40,500	39,500	41,100
<b>GROSS EXPENDITURE</b>	<b>386,189</b>	<b>377,300</b>	<b>375,800</b>	<b>316,600</b>
OTHER GRANTS & REIMBURSEMENTS	-49,500	-29,000	-29,000	-32,000
FEES & CHARGES	-7,433	0	0	0
<b>GROSS INCOME</b>	<b>-56,933</b>	<b>-29,000</b>	<b>-29,000</b>	<b>-32,000</b>
<b>NET EXPENDITURE</b>	<b>329,256</b>	<b>348,300</b>	<b>346,800</b>	<b>284,600</b>

### EMERGENCY PLANNING

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	19,777	16,800	0	25,300
TRANSPORT RELATED EXPENDITURE	210	0	0	0
SUPPLIES & SERVICES	2,706	2,100	2,100	2,100
CONTRACT PAYMENTS	27,120	28,900	28,400	38,400
INTERNAL SUPPORT	11,847	9,900	11,500	12,500
<b>GROSS EXPENDITURE</b>	<b>61,660</b>	<b>57,700</b>	<b>42,000</b>	<b>78,300</b>
<b>NET EXPENDITURE</b>	<b>61,660</b>	<b>57,700</b>	<b>42,000</b>	<b>78,300</b>

### CLEAN BOROUGH ENFORCEMENT

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	79,923	73,200	139,000	183,300
TRANSPORT RELATED EXPENDITURE	8,810	8,500	9,000	8,200

## HEALTH AND PUBLIC PROTECTION

### CLEAN BOROUGH ENFORCEMENT

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
SUPPLIES & SERVICES	2,909	4,900	4,900	5,300
CONTRACT PAYMENTS	1,898	2,000	2,000	2,000
INTERNAL SUPPORT	12,528	14,100	14,100	13,800
<b>GROSS EXPENDITURE</b>	<b>106,067</b>	<b>102,700</b>	<b>169,000</b>	<b>212,600</b>
GOVERNMENT GRANTS	0	0	-40,900	0
FEES & CHARGES	-1,464	-1,500	-1,500	-1,500
<b>GROSS INCOME</b>	<b>-1,464</b>	<b>-1,500</b>	<b>-42,400</b>	<b>-1,500</b>
<b>NET EXPENDITURE</b>	<b>104,603</b>	<b>101,200</b>	<b>126,600</b>	<b>211,100</b>

### OFF STREET PARKING

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	381,366	275,500	200,500	234,200
PREMISES RELATED EXPENDITURE	692,667	626,000	635,000	647,900
TRANSPORT RELATED EXPENDITURE	610	10,400	7,400	7,800
SUPPLIES & SERVICES	209,295	206,600	185,500	197,500
CONTRACT PAYMENTS	39,222	16,800	16,800	16,900
INTERNAL SUPPORT	261,022	170,600	332,800	313,100
CAPITAL CHARGES	583,799	77,200	17,900	17,900
<b>GROSS EXPENDITURE</b>	<b>2,167,980</b>	<b>1,383,100</b>	<b>1,395,900</b>	<b>1,435,300</b>
FEES & CHARGES	-2,062,447	-2,198,500	-1,236,000	-2,003,500
RENTS	-2,116	-2,900	-2,900	-2,900
<b>GROSS INCOME</b>	<b>-2,064,563</b>	<b>-2,201,400</b>	<b>-1,238,900</b>	<b>-2,006,400</b>
<b>NET EXPENDITURE</b>	<b>103,417</b>	<b>-818,300</b>	<b>157,000</b>	<b>-571,100</b>

### ON STREET PARKING

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	168,984	0	0	0
TRANSPORT RELATED EXPENDITURE	8,685	0	0	0
SUPPLIES & SERVICES	8,751	0	0	0
CONTRACT PAYMENTS	3,374	0	0	0
INTERNAL SUPPORT	34,143	0	0	0
<b>GROSS EXPENDITURE</b>	<b>223,937</b>	<b>0</b>	<b>0</b>	<b>0</b>
FEES & CHARGES	-204,310	0	0	0
<b>GROSS INCOME</b>	<b>-204,310</b>	<b>0</b>	<b>0</b>	<b>0</b>

## HEALTH AND PUBLIC PROTECTION

### ON STREET PARKING

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
<b>NET EXPENDITURE</b>	<b>19,627</b>	<b>0</b>	<b>0</b>	<b>0</b>

### BUILDING CONTROL

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
PREMISES RELATED EXPENDITURE	174	0	0	0
SUPPLIES & SERVICES	1,145	8,100	8,100	8,100
CONTRACT PAYMENTS	190,656	186,100	188,000	186,000
INTERNAL SUPPORT	1,735	22,400	20,300	20,600
<b>GROSS EXPENDITURE</b>	<b>193,710</b>	<b>216,600</b>	<b>216,400</b>	<b>214,700</b>
SALES	-8,368	-15,300	-15,300	-15,300
FEES & CHARGES	-270	0	0	0
<b>GROSS INCOME</b>	<b>-8,638</b>	<b>-15,300</b>	<b>-15,300</b>	<b>-15,300</b>
<b>NET EXPENDITURE</b>	<b>185,072</b>	<b>201,300</b>	<b>201,100</b>	<b>199,400</b>
 <b>HEALTH &amp; PUBLIC PROTECTION NET EXPENDITURE</b>	 <b>1,141,984</b>	 <b>298,300</b>	 <b>1,267,300</b>	 <b>575,000</b>



## POLICY AND RESOURCES

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
DEMOCRATIC REP & MANAGEMENT	1,131,926	1,165,500	1,161,400	1,182,500
COMMERCIAL ESTATES	-619,476	-491,400	-296,900	-547,300
INVESTMENT PROPERTIES	2,815,987	-3,815,200	-3,317,700	-3,438,700
DAEDALUS SITE INVESTMENTS	1,472,751	-47,700	310,700	194,900
PR, COMMS AND CONSULTATION	462,124	495,100	492,900	485,300
UNAPPORTIONABLE CENTRAL O/HDS	0	175,600	175,600	175,600
CORPORATE MANAGEMENT	816,370	997,000	864,400	770,000
ECONOMIC DEVELOPMENT	120,208	169,700	194,600	157,600
LOCAL TAX COLLECTION	972,560	951,900	922,900	1,000,400
<b>NET EXPENDITURE</b>	<b>7,172,450</b>	<b>-399,500</b>	<b>507,900</b>	<b>-19,700</b>

## SUBJECTIVE ANALYSIS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	2,523,408	2,688,800	2,508,300	2,478,800
PREMISES RELATED EXPENDITURE	992,104	955,900	782,400	828,200
TRANSPORT RELATED EXPENDITURE	310,564	324,300	190,400	284,300
SUPPLIES & SERVICES	2,263,172	2,313,900	2,475,200	2,368,500
CONTRACT PAYMENTS	117,390	115,300	148,500	114,300
TRANSFER PAYMENTS	-4,256	42,000	0	42,000
INTERNAL SUPPORT	1,049,787	1,142,000	1,173,100	1,189,600
CAPITAL CHARGES	8,003,209	587,900	685,400	685,400
<b>GROSS EXPENDITURE</b>	<b>15,255,377</b>	<b>8,170,100</b>	<b>7,963,300</b>	<b>7,991,100</b>
GOVERNMENT GRANTS	-84,806	-68,200	-140,400	-68,200
OTHER GRANTS & REIMBURSEMENTS	-392,023	-336,700	-339,700	-336,700
SALES	-343,543	-413,800	-192,900	-328,000
FEES & CHARGES	-1,621,361	-1,780,300	-1,345,600	-1,696,900
RENTS	-5,641,152	-5,970,600	-5,436,800	-5,581,000
INTEREST	-42	0	0	0
<b>GROSS INCOME</b>	<b>-8,082,927</b>	<b>-8,569,600</b>	<b>-7,455,400</b>	<b>-8,010,800</b>
<b>NET EXPENDITURE</b>	<b>7,172,450</b>	<b>-399,500</b>	<b>507,900</b>	<b>-19,700</b>

**POLICY AND RESOURCES**

**DEMOCRATIC REP & MANAGEMENT**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	483,559	428,000	428,600	441,400
PREMISES RELATED EXPENDITURE	47	0	0	0
TRANSPORT RELATED EXPENDITURE	10,804	13,700	11,700	11,800
SUPPLIES & SERVICES	442,964	468,400	450,700	468,500
CONTRACT PAYMENTS	12,336	13,200	16,200	13,200
INTERNAL SUPPORT	271,150	302,900	314,900	308,300
CAPITAL CHARGES	969	1,000	1,000	1,000
<b>GROSS EXPENDITURE</b>	<b>1,221,829</b>	<b>1,227,200</b>	<b>1,223,100</b>	<b>1,244,200</b>
OTHER GRANTS & REIMBURSEMENTS	-68,200	-40,600	-40,600	-40,600
FEES & CHARGES	-21,703	-21,100	-21,100	-21,100
<b>GROSS INCOME</b>	<b>-89,903</b>	<b>-61,700</b>	<b>-61,700</b>	<b>-61,700</b>
<b>NET EXPENDITURE</b>	<b>1,131,926</b>	<b>1,165,500</b>	<b>1,161,400</b>	<b>1,182,500</b>

**COMMERCIAL ESTATES**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	405	56,600	0	0
PREMISES RELATED EXPENDITURE	242,812	161,500	143,900	135,700
TRANSPORT RELATED EXPENDITURE	51	0	0	0
SUPPLIES & SERVICES	61,158	29,900	269,300	29,900
CONTRACT PAYMENTS	21,087	22,500	42,300	22,500
INTERNAL SUPPORT	265,181	276,100	285,600	302,600
CAPITAL CHARGES	-144,800	6,600	6,600	6,600
<b>GROSS EXPENDITURE</b>	<b>445,894</b>	<b>553,200</b>	<b>747,700</b>	<b>497,300</b>
FEES & CHARGES	-54,803	-37,500	-37,500	-37,500
RENTS	-1,010,525	-1,007,100	-1,007,100	-1,007,100
INTEREST	-42	0	0	0
<b>GROSS INCOME</b>	<b>-1,065,370</b>	<b>-1,044,600</b>	<b>-1,044,600</b>	<b>-1,044,600</b>
<b>NET EXPENDITURE</b>	<b>-619,476</b>	<b>-491,400</b>	<b>-296,900</b>	<b>-547,300</b>

**INVESTMENT PROPERTIES**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
PREMISES RELATED EXPENDITURE	15,723	5,900	17,700	18,100
SUPPLIES & SERVICES	4,328	0	0	0
CONTRACT PAYMENTS	10,333	11,100	14,100	11,100
INTERNAL SUPPORT	125,463	129,000	134,800	143,700
CAPITAL CHARGES	6,367,350	0	0	0

**POLICY AND RESOURCES**

**INVESTMENT PROPERTIES**

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
<b>GROSS EXPENDITURE</b>	<b>6,523,197</b>	<b>146,000</b>	<b>166,600</b>	<b>172,900</b>
FEES & CHARGES	-12,023	-600	-600	-600
RENTS	-3,695,188	-3,960,600	-3,483,700	-3,611,000
<b>GROSS INCOME</b>	<b>-3,707,210</b>	<b>-3,961,200</b>	<b>-3,484,300</b>	<b>-3,611,600</b>
<b>NET EXPENDITURE</b>	<b>2,815,987</b>	<b>-3,815,200</b>	<b>-3,317,700</b>	<b>-3,438,700</b>

**DAEDALUS SITE INVESTMENTS**

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	91,498	82,500	82,600	82,300
PREMISES RELATED EXPENDITURE	702,197	755,800	585,200	641,400
TRANSPORT RELATED EXPENDITURE	295,608	306,000	170,800	267,900
SUPPLIES & SERVICES	1,235,743	1,130,300	988,600	1,211,500
CONTRACT PAYMENTS	0	0	9,400	0
INTERNAL SUPPORT	34,552	34,100	37,400	41,500
CAPITAL CHARGES	1,779,690	580,300	677,800	677,800
<b>GROSS EXPENDITURE</b>	<b>4,139,288</b>	<b>2,889,000</b>	<b>2,551,800</b>	<b>2,922,400</b>
OTHER GRANTS & REIMBURSEMENTS	-84,324	0	0	0
SALES	-343,543	-413,800	-192,900	-328,000
FEES & CHARGES	-1,351,109	-1,572,900	-1,138,200	-1,489,500
RENTS	-887,562	-950,000	-910,000	-910,000
<b>GROSS INCOME</b>	<b>-2,666,538</b>	<b>-2,936,700</b>	<b>-2,241,100</b>	<b>-2,727,500</b>
<b>NET EXPENDITURE</b>	<b>1,472,751</b>	<b>-47,700</b>	<b>310,700</b>	<b>194,900</b>

**PR. COMMS AND CONSULTATION**

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	368,475	343,300	340,100	335,000
PREMISES RELATED EXPENDITURE	1,314	1,700	1,700	1,700
TRANSPORT RELATED EXPENDITURE	1,122	600	600	600
SUPPLIES & SERVICES	38,759	91,100	93,000	91,100
CONTRACT PAYMENTS	5,272	5,700	5,700	5,700
INTERNAL SUPPORT	47,452	54,700	53,800	53,200
<b>GROSS EXPENDITURE</b>	<b>462,394</b>	<b>497,100</b>	<b>494,900</b>	<b>487,300</b>
FEES & CHARGES	-270	-2,000	-2,000	-2,000
<b>GROSS INCOME</b>	<b>-270</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>

**POLICY AND RESOURCES**

**PR, COMMS AND CONSULTATION**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
<b>NET EXPENDITURE</b>	<b>462,124</b>	<b>495,100</b>	<b>492,900</b>	<b>485,300</b>

**UNAPPORTIONABLE CENTRAL O/HDS**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	0	209,000	209,000	209,000
<b>GROSS EXPENDITURE</b>	<b>0</b>	<b>209,000</b>	<b>209,000</b>	<b>209,000</b>
OTHER GRANTS & REIMBURSEMENTS	0	-33,400	-33,400	-33,400
<b>GROSS INCOME</b>	<b>0</b>	<b>-33,400</b>	<b>-33,400</b>	<b>-33,400</b>
<b>NET EXPENDITURE</b>	<b>0</b>	<b>175,600</b>	<b>175,600</b>	<b>175,600</b>

**CORPORATE MANAGEMENT**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	584,281	621,100	483,600	459,700
PREMISES RELATED EXPENDITURE	0	0	2,600	0
TRANSPORT RELATED EXPENDITURE	519	1,000	4,300	1,000
SUPPLIES & SERVICES	289,938	411,000	490,400	348,800
CONTRACT PAYMENTS	18,767	9,400	9,400	9,400
INTERNAL SUPPORT	84,241	97,900	92,700	94,500
<b>GROSS EXPENDITURE</b>	<b>977,747</b>	<b>1,140,400</b>	<b>1,083,000</b>	<b>913,400</b>
GOVERNMENT GRANTS	0	0	-72,200	0
OTHER GRANTS & REIMBURSEMENTS	-98,675	-120,700	-123,700	-120,700
FEES & CHARGES	-62,701	-22,700	-22,700	-22,700
<b>GROSS INCOME</b>	<b>-161,376</b>	<b>-143,400</b>	<b>-218,600</b>	<b>-143,400</b>
<b>NET EXPENDITURE</b>	<b>816,370</b>	<b>997,000</b>	<b>864,400</b>	<b>770,000</b>

**ECONOMIC DEVELOPMENT**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	61,081	94,100	106,500	84,000
PREMISES RELATED EXPENDITURE	30,011	31,000	31,300	31,300
TRANSPORT RELATED EXPENDITURE	175	600	600	600
SUPPLIES & SERVICES	27,047	40,300	40,300	40,300
CONTRACT PAYMENTS	35,362	38,200	36,200	37,200
INTERNAL SUPPORT	14,410	18,400	15,700	17,100

## POLICY AND RESOURCES

### ECONOMIC DEVELOPMENT

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
<b>GROSS EXPENDITURE</b>	<b>168,086</b>	<b>222,600</b>	<b>230,600</b>	<b>210,500</b>
RENTS	-47,878	-52,900	-36,000	-52,900
<b>GROSS INCOME</b>	<b>-47,878</b>	<b>-52,900</b>	<b>-36,000</b>	<b>-52,900</b>
<b>NET EXPENDITURE</b>	<b>120,208</b>	<b>169,700</b>	<b>194,600</b>	<b>157,600</b>

### LOCAL TAX COLLECTION

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	934,110	854,200	857,900	867,400
TRANSPORT RELATED EXPENDITURE	2,285	2,400	2,400	2,400
SUPPLIES & SERVICES	163,233	142,900	142,900	178,400
CONTRACT PAYMENTS	14,234	15,200	15,200	15,200
TRANSFER PAYMENTS	-4,256	42,000	0	42,000
INTERNAL SUPPORT	207,338	228,900	238,200	228,700
<b>GROSS EXPENDITURE</b>	<b>1,316,943</b>	<b>1,285,600</b>	<b>1,256,600</b>	<b>1,334,100</b>
GOVERNMENT GRANTS	-84,806	-68,200	-68,200	-68,200
OTHER GRANTS & REIMBURSEMENTS	-140,824	-142,000	-142,000	-142,000
FEEES & CHARGES	-118,753	-123,500	-123,500	-123,500
<b>GROSS INCOME</b>	<b>-344,383</b>	<b>-333,700</b>	<b>-333,700</b>	<b>-333,700</b>
<b>NET EXPENDITURE</b>	<b>972,560</b>	<b>951,900</b>	<b>922,900</b>	<b>1,000,400</b>
<b>POLICY &amp; RESOURCES NET EXPENDITURE</b>	<b>7,172,450</b>	<b>-399,500</b>	<b>507,900</b>	<b>-19,700</b>

## STREETSCENE

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
CEMETERIES & CLOSED CHURCHYRDS	-22,209	-7,500	-47,900	-49,000
OPEN SPACES	1,837,103	2,009,500	2,023,700	2,068,200
OUTDOOR SPORT & RECREATION	518,956	443,600	460,800	456,600
COUNTRYSIDE MANAGEMENT	186,752	173,300	175,200	176,300
ALLOTMENTS	20,667	8,400	8,300	8,200
STREET CLEANSING	1,129,065	984,600	1,011,900	1,013,500
PUBLIC CONVENIENCES	269,426	277,400	263,200	266,000
HOUSEHOLD WASTE COLLECTION	1,148,920	972,700	1,035,400	1,013,800
TRADE REFUSE	-78,946	-65,100	4,000	-71,100
RECYCLING	1,048,773	781,300	995,000	1,008,600
GARDEN WASTE COLLECTION	463,693	416,400	452,400	453,100
STREET FURNITURE	59,585	103,100	64,600	64,600
<b>NET EXPENDITURE</b>	<b>6,581,786</b>	<b>6,097,700</b>	<b>6,446,600</b>	<b>6,408,800</b>

## SUBJECTIVE ANALYSIS

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	4,475,305	3,940,000	4,028,800	4,044,900
PREMISES RELATED EXPENDITURE	481,669	552,600	518,800	540,000
TRANSPORT RELATED EXPENDITURE	1,389,185	1,127,600	1,236,400	1,187,300
SUPPLIES & SERVICES	764,961	819,000	811,300	785,600
CONTRACT PAYMENTS	93,727	102,800	102,800	102,600
INTERNAL SUPPORT	664,152	656,500	645,500	668,000
CAPITAL CHARGES	1,019,549	995,800	1,009,500	1,009,500
<b>GROSS EXPENDITURE</b>	<b>8,888,547</b>	<b>8,194,300</b>	<b>8,353,100</b>	<b>8,337,900</b>
OTHER GRANTS & REIMBURSEMENTS	-528,271	-568,800	-518,800	-488,800
SALES	-128,398	-113,600	-64,600	-64,500
FEES & CHARGES	-1,370,587	-1,219,900	-1,128,800	-1,181,500
RENTS	-35,670	-40,700	-40,700	-40,700
RECHARGES TO OTHER ACCOUNTS	-243,835	-153,600	-153,600	-153,600
<b>GROSS INCOME</b>	<b>-2,306,761</b>	<b>-2,096,600</b>	<b>-1,906,500</b>	<b>-1,929,100</b>
<b>NET EXPENDITURE</b>	<b>6,581,786</b>	<b>6,097,700</b>	<b>6,446,600</b>	<b>6,408,800</b>

## STREETSCENE

### CEMETERIES & CLOSED CHURCHYRDS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	78,205	72,100	47,700	47,500
PREMISES RELATED EXPENDITURE	48,751	58,400	29,900	32,000
TRANSPORT RELATED EXPENDITURE	1,517	900	900	900
SUPPLIES & SERVICES	7,740	4,200	13,300	11,300
CONTRACT PAYMENTS	5,377	5,800	5,800	5,600
INTERNAL SUPPORT	33,729	32,800	36,200	35,400
CAPITAL CHARGES	5,262	5,300	5,300	5,300
<b>GROSS EXPENDITURE</b>	<b>180,581</b>	<b>179,500</b>	<b>139,100</b>	<b>138,000</b>
FEES & CHARGES	-195,856	-180,800	-180,800	-180,800
RENTS	-6,934	-6,200	-6,200	-6,200
<b>GROSS INCOME</b>	<b>-202,790</b>	<b>-187,000</b>	<b>-187,000</b>	<b>-187,000</b>
<b>NET EXPENDITURE</b>	<b>-22,209</b>	<b>-7,500</b>	<b>-47,900</b>	<b>-49,000</b>

### OPEN SPACES

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	1,302,801	1,372,900	1,350,900	1,358,400
PREMISES RELATED EXPENDITURE	94,013	111,100	119,000	136,000
TRANSPORT RELATED EXPENDITURE	361,724	252,100	306,500	309,800
SUPPLIES & SERVICES	166,039	154,700	154,400	157,300
CONTRACT PAYMENTS	12,125	12,900	12,900	12,900
INTERNAL SUPPORT	165,791	163,200	97,300	111,100
CAPITAL CHARGES	329,599	329,600	369,700	369,700
<b>GROSS EXPENDITURE</b>	<b>2,432,092</b>	<b>2,396,500</b>	<b>2,410,700</b>	<b>2,455,200</b>
OTHER GRANTS & REIMBURSEMENTS	-198,699	-198,600	-198,600	-198,600
SALES	-4,217	-3,000	-3,000	-3,000
FEES & CHARGES	-143,948	-10,000	-10,000	-10,000
RENTS	-16,124	-21,800	-21,800	-21,800
RECHARGES TO OTHER ACCOUNTS	-232,001	-153,600	-153,600	-153,600
<b>GROSS INCOME</b>	<b>-594,989</b>	<b>-387,000</b>	<b>-387,000</b>	<b>-387,000</b>
<b>NET EXPENDITURE</b>	<b>1,837,103</b>	<b>2,009,500</b>	<b>2,023,700</b>	<b>2,068,200</b>

### OUTDOOR SPORT & RECREATION

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	95,462	800	0	0
PREMISES RELATED EXPENDITURE	107,011	108,600	108,500	110,100
TRANSPORT RELATED EXPENDITURE	456	300	300	300
SUPPLIES & SERVICES	-4,837	9,900	9,900	9,600

## STREETSCENE

### OUTDOOR SPORT & RECREATION

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
CONTRACT PAYMENTS	6,959	7,400	7,400	7,400
INTERNAL SUPPORT	63,182	62,000	69,600	72,700
CAPITAL CHARGES	324,611	324,600	326,500	326,500
<b>GROSS EXPENDITURE</b>	<b>592,844</b>	<b>513,600</b>	<b>522,200</b>	<b>526,600</b>
OTHER GRANTS & REIMBURSEMENTS	-7,844	0	0	0
FEES & CHARGES	-53,532	-57,300	-48,700	-57,300
RENTS	-12,512	-12,700	-12,700	-12,700
<b>GROSS INCOME</b>	<b>-73,888</b>	<b>-70,000</b>	<b>-61,400</b>	<b>-70,000</b>
<b>NET EXPENDITURE</b>	<b>518,956</b>	<b>443,600</b>	<b>460,800</b>	<b>456,600</b>

### COUNTRYSIDE MANAGEMENT

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	141,252	118,200	118,300	117,600
PREMISES RELATED EXPENDITURE	21,351	28,100	28,100	28,100
TRANSPORT RELATED EXPENDITURE	9,078	7,600	7,000	7,900
SUPPLIES & SERVICES	23,101	33,900	33,900	33,900
CONTRACT PAYMENTS	1,898	2,000	2,000	2,000
INTERNAL SUPPORT	32,891	33,500	35,900	36,800
CAPITAL CHARGES	2,133	2,100	2,100	2,100
<b>GROSS EXPENDITURE</b>	<b>231,703</b>	<b>225,400</b>	<b>227,300</b>	<b>228,400</b>
OTHER GRANTS & REIMBURSEMENTS	-44,151	-52,100	-52,100	-52,100
FEES & CHARGES	-700	0	0	0
RENTS	-100	0	0	0
<b>GROSS INCOME</b>	<b>-44,951</b>	<b>-52,100</b>	<b>-52,100</b>	<b>-52,100</b>
<b>NET EXPENDITURE</b>	<b>186,752</b>	<b>173,300</b>	<b>175,200</b>	<b>176,300</b>

### ALLOTMENTS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	12,405	100	0	0
PREMISES RELATED EXPENDITURE	1,439	5,400	5,400	5,400
TRANSPORT RELATED EXPENDITURE	99	0	0	0
SUPPLIES & SERVICES	4,541	900	900	900
INTERNAL SUPPORT	2,184	2,000	2,000	1,900
<b>GROSS EXPENDITURE</b>	<b>20,667</b>	<b>8,400</b>	<b>8,300</b>	<b>8,200</b>



## STREETSCENE

### ALLOTMENTS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
<b>NET EXPENDITURE</b>	<b>20,667</b>	<b>8,400</b>	<b>8,300</b>	<b>8,200</b>

### STREET CLEANSING

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	766,337	638,200	670,300	671,800
TRANSPORT RELATED EXPENDITURE	211,247	199,300	175,400	183,700
SUPPLIES & SERVICES	56,110	36,800	42,300	37,500
CONTRACT PAYMENTS	8,856	9,400	9,400	9,400
INTERNAL SUPPORT	79,042	73,400	86,000	82,600
CAPITAL CHARGES	65,629	65,600	66,600	66,600
<b>GROSS EXPENDITURE</b>	<b>1,187,221</b>	<b>1,022,700</b>	<b>1,050,000</b>	<b>1,051,600</b>
OTHER GRANTS & REIMBURSEMENTS	-36,950	-36,600	-36,600	-36,600
SALES	-1,450	-500	-500	-500
FEES & CHARGES	-7,922	-1,000	-1,000	-1,000
RECHARGES TO OTHER ACCOUNTS	-11,834	0	0	0
<b>GROSS INCOME</b>	<b>-58,156</b>	<b>-38,100</b>	<b>-38,100</b>	<b>-38,100</b>
<b>NET EXPENDITURE</b>	<b>1,129,065</b>	<b>984,600</b>	<b>1,011,900</b>	<b>1,013,500</b>

### PUBLIC CONVENIENCES

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	8,139	28,300	9,100	9,300
PREMISES RELATED EXPENDITURE	174,587	180,700	194,600	195,100
TRANSPORT RELATED EXPENDITURE	153	1,400	1,400	1,100
SUPPLIES & SERVICES	787	800	800	800
CONTRACT PAYMENTS	1,898	2,000	2,000	2,000
INTERNAL SUPPORT	22,520	23,800	24,700	27,100
CAPITAL CHARGES	65,960	42,200	32,400	32,400
<b>GROSS EXPENDITURE</b>	<b>274,044</b>	<b>279,200</b>	<b>265,000</b>	<b>267,800</b>
FEES & CHARGES	-4,617	-1,800	-1,800	-1,800
<b>GROSS INCOME</b>	<b>-4,617</b>	<b>-1,800</b>	<b>-1,800</b>	<b>-1,800</b>
<b>NET EXPENDITURE</b>	<b>269,426</b>	<b>277,400</b>	<b>263,200</b>	<b>266,000</b>

## STREETSCENE

### HOUSEHOLD WASTE COLLECTION

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	791,592	615,000	670,100	662,200
PREMISES RELATED EXPENDITURE	532	0	0	0
TRANSPORT RELATED EXPENDITURE	182,915	200,100	195,800	180,200
SUPPLIES & SERVICES	51,931	37,800	37,800	41,500
CONTRACT PAYMENTS	8,856	9,400	9,400	9,400
INTERNAL SUPPORT	73,029	69,800	80,200	78,900
CAPITAL CHARGES	86,230	86,200	86,200	86,200
<b>GROSS EXPENDITURE</b>	<b>1,195,086</b>	<b>1,018,300</b>	<b>1,079,500</b>	<b>1,058,400</b>
OTHER GRANTS & REIMBURSEMENTS	-274	0	0	0
SALES	-9,612	-14,600	-14,600	-11,000
FEES & CHARGES	-36,280	-31,000	-29,500	-33,600
<b>GROSS INCOME</b>	<b>-46,166</b>	<b>-45,600</b>	<b>-44,100</b>	<b>-44,600</b>
<b>NET EXPENDITURE</b>	<b>1,148,920</b>	<b>972,700</b>	<b>1,035,400</b>	<b>1,013,800</b>

### TRADE REFUSE

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	231,222	195,600	214,500	209,200
TRANSPORT RELATED EXPENDITURE	125,694	106,200	108,100	106,100
SUPPLIES & SERVICES	378,412	456,400	443,400	421,800
CONTRACT PAYMENTS	10,438	11,200	11,200	11,200
INTERNAL SUPPORT	60,259	65,200	66,500	65,300
CAPITAL CHARGES	32,265	32,300	11,300	11,300
<b>GROSS EXPENDITURE</b>	<b>838,290</b>	<b>866,900</b>	<b>855,000</b>	<b>824,900</b>
FEES & CHARGES	-917,236	-932,000	-851,000	-896,000
<b>GROSS INCOME</b>	<b>-917,236</b>	<b>-932,000</b>	<b>-851,000</b>	<b>-896,000</b>
<b>NET EXPENDITURE</b>	<b>-78,946</b>	<b>-65,100</b>	<b>4,000</b>	<b>-71,100</b>

### RECYCLING

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	772,900	645,400	679,400	696,700
PREMISES RELATED EXPENDITURE	9,495	9,000	9,000	9,000
TRANSPORT RELATED EXPENDITURE	352,743	247,700	314,300	284,000
SUPPLIES & SERVICES	63,504	48,500	50,500	51,500
CONTRACT PAYMENTS	14,023	15,000	15,000	15,000
INTERNAL SUPPORT	98,830	99,000	110,100	109,200
CAPITAL CHARGES	85,193	85,200	79,200	79,200

## STREETSCENE

### RECYCLING

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
<b>GROSS EXPENDITURE</b>	<b>1,396,687</b>	<b>1,149,800</b>	<b>1,257,500</b>	<b>1,244,600</b>
OTHER GRANTS & REIMBURSEMENTS	-240,353	-281,500	-231,500	-201,500
SALES	-97,065	-81,000	-25,000	-33,500
FEES & CHARGES	-10,495	-6,000	-6,000	-1,000
<b>GROSS INCOME</b>	<b>-347,914</b>	<b>-368,500</b>	<b>-262,500</b>	<b>-236,000</b>
<b>NET EXPENDITURE</b>	<b>1,048,773</b>	<b>781,300</b>	<b>995,000</b>	<b>1,008,600</b>

### GARDEN WASTE COLLECTION

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	269,665	253,200	268,500	272,200
TRANSPORT RELATED EXPENDITURE	143,494	112,000	126,700	113,300
SUPPLIES & SERVICES	11,570	11,600	11,600	7,000
CONTRACT PAYMENTS	3,374	3,700	3,700	3,700
INTERNAL SUPPORT	30,339	29,100	34,600	44,600
CAPITAL CHARGES	21,304	21,300	28,800	28,800
<b>GROSS EXPENDITURE</b>	<b>479,747</b>	<b>430,900</b>	<b>473,900</b>	<b>469,600</b>
SALES	-16,054	-14,500	-21,500	-16,500
<b>GROSS INCOME</b>	<b>-16,054</b>	<b>-14,500</b>	<b>-21,500</b>	<b>-16,500</b>
<b>NET EXPENDITURE</b>	<b>463,693</b>	<b>416,400</b>	<b>452,400</b>	<b>453,100</b>

### STREET FURNITURE

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	5,327	200	0	0
PREMISES RELATED EXPENDITURE	24,491	51,300	24,300	24,300
TRANSPORT RELATED EXPENDITURE	66	0	0	0
SUPPLIES & SERVICES	6,060	23,500	12,500	12,500
CONTRACT PAYMENTS	19,923	24,000	24,000	24,000
INTERNAL SUPPORT	2,355	2,700	2,400	2,400
CAPITAL CHARGES	1,363	1,400	1,400	1,400
<b>GROSS EXPENDITURE</b>	<b>59,585</b>	<b>103,100</b>	<b>64,600</b>	<b>64,600</b>
<b>NET EXPENDITURE</b>	<b>59,585</b>	<b>103,100</b>	<b>64,600</b>	<b>64,600</b>

**STREETSCENE**

**STREET FURNITURE**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
<b>STREETSCENE NET EXPENDITURE</b>	<b>6,581,786</b>	<b>6,097,700</b>	<b>6,446,600</b>	<b>6,408,800</b>

## PLANNING AND DEVELOPMENT

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2021/22

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
FLOODING & COASTAL MANAGEMENT	180,956	171,500	174,400	174,900
PUBLIC TRANSPORT	35,861	36,400	36,600	36,400
TREE MANAGEMENT	520,473	317,100	345,300	319,400
CONSERVATION & LISTED BUILDING	24,555	29,400	28,600	34,500
SUSTAINABILITY & ENVIRONMENTAL LOCAL PLAN	0	0	500	22,900
	1,119,553	1,118,700	1,167,800	1,159,700
<b>NET EXPENDITURE</b>	<b>1,881,398</b>	<b>1,673,100</b>	<b>1,753,200</b>	<b>1,747,800</b>

### SUBJECTIVE ANALYSIS

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	862,712	731,200	818,700	821,300
PREMISES RELATED EXPENDITURE	392,723	206,800	206,800	206,800
TRANSPORT RELATED EXPENDITURE	10,383	9,500	9,800	9,100
SUPPLIES & SERVICES	478,753	403,200	524,400	364,600
CONTRACT PAYMENTS	118,336	67,500	158,700	76,300
INTERNAL SUPPORT	169,058	197,100	198,200	211,900
CAPITAL CHARGES	88,319	88,300	88,300	88,300
<b>GROSS EXPENDITURE</b>	<b>2,120,284</b>	<b>1,703,600</b>	<b>2,004,900</b>	<b>1,778,300</b>
GOVERNMENT GRANTS	-176,370	0	-251,200	0
OTHER GRANTS & REIMBURSEMENTS	-55,399	-30,000	0	-30,000
SALES	0	-500	-500	-500
FEES & CHARGES	-7,118	0	0	0
<b>GROSS INCOME</b>	<b>-238,886</b>	<b>-30,500</b>	<b>-251,700</b>	<b>-30,500</b>
<b>NET EXPENDITURE</b>	<b>1,881,398</b>	<b>1,673,100</b>	<b>1,753,200</b>	<b>1,747,800</b>

## PLANNING AND DEVELOPMENT

### FLOODING & COASTAL MANAGEMENT

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	572	0	0	0
PREMISES RELATED EXPENDITURE	20,890	6,200	6,200	6,200
TRANSPORT RELATED EXPENDITURE	2	0	0	0
SUPPLIES & SERVICES	26,213	8,300	8,300	8,300
CONTRACT PAYMENTS	109,226	57,700	140,300	61,500
INTERNAL SUPPORT	10,421	11,000	11,300	10,600
CAPITAL CHARGES	88,319	88,300	88,300	88,300
<b>GROSS EXPENDITURE</b>	<b>255,643</b>	<b>171,500</b>	<b>254,400</b>	<b>174,900</b>
GOVERNMENT GRANTS	-49,223	0	-80,000	0
OTHER GRANTS & REIMBURSEMENTS	-20,032	0	0	0
FEES & CHARGES	-5,432	0	0	0
<b>GROSS INCOME</b>	<b>-74,687</b>	<b>0</b>	<b>-80,000</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>180,956</b>	<b>171,500</b>	<b>174,400</b>	<b>174,900</b>

### PUBLIC TRANSPORT

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
SUPPLIES & SERVICES	33,966	34,400	34,400	34,400
CONTRACT PAYMENTS	254	400	400	400
INTERNAL SUPPORT	1,641	1,600	1,800	1,600
<b>GROSS EXPENDITURE</b>	<b>35,861</b>	<b>36,400</b>	<b>36,600</b>	<b>36,400</b>
<b>NET EXPENDITURE</b>	<b>35,861</b>	<b>36,400</b>	<b>36,600</b>	<b>36,400</b>

### TREE MANAGEMENT

	Actuals 2019/20 £	Base Estimate 2020/21 £	Revised Estimate 2020/21 £	Base Estimate 2021/22 £
EMPLOYEES RELATED EXPENDITURE	141,267	129,000	129,400	128,600
PREMISES RELATED EXPENDITURE	371,833	200,600	200,600	200,600
TRANSPORT RELATED EXPENDITURE	3,280	3,400	3,400	3,400
SUPPLIES & SERVICES	25,672	6,100	6,100	5,300
INTERNAL SUPPORT	5,501	8,500	6,300	12,000
<b>GROSS EXPENDITURE</b>	<b>547,552</b>	<b>347,600</b>	<b>345,800</b>	<b>349,900</b>
OTHER GRANTS & REIMBURSEMENTS	-27,080	-30,000	0	-30,000
SALES	0	-500	-500	-500
<b>GROSS INCOME</b>	<b>-27,080</b>	<b>-30,500</b>	<b>-500</b>	<b>-30,500</b>

**PLANNING AND DEVELOPMENT**

**TREE MANAGEMENT**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
<b>NET EXPENDITURE</b>	<b>520,473</b>	<b>317,100</b>	<b>345,300</b>	<b>319,400</b>

**CONSERVATION & LISTED BUILDING**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	19,625	23,000	22,000	23,000
TRANSPORT RELATED EXPENDITURE	0	100	100	100
SUPPLIES & SERVICES	941	1,800	1,800	1,000
INTERNAL SUPPORT	3,989	4,500	4,700	10,400
<b>GROSS EXPENDITURE</b>	<b>24,555</b>	<b>29,400</b>	<b>28,600</b>	<b>34,500</b>
<b>NET EXPENDITURE</b>	<b>24,555</b>	<b>29,400</b>	<b>28,600</b>	<b>34,500</b>

**SUSTAINABILITY & ENVIRONMENTAL**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	0	0	0	13,400
SUPPLIES & SERVICES	0	0	500	9,500
<b>GROSS EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>22,900</b>
<b>NET EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>22,900</b>

**LOCAL PLAN**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
EMPLOYEES RELATED EXPENDITURE	701,249	579,200	667,300	656,300
TRANSPORT RELATED EXPENDITURE	7,100	6,000	6,300	5,600
SUPPLIES & SERVICES	391,961	352,600	473,300	306,100
CONTRACT PAYMENTS	8,856	9,400	18,000	14,400
INTERNAL SUPPORT	147,506	171,500	174,100	177,300
<b>GROSS EXPENDITURE</b>	<b>1,256,673</b>	<b>1,118,700</b>	<b>1,339,000</b>	<b>1,159,700</b>
GOVERNMENT GRANTS	-127,146	0	-171,200	0
OTHER GRANTS & REIMBURSEMENTS	-8,287	0	0	0
FEES & CHARGES	-1,686	0	0	0
<b>GROSS INCOME</b>	<b>-137,120</b>	<b>0</b>	<b>-171,200</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>1,119,553</b>	<b>1,118,700</b>	<b>1,167,800</b>	<b>1,159,700</b>

**PLANNING AND DEVELOPMENT**

**LOCAL PLAN**

	<b>Actuals 2019/20 £</b>	<b>Base Estimate 2020/21 £</b>	<b>Revised Estimate 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>
<b>PLANNING AND DEVELOPMENT NET EXPENDITURE</b>	<b>1,881,398</b>	<b>1,673,100</b>	<b>1,753,200</b>	<b>1,747,800</b>