

**FAREHAM**  
BOROUGH COUNCIL

# **ESTIMATES**

**2022/23**

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**APRIL 2022**

## FAREHAM BOROUGH COUNCIL

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

#### CONTENTS

PAGE	DESCRIPTION
3 - 4	Introduction
5 - 6	Estimate of Expenditure and Income for the Council Tax 2022/23
	<u>Committee Revenue Estimates</u>
7 - 9	Licensing and Regulatory Affairs Committee
10 - 11	Planning Committee
	<u>Portfolio Revenue Estimates</u>
12 - 13	Leisure and Community
14 - 16	Housing
17 – 18	Planning and Development
19 - 22	Policy and Resources
23 - 26	Health and Public Protection
27 - 30	Streetscene
31 – 32	<u>Housing Revenue Account</u>
	<u>Capital Programme</u>
33 - 34	General Fund
35	Housing Revenue Account

## INTRODUCTION

### ALL ABOUT US

#### Where is Fareham?

Fareham is located in an area of some 30 square miles along the south coast of Hampshire between Portsmouth and Southampton with a population of 116,000.

With the town at its centre, the Borough covers the wards of Fareham, Portchester, Stubbington, Hill Head, Titchfield, Park Gate, Warsash, Locks Heath and Sarisbury.



Fareham's origins go back to a small settlement that was developed before Roman times around a crossing point of the River Wallington, close to the top of the present day High Street. The Romans came to the area in about AD43 and built a large fortress at Portchester, to shelter their garrison and defend Portsmouth Harbour (its ruins can still be seen).



#### What Does The Council Do?

Fareham Borough Council's aim is to make Fareham a prosperous, safe and attractive place to live and work by promoting economic, social and environmental well-being and sustaining the quality of life that Fareham residents have come to enjoy.

The Chief Executive Officer is responsible for the overall co-ordination and management of Fareham Borough Council's services. He is supported by four departments which all carry out a wide range of services. The majority of the departments are located in the Civic Offices, at the heart of the town centre.

#### Political Issues

The Council is currently made up of 31 councillors. The Borough is divided into 15 wards and there are 2 councillors representing each of them, except Portchester East which has 3 councillors as it has a larger population.

Each councillor is elected for a 4 year term of office. Elections are held every two years, with one half of the Council seats elected each time. There are currently three political groups within Fareham Borough Council; Conservative, Liberal Democrats and an Independent Group.

## **Financial Management**

Fareham has a long history of prudent financial management which has been the subject of favourable comments from the Council's external auditors over many years.

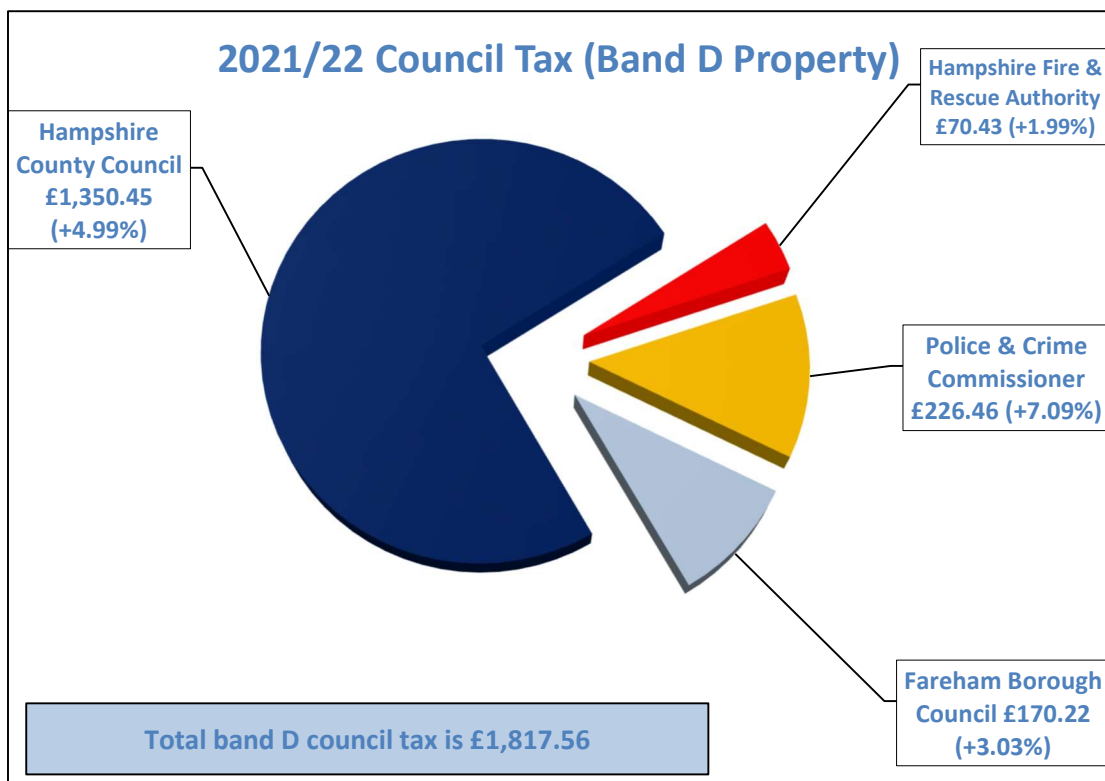
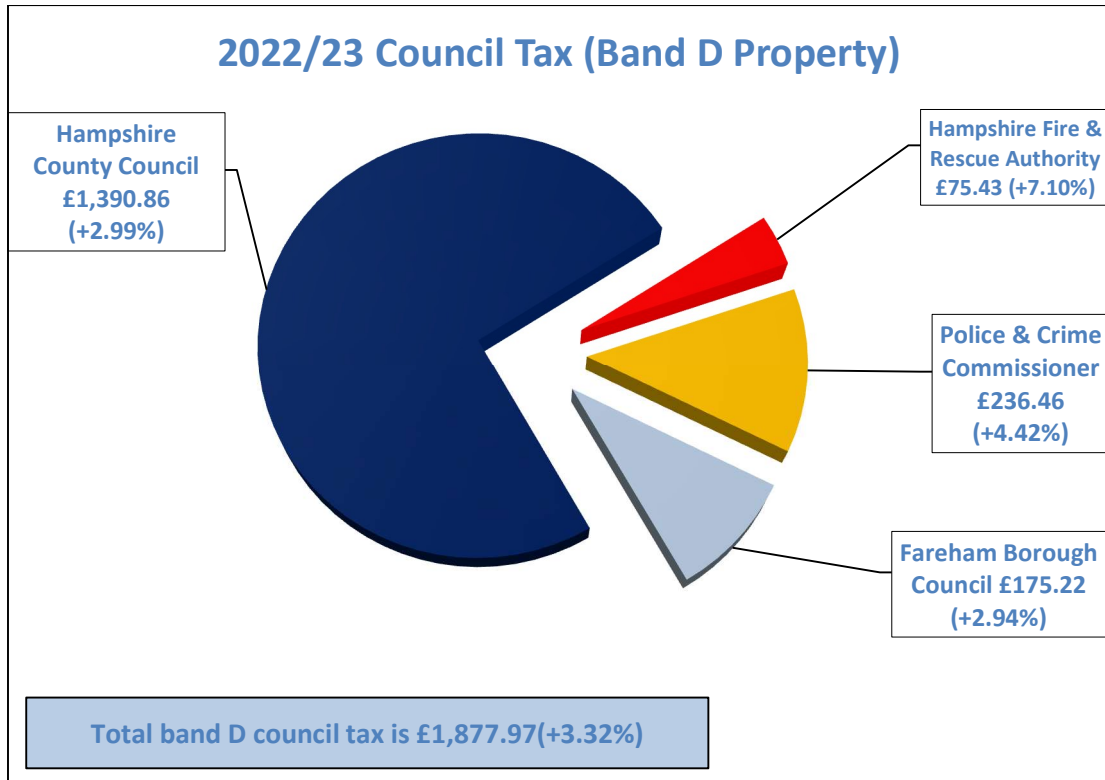
The main focus is the Council's medium term finance strategy. The overall objective is to structure and manage the Council's financial resources to ensure that they match and support the direction of the Council's Corporate objectives while at the same time the strategy must ensure that the requirement to set a balanced budget is fully met and that the Council is able to respond to year-on-year changes and short-term service delivery issues.

This can be difficult to achieve when faced with changes to government funding, an increasing population, increasing aspirations of residents, and more recently the turbulent economic conditions in which the Council operates.

Most importantly though, there are a number of fundamental principles that are followed by the Council and which form the basis of the finance strategy and which are key to the Council's approach to financial management.

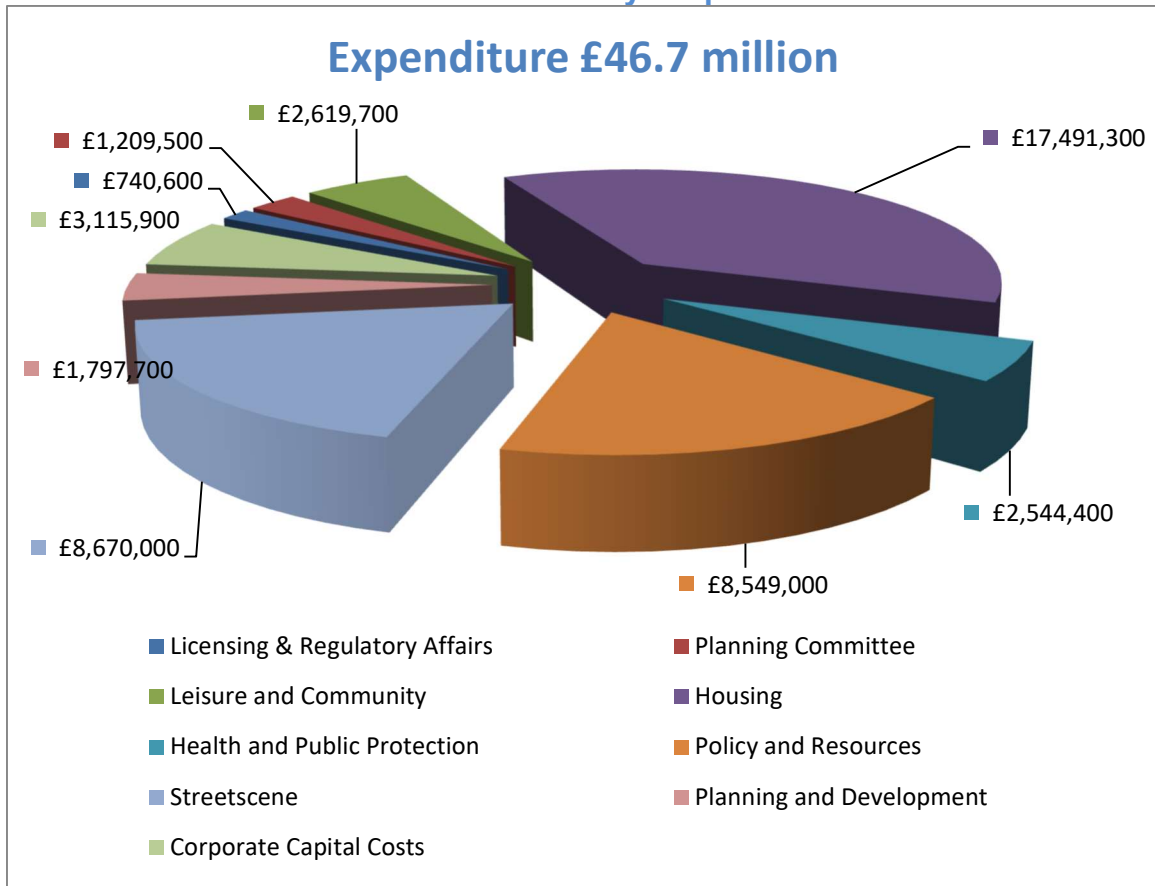
The following pages set out the Council's budgets for the financial year 2022/23 which have led to setting a Band D council tax of £170.22 which has been increased in line with Government expectations.

**ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23**

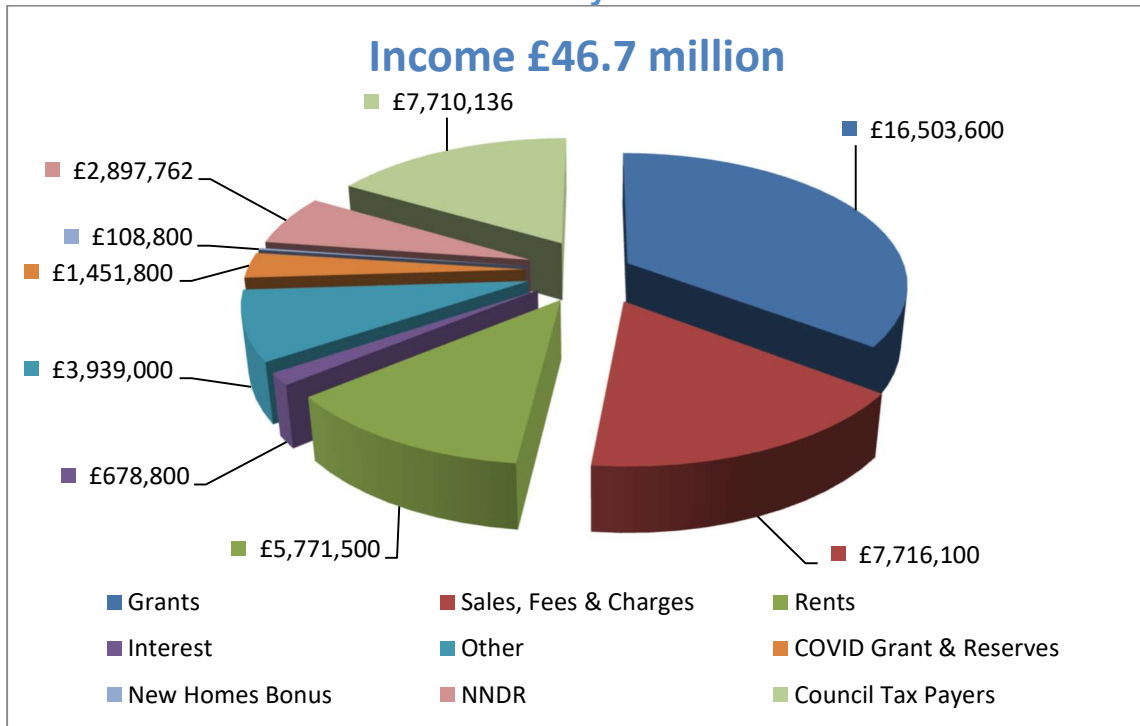


# ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

## Where the money is spent?



## Where the money comes from?



## LICENSING AND REGULATORY AFFAIRS COMMITTEE

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
Hackney Carriage & Private Hire Vehicles	9,400	-11,400	12,000
Licensing	-6,700	-10,100	3,700
Health & Safety	144,200	128,100	140,200
Election Services	405,800	373,200	418,500
<b>NET EXPENDITURE</b>	<b>552,700</b>	<b>479,800</b>	<b>574,400</b>

### HACKNEY CARRIAGE & PRIVATE HIRE VEHICLES – 2022/23 BUDGET £12,000

#### **Budget Manager - Head of Environmental Health**

##### **Description of Service**

- The vehicle operators and the individual drivers are licensed following a series of checks (which include a criminal records check in the case of drivers). Fees are charged for these licenses.
- Each vehicle is inspected at the time of licensing. Other checks are made to verify mechanical condition and insurance provision.
- The Council licensing standards are enforced and this includes the testing, checking and sealing of the meters installed in the vehicles.
- Complaints are investigated usually in co-operation with the local Police and regular enforcement checks are carried out.
- The Licensing and Regulatory Affairs Committee recommends to the Executive the level of taxi fares subject to advertisement and consideration of objections.

### LICENSING – 2022/23 BUDGET £3,700

#### **Budget Manager - Head of Environmental Health**

##### **Description of Service**

The service is provided to ensure public safety and the maintenance of animal welfare through the licensing of relevant activities to ensure that they are undertaken in accordance with their licence conditions.

In addition the Council are the Licensing Authority under the Licensing Act 2003. The Act replaced previous licensing regimes concerning the sale of alcohol, public entertainment, theatres, cinemas and late night refreshment with a unified system of regulation. The Council deals with applications for premises and personal licences. The Act requires that the Council carries out its various licensing functions so as to promote the following four licensing objectives:

- The prevention of crime and disorder

- Public Safety
- The prevention of public nuisance
- The protection of children from harm

The service also deals with applications under the Gambling Act 2005 for certain gambling activities that are regulated.

## **HEALTH AND SAFETY – 2022/23 BUDGET £140,200**

### **Budget Manager - Head of Environmental Health**

#### **Description of Service**

The Local Authority has a duty under the Health and Safety at Work etc Act 1974 to make adequate arrangements for the enforcement within their area of all relevant health and safety statutory provisions as described by prevailing "enforcing authority" regulations. The provision of this service is to be in accordance with all relevant legal requirements, all guidance notes and codes of practice issued by the Health and Safety Executive and with Council Policy. The service is both pro-active and reactive as circumstances necessitate, meeting the demands of the customer and the Borough Council.

Out of hours inspections are occasionally carried out to assess conditions during actual hours of operation.

Inspections of premises are risk based in accordance with the guidance issued by the Health & Safety Executive.

## **ELECTIONS SERVICES - 2022/23 BUDGET £418,500**

### **Budget Manager – Head of Democratic Services**

#### **Description of Service**

Elections services include the following:

- (a) Ensuring that every eligible resident is registered to vote by:
  - Undertaking an annual audit and canvass of electors to verify elector details prior to publishing new registers of electors on 1 December or other date as specified by the Secretary of State;
  - Maintaining rolling registration of electors throughout the remainder of the year and maintaining the associated lists required by statute;
- (b) Ensuring that every eligible resident is enabled to participate fully in the democratic process by:
  - Conducting Local Government, Parliamentary and European Parliamentary elections, referendums and other ballots as required.
  - Undertaking a review of polling districts and places every four years to ensure that voting arrangements are convenient and accessible
- (c) Undertaking ballots associated with business improvement districts



- (d) Undertaking periodic reviews of electoral arrangements to achieve or maintain equality of representation and community governance reviews
- (e) Participating in occasional reviews of boundaries of constituencies and the administrative area.

## PLANNING COMMITTEE

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
Processing Applications	55,400	109,600	17,300
Planning Advice	198,500	178,600	190,200
Planning Enforcement	130,800	178,600	137,100
Planning Appeals	97,300	437,200	94,900
<b>NET EXPENDITURE</b>	<b>482,000</b>	<b>854,800</b>	<b>439,500</b>

### PROCESSING APPLICATIONS – 2022/23 BUDGET £17,300

#### **Budget Manager – Head of Development Management**

##### **Description of Service**

To determine applications cost effectively in accordance with statutory requirements and the Council's policies and guidelines:-

- To protect the quality of the Borough's environment;
- To protect those living and working in the Borough from adverse effects of development;
- To protect individual members of the community from inappropriate or unacceptable development;
- To contribute to the achievement of the Council's adopted planning policies and benefit the community as a whole.

### PLANNING ADVICE – 2022/23 BUDGET £190,200

#### **Budget Manager – Head of Development Management**

##### **Description of Service**

To improve the quality of development in the Borough in accordance with government advice, by advising people about the merits of their proposals before applications are submitted:-

- To protect the quality of the Borough's environment;
- To protect those living and working in the Borough from adverse effects of development;
- To protect individual members of the community from inappropriate or unacceptable development;
- To contribute to the achievement of the Council's adopted planning policies and benefit the community as a whole .

## **ENFORCEMENT OF PLANNING CONTROL - 2022/23 BUDGET £137,100**

### **Budget Manager – Head of Development Management**

#### **Description of Service**

Protect the quality of the Borough's environment by ensuring the planning control process is effective in promoting the Council's planning policies:-

- To protect those living and working in the Borough from adverse effects of development
- To help protect individual members of the community from inappropriate or unacceptable development
- To benefit the community as a whole
- To maintain the Council's standards by monitoring random development sites.

## **APPEALS – 2022/23 BUDGET £94,900**

### **Budget Manager – Head of Development Management**

#### **Description of Service**

To defend the Council's decisions and broader policies in the public interest:-

- By putting the Council's case at appeals relating to development within Fareham or adjoining Districts when the Council considers it will have an adverse impact on the Borough;
- Protect those living and working in the Borough from adverse effects of development;
- Protect individual members of the community from inappropriate or unacceptable development;
- Contribute to the achievement of the Council's adopted planning policies.

## LEISURE AND COMMUNITY PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
Community Grants	280,300	321,900	280,900
Community Development	223,400	252,800	261,000
Ferneham Hall	221,100	172,600	221,100
Fareham Leisure Centre	1,042,500	888,200	469,600
Holly Hill Leisure Centre	575,000	92,400	-329,600
Community Centres	718,200	677,700	681,100
<b>NET EXPENDITURE</b>	<b>3,060,500</b>	<b>2,405,600</b>	<b>1,537,100</b>

### COMMUNITY GRANTS – 2022/23 BUDGET £280,900

#### **Budget Manager – Director of Leisure and Community**

##### **Description of Service**

The financial support to voluntary and community organisations to include;

- General grants to community groups via applications for community funding and youth activity funding
- SLA's with Citizens Advice Fareham, One Community, Relate Solent and Community First Wessex

### COMMUNITY DEVELOPMENT – 2022/23 BUDGET £261,000

#### **Budget Manager – Director of Leisure and Community**

##### **Description of Service**

The Council provides advice and support to local community groups and associations and is the strategic lead in the Fareham Park Gateway Project. The aim of the service is to be responsive to the needs and concerns of local residents, working in partnership with local statutory and voluntary organisations including, Children's Young Persons Partnership, Community Action Fareham, Citizens Advice Bureau and Relate.

### **FERNEHAM HALL – 2022/23 BUDGET £174,100**

**Budget Manager – Director of Leisure and Community**

#### **Description of Service**

Ferneham Hall closed in January 2020 and is currently due to be under refurbishment but this has been delayed by Covid-19.

### **FAREHAM LEISURE CENTRE – 2021/22 BUDGET £469,600**

**Budget Manager – Director of Leisure and Community**

#### **Description of Service**

Everyone Active have been managing and operating Fareham Leisure Centre since May 2005. The Leisure Centre provides a wide range of facilities, services and activities, including, a gym, group exercise studio, 25-metre main pool, teaching pool, a multi-use sports hall, 2 squash courts, 2 outdoor tennis courts and creche.

### **HOLLY HILL LEISURE CENTRE – 2022/23 BUDGET -£329,600**

**Budget Manager – Director of Leisure and Community**

#### **Description of Service**

Everyone Active manage and operate the Holly Hill Leisure Centre on the Council's behalf. The centre opened in October 2016. Facilities include a 25-metre swimming pool, a learner pool, dance studio, a gym and exercise room.

### **COMMUNITY & YOUTH CENTRES – 2022/23 BUDGET £681,100**

**Budget Manager – Director of Leisure and Community**

#### **Description of Service**

There are 12 community centres and 3 youth centres located across the Borough. The majority are owned by Fareham Borough Council but leased and managed by local community associations including Westbury Manor Museum(now run by Hampshire Cultural Trust).

## HOUSING PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
Housing Grants and Home Improvements	30,400	34,800	36,300
Housing Options	28,300	19,900	29,300
Homelessness	591,300	555,900	602,700
Housing Advice	474,200	472,200	628,500
Housing Strategy	193,700	193,700	200,400
Housing Benefit Payments	50,300	66,700	66,700
Housing Benefit Administration	496,400	490,700	543,300
Local Land Charges	21,000	-3,500	6,100
<b>NET EXPENDITURE</b>	<b>1,885,600</b>	<b>1,830,400</b>	<b>2,113,300</b>

### HOUSING GRANTS AND HOME IMPROVEMENTS – 2022/23 BUDGET £36,300

#### **Budget Manager – Head of Environmental Health**

##### **Description of Service**

- Administration of Disabled Facilities Grants and Home Improvement Loans
- Reactive service to complaints of disrepair and or overcrowding etc in privately owned accommodation
- Use of enforcement action to improve housing conditions in the private sector (owner occupied and or privately rented accommodation)
- To annually inspect all licensed caravan sites and issue new licences where necessary
- To ensure overcrowding in properties does not exceed statutory levels
- Encouraging owners of empty properties to bring them back into use
- Provision of a Handy person and Homecheck Service

### HOUSING BENEFITS PAYMENTS & ADMINISTRATION – 2022/23 BUDGET £610,000

#### **Budget Manager – Head of Housing and Benefits**

##### **Description of Service**

The Housing Benefit Service administers of the assessment and payment of Housing Benefit to assist claimants on low incomes with their housing costs in respect of Housing Revenue Account Housing Benefit and Private Sector Housing Benefit

The Council has determined that whilst the national scheme allows for the first £10 of any war widows or war disability pension should be disregarded from the applicant's income, the whole of such pensions should be disregarded in Fareham.

### **HOMELESSNESS – 2022/23 BUDGET £632,000**

#### **Budget Manager – Head of Housing and Benefits**

##### **Description of Service**

- Prepare and implement a Homelessness strategy.
- Provide housing options advice – offering a range of solutions for applicants who are homeless or threatened with homelessness.
- Receive and investigate homelessness applications, issue decisions, and conduct reviews.
- Provide welfare benefits advice
- Secure and provide temporary accommodation.
- Secure and provide suitable settled accommodation.
- Make arrangements for the protection of personal property.
- Investigate harassment and illegal eviction.
- Liaise with Health, Social Services & Voluntary Housing Organisations
- Maintain a Housing Register
- Publish and maintain Housing Allocations Policy

### **HOUSING ADVICE – 2022/23 BUDGET £628,500**

#### **Budget Manager – Head of Housing and Benefits**

##### **Description of Service**

The Housing Act 1996 makes the delivery of a free to the user, housing advice service a statutory obligation. The service is a preventative one and makes use of an appointment system and a “drop in” service for clients. The service works with a range of statutory, voluntary agencies as well as private landlords and Housing Associations to offer a wide range of housing advice options for anyone in the community with a housing problem. The Housing Department also provides a housing register service which is used to control the allocation of social housing in Fareham.

### **HOUSING STRATEGY – 2022/23 BUDGET £200,400**

#### **Budget Manager – Head of Housing and Benefits**

##### **Description of Service**

- To research housing need
- To research local housing conditions
- To understand the local housing market
- To prepare a strategic housing plan which identifies the priorities for action, the available resources and sets realistic objectives for working towards a balanced housing market.
- To understand and respond to national and sub-regional housing priorities.

- The strategy sets the direction for the future of the service and has a direct influence on the Council's ability to attract external funding for the service and the provision of affordable housing.
- To inform local planning policy and secure the provision of affordable housing.

## **LOCAL LAND CHARGES – 2022/23 BUDGET £6,100**

### **Budget Manager – Head of Housing and Benefits**

#### **Description of Service**

The Local Land Charges service comprises three main elements described as follows:-

- Maintenance of the Statutory Register - To register and maintain local land charges in a register in statutory form, the purpose being to ensure that intending purchasers of property are not caught unawares by obligations enforceable against successive owners.
- Searches of the Statutory Register - A service is provided, as required by statute, to enable purchasers of property to search the register, either personally or by written requisition.
- Enquiries of Local Authorities - An additional service is provided, by agreement between the local authority associations and the Law Society to provide, in standard form, responses to enquiries from intending purchasers about particular parcels of land.



## PLANNING AND DEVELOPMENT PORTFOLIO

	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
Flooding & Coastal Management	174,900	104,500	166,000
Public Transport	36,400	34,400	34,400
Tree Management	319,1400	386,900	389,700
Conservation & Listed Building	34,500	15,800	16,300
Local Plan	1,182,600	1,135,600	1,118,500
<b>NET EXPENDITURE</b>	<b>1,747,800</b>	<b>1,677,200</b>	<b>1,724,900</b>

### FLOODING AND COASTAL MANAGEMENT – 2022/23 Budget £166,000

#### **Budget Manager – Director of Planning and Regulation**

##### **Description of Service**

- To monitor private and public coastal and flood defenses to protect the land and buildings from erosion and flooding. Coastline monitoring is carried out to establish changes in condition and minor routine maintenance of coastal defenses is carried out. Coastal defense strategies are prepared to inform projects for longer term coast protection work which relies on external funding
- To minimise flooding as a result of land drainage problems and provide an advisory service to the public.

### TRANSPORT LIAISON – 2022/23 BUDGET £34,400

#### **Budget Manager – Head of Planning Strategy and Regeneration**

##### **Description of Service**

This service is provided under an agency agreement with the County Council and provides advice on the highway implications and requirements of planning applications and planning proposals. Provide advice on the highway implications and requirements of the Borough Council's plans, policies, strategies and development proposals.

##### **Support to Operators**

##### **Budget Manager – Deputy Chief Executive Officer**

To fund jointly with County Council a Dial-a-Ride transport scheme administered by Community First.

##### **Shopmobility**

##### **Budget Manager – Deputy Chief Executive Officer**

To provide a combined Shopmobility and Disability information centre.

## **TREE MANAGEMENT – 2022/23 BUDGET £389,700**

### **Budget Manager – Head of Development Management**

#### **Description of service**

This service aims to protect and enhance the environment within the Borough by:

- Advising the Council on the protection and retention of trees that are the subject of Tree Preservation Orders, within Conservation Areas or affected by development.
- Maintaining up-to-date GIS based records of trees that are the subject of Tree Preservation Orders and advising on the making of new Tree Preservation Orders.
- Managing trees on Council owned land in the public interest and meeting current risk management protocols.

## **LOCAL PLAN – 2022/23 BUDGET £1,118,500**

### **Budget Manager – Head of Planning Strategy and Regeneration**

#### **Description of Service**

To prepare and maintain an up to date Development Plan to ensure that development is guided to appropriate sites, is well designed and provides the necessary infrastructure; and locations and environments of acknowledged importance are protected from inappropriate development.

## POLICY AND RESOURCES PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
Democratic Representation & Management	1,198,100	1,182,500	1,262,200
Commercial Estates	-547,300	-849,800	-827,300
Investment Properties	-3,438,700	-3,250,200	-2,606,000
Solent Airfield Daedalus	194,900	92,600	230,000
Publicity & Promotion	485,300	497,700	507,700
Unapportionable Central Overheads	175,600	148,600	148,600
Corporate Management	770,000	658,200	828,100
Economic Development	157,600	185,800	152,300
Local Tax Collection	1,000,400	901,800	939,500
<b>NET EXPENDITURE</b>	<b>-19,700</b>	<b>-417,200</b>	<b>635,100</b>

### DEMOCRATIC REPRESENTATION & MANAGEMENT – 2022/23 BUDGET

£1,262,200

#### **Budget Manager – Head of Democratic Services**

##### **Description of Service**

##### **Democratic Core**

Services consist of:

- Support for the Council's committees, facilitating the formal decision-making process to ensure that decisions are made in accordance with the law and the Council's Constitution.
- Support for elected and co-opted members of the council, ensuring that they are informed and supported in their decision-making and scrutiny roles; that they have access to the training and development they need and that they are supported in carrying out their community leadership and other roles. Allowances paid to members are included in this budget.
- Support to the Executive Leader, Mayor and Deputy Mayor.

##### **Civic Ceremonials**

Services consist of:

- Town twinning with twin towns of Vannes in France and Pulheim in Germany
- Civic ceremonials including corporate events
- Support to the Mayor and Deputy Mayor

## **COMMERCIAL ESTATES – 2022/23 BUDGET -£827,300**

### **Budget Manager – Head of Property**

#### **Description of Service**

The management of the Council’s commercial property portfolio:

- Daedalus
- Shopping centre and redevelopment area
- Industrial and commercial estates
- Market Quay development
- Beach Huts
- Other land and property

## **INVESTMENT PROPERTIES – 2022/23 BUDGET -£2,606,000**

### **Budget Manager – Head of Property**

#### **Description of Service**

The management of the Council’s commercial property portfolio:

- Shopping centre and redevelopment area
- Market Quay development
- Beach Huts

## **SOLENT AIRPORT AND DAEDALUS – 2022/23 BUDGET £230,000**

### **Budget Manager – Head of Property**

#### **Description of Service**

The management of the Council’s commercial property portfolio at Solent Airport and Daedalus

## **PUBLIC RELATIONS, COMMUNICATIONS AND CONSULTATION – 2022/23 BUDGET £507,700**

### **Budget Manager – Director of Leisure and Community**

#### **Description of Service**

The service includes the production of “Fareham Today” and other publicity material to promote the Borough and the Council’s various activities. Measures used include the Council’s website, maps, guides, leaflets, press releases, exhibitions and displays. There are also activities to publicise specific projects or events.

The service also provides advice and guidance regarding publicity to other services and assists with the compilation of publicity plans.

## **UNAPPORTIONABLE CENTRAL OVERHEADS – 2022/23 BUDGET £148,600**

### **Budget Manager – Deputy Chief Executive Officer**

#### **Description of Service**

The budget includes costs associated with the following activity:

- Where staff are permitted to retire early when it is in the interests of the efficient exercise of the Council's functions for them to do so, the costs associated with the Pensions Increase Act are reported under this budget.
- Interest is received from car loans which may be provided where a vehicle is essential to the proper performance of an officer's duties.
- The Hampshire Pension Fund is periodically valued by an actuary to ensure that there are sufficient funds to meet its future commitments. These valuations determine the level of employers' contributions to be paid. Back funding arises if part of the contribution goes towards the cost of increases in the pensions earned by past service. In order to avoid a charge to current trading accounts, any back funding contributions will be charged to this service heading.

## **CORPORATE MANAGEMENT – 2022/23 BUDGET £828,100**

### **Budget Manager – Deputy Chief Executive Officer**

#### **Description of Service**

There are some costs which are incurred, because of the multi-purpose nature of the Council. Rather than spread the costs of these activities to individual services, they are reported separately in the Council's accounts. Services included within this heading are;

- Youth Training Schemes
- Corporate Core
- Corporate Financial Services and Treasury Management
- Corporate Policy

## **ECONOMIC DEVELOPMENT – 2021/22 BUDGET £157,600**

### **Budget Manager – Head of Planning Strategy and Regeneration**

#### **Description of Service**

The Economic Development service implements the strategy and programmes set out in the annual Economic Development Strategy Statement which responds to needs and seeks to identify and exploit opportunities as they arise. The activities of the service are concerned with the promotion, marketing and development of the Borough and seek to improve the operation of the economy and to encourage employment opportunities for residents. There is a substantial commitment in terms of subscriptions, employee time and working budget to collaborative projects, which fulfil the objectives of the strategy.

Also included within this heading are the services of Town Centre Management and

Market Management for both Fareham and Portchester markets.

## **LOCAL TAX COLLECTION – 2022/23 BUDGET £939,500**

### **Budget Manager – Head of Finance and Audit**

#### **Description of Service**

The Borough Council is responsible for all aspects of the collection of local taxes including the determination of liability, collecting payments and taking recovery action relating to arrears.

#### **The Council Tax**

The Council Tax collected by this Council provides essential revenue for its own services and those of Hampshire County Council, Hampshire Fire and Rescue Authority and the Police and Crime Commissioner for Hampshire (non-constabulary costs).

#### **Business Rates**

NDR is organised on a national basis. Until 2012/13 the proceeds were paid into an NDR pool administered by the Government. The Government re-distributed the sums paid into the pool back to local authorities' General Funds on the basis of a fixed amount per head of population.

In 2013/14 a new system of Retained Business Rates was introduced, changing the way in which this funding stream is received. The Council collects business rates due in the usual way, but instead of paying it all over to the national pool, 50% is paid to Central Government, 9% to Hampshire County Council, 1% to Hampshire Fire and Rescue Authority and 40% is retained by the Council.

#### **Council Tax Support Scheme**

The Council administers all applications received for Council Tax Support according to the local scheme.

## HEALTH AND PUBLIC PROTECTION PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
Pest Control & Dog Control	68,600	55,800	70,800
Food Safety	136,100	116,700	142,600
Air Quality and Pollution	168,000	150,300	179,600
Community Safety	284,600	295,400	247,100
Emergency Planning	78,300	58,400	60,100
Off Street Parking	-571,100	-117,300	-398,300
Clean Borough Enforcement	211,100	180,100	231,600
Building Control	199,400	115,400	165,700
<b>NET EXPENDITURE</b>	<b>575,000</b>	<b>854,800</b>	<b>699,200</b>

### PEST CONTROL & DOG CONTROL – 2022/23 BUDGET £70,800

#### **Budget Manager - Head of Environmental Health**

##### **Description of Service**

A chargeable service is provided for the treatment of rats in domestic premises for insect infestations and mice. Discounts to the charges are currently given for persons in receipt of certain benefits (income based) (100%). A chargeable service is provided for treatments undertaken in commercial premises.

The service includes the collection of stray dogs, enforcement of the byelaws, investigation of complaints and the promotion of responsible pet ownership. Stray dogs are kennelled locally and effort made to find their owners or to find new owners. No dogs are destroyed unless it is on veterinary advice to avoid unnecessary suffering.

### FOOD SAFETY – 2022/23 BUDGET £142,600

#### **Budget Manager - Head of Environmental Health**

##### **Description of Service**

The Council as a food authority is charged with the responsibility of enforcing the provisions of legislation relating to food hygiene, microbiological and other contamination of food, food which is unfit for human consumption, inspection of premises where food is prepared, stored or sold, training of food handlers and sampling of food. The Government has and is continuing to issue Codes of Practices to guide food authorities in their enforcement work. Authorities must have regard to these Codes and comply with the directions of Ministers on how they should be enforced.

Inspections of premises are risk based in accordance with guidance issued by the Food Standards Agency (FSA).

Other work allocated to this service includes water supply monitoring, infectious disease investigations with the Consultant in Communicable Disease Control, building regulation consultations, licensing consultations, shellfish and flavourings certification for EEC export, unsound food condemnation, food sampling (in conjunction with S.W. Hampshire Local Authorities, investigation of food hygiene and workplace complaints and allegations and investigation of food complaints.

## **AIR QUALITY AND POLLUTION – 2022/23 BUDGET £179,600**

### **Budget Manager - Head of Environmental Health**

#### **Description of Service**

Neighbour and industrial nuisance complaints are investigated. Industrial processes emitting discharges to air have to apply for authorisation and permitting. Some monitoring is carried out.

An out of hours service is in operation, a number of permits under the Environmental Protection Act 1990 have been issued. The authorisations / permits are subject to programmed upgrade and annual subsistence reviewing compliance and achievement of best available technology not entailing excessive cost (BATNEEC).

## **COMMUNITY SAFETY (incl CCTV) – 2022/23 BUDGET £247,100**

### **Budget Manager – Head of Environmental Health**

#### **Description of Service**

Fareham's Community Safety Partnership was established in 1998 in response to the Crime and Disorder Act 1998. The Partnership is made up of a number of agencies and organisations that work in partnership to tackle crime across the Borough of Fareham by undertaking a strategic assessment in relation to crime and disorder, identifying key local priorities and developing strategies to effectively reduce crimes, anti-social behaviour and criminal damage that have been highlighted.

#### **Description of Service**

The Partnership with GBC was established a considerable number of years ago to seek and to utilise CCTV as part of an overall crime reduction strategy, the Borough currently has 44 pan, tilt and zoom cameras.

The control room was upgraded in 2009 allowing capability of digitally recording all cameras simultaneously throughout every 24-hour period and footage retained for 28 days.

The control room is staffed 24 hours a day, 365 days of the year with at least one operator, all staff are fully Security Industry Authority trained and accredited.



There is a direct link to the Police Control Room which will allow them to monitor any of the cameras to assist with incident management and if CCTV footage relates to a criminal matter, the Police will review the footage as part of their investigation. 10 cameras have a direct link to Hampshire County Council to monitor traffic through the ROMANSE (Road Management System for Europe) system.

## **EMERGENCY PLANNING – 2022/23 BUDGET £60,100**

### **Budget Manager – Head of Environmental Health**

#### **Description of Service**

The Civil Contingencies Act requires the Council to have arrangements in place in order for it to be prepared to deal effectively with emergency situations. The Council would play a supporting and co-ordinating role working with the emergency services and other key agencies in responding to an emergency and would take more of a leading role in any recovery phase of an emergency. To this end the officers who would be involved, are trained for the purpose, so that all the necessary arrangements can be made promptly should the need arise.

## **OFF STREET PARKING – 2022/23 BUDGET -£398,300**

### **Budget Manager – Head of Environmental Health**

#### **Description of Service**

Fareham Borough Council provides for the benefit of the general public, surface and multi-storey car parks within the Borough. This also includes patrolling the car parks by Civil Enforcement Officers to give assistance and some security to users. The service also includes the management and maintenance of the condition of the Council's off street and coastal car parks.

Regular patrols are undertaken to enforce the Borough's "Off Street parking Places" order and to serve vehicles with Penalty Charge Notices for infringement of the Order. This also extends to the management of enquiries, complaints, appeals and the recovery of non-payment of Penalty Charge Notices.

## **BUILDING CONTROL – 2022/23 BUDGET £165,700**

### **Budget Manager – Head of Building Control**

#### **Description of Service**

This service ensures:

- that all new and altered buildings and structures meet the procedural and technical requirements of the Building Regulations and The Building Act 1984. The Building Regulations impose minimum construction standards that have to be achieved in areas such as structural stability, fire safety, access in and about buildings and the energy efficiency of structures.
- that contravention of the building regulations and unauthorised work are the subject of appropriate action including investigation, recording, prosecution,

removal and/or alteration and advice in respect of Land charge entries and regularisation

- It covers various statutory and discretionary tasks. The former include the Council's duties in respect of fee exempt applications, dangerous structures, demolition work and regulating the insulation of cavity walls, Approved inspectors and competent person's schemes. Discretionary work includes advice on building and construction and the work of the Access Officer. The latter keeps in touch with groups representing disabled people, carries out access audits, promotes awareness of Disability legislation, advises on access issues and legislation for development and highway proposals and considers and co-ordinates access improvements

## STREETSCENE PORTFOLIO

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
Cemeteries & Closed Churchyards	-49,000	-42,900	-41,100
Community Parks & Open Spaces	2,533,000	2,353,700	2,390,900
Street Cleansing Services	1,013,500	1,029,400	1,049,400
Public Conveniences	266,000	254,000	255,600
Household Waste Collection	1,013,800	1,161,400	1,174,100
Trade Refuse	-71,100	-113,200	-104,700
Recycling	1,008,600	1,131,700	1,220,200
Garden Waste Collection	453,100	440,900	-439,900
Street Furniture	64,600	60,800	60,800
Countryside Management	176,300	174,300	178,600
<b>NET EXPENDITURE</b>	<b>6,408,800</b>	<b>6,449,700</b>	<b>5,743,900</b>

### CEMETERIES AND CLOSED CHURCHYARDS – 2022/23 BUDGET -£41,100

#### **Budget Manager – Head of Streetscene - Ext. 4420**

##### **Description of Service**

Local Authorities are required to provide this service under the Local Government Act 1972, Section 214, Schedule 26, Part II. There are eight cemeteries and a number of churchyards that are the responsibility of the Council together with the provision of a sympathetic and efficient burial service. Cemeteries include:

- Fareham Cemetery - Crofton Cemetery and Churchyard
- Roman Grove Cemetery -Titchfield Cemetery
- Titchfield Churchyard (cremated remains only)
- St Paul's Churchyard and Cemetery - St John's Cemetery
- Holly Hill Cemetery

### PARKS & OPEN SPACE– 2022/23 BUDGET £2,390,900

#### **Budget Manager – Head of Streetscene**

##### **Description of Service**

The Council provides and maintains 45 equipped play areas on open space located throughout the Borough.

This service covers the ongoing maintenance of public parks, gardens, foreshore and open spaces. This includes grass cutting, shrub bed maintenance, landscaping, and tree planting.

The Council provides and maintains 22 football pitches, 13 cricket tables, 2 rugby pitches. In addition there are 20 tennis courts, 2 turf and 2 artificial bowling greens. Changing facilities are provided at most of the recreation sites.

There are three Allotment Associations that administer 11 Council owned allotments located in Fareham, Portchester and the Western Wards. There are two other allotments sites, one at Titchfield and another at Segensworth which are privately managed by the Titchfield Allotment Association.

## **COUNTRYSIDE MANAGEMENT – 2022/23 BUDGET £178,600**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

The service aims to conserve the natural environment of the Borough including the countryside, coast and open spaces.

- The Council manages 134 hectares of land for nature conservation. This is divided into 18 varied sites which are spread across the Borough.
- It is the role of the Council's Countryside Service to maintain, manage and develop these sites for public recreation and nature conservation.
- Develop opportunities for active participation by all members of the community
- Offer specialists advice to any organisation, group or individual who is interested in the wellbeing and future of Fareham's countryside. Advice includes habitat management landscape enhancement, arboriculture and practical conservation skills
- The service creates opportunities for and undertakes educational and interpretation activities to enable people to gain a greater understanding of the countryside and the issues affecting it

## **STREET CLEANSING – 2022/23 BUDGET £1,049,400**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

All pavements and roads are cleansed to a schedule intended to keep all parts of the Borough in a clean and tidy condition. Street litterbins are emptied regularly.

The service also provides for the cleansing of coastal foreshores, car parks, recycling sites and the clearance of fly tipping.

## **PUBLIC CONVENIENCES – 2022/23 BUDGET £255,600**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

The service broadly comprises the opening and closing of the public conveniences, cleaning of all installations and facilities, the clearing of blockages, stocking up of

consumables including toilet paper, minor repair work and replacement of broken fittings.

Public toilets are provided, cleaned and maintained as follows:-

Portchester Castle	Holly Hill, Sarisbury	Monks Hill, Hill Head
Trinity Street, Fareham	Stubbington Green	Castle Street, Portchester
Cliff Road, Hill Head	Meon Shore	Fareham Cemetery
Barry's Meadow	Warsash Road	Passage Lane, Warsash
Middle Road, Park Gate	Lockswood Centre	Salterns Car Park, Hill Head

## **HOUSEHOLD WASTE COLLECTION – 2022/23 BUDGET £1,174,100**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

The service provides wheeled refuse bins for all domestic properties, which are emptied fortnightly. Clinical waste is collected free of charge from domestic properties. All waste is transported to a recognised disposal points provided by Hampshire County Council's waste disposal contractor Hampshire Waste Services.

A chargeable service for the collection of bulky household items is also provided.

## **TRADE REFUSE – 2022/23 BUDGET -£104,700**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

A chargeable service for the collection of trade waste.

## **RECYCLING – 2022/23 BUDGET £1,220,200**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

Fortnightly kerbside collection of recyclable materials from domestic properties. The provision of 35 recycling banks throughout the Borough. To continue the promotion of minimising waste and maximising recycling.

## **GARDEN WASTE COLLECTION 2022/23 BUDGET £439,900**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

Fortnightly kerbside collection of garden waste materials from domestic properties

## **FBC STREET FURNITURE – 2022/23 BUDGET £60,800**

### **Budget Manager – Head of Streetscene**

#### **Description of Service**

##### **Community Lighting**

This service provides lighting in dark or poorly lit streets and footpaths where the Highways Authority (Hampshire County Council) does not have the responsibility to meet those demands.

##### **Street Name Plates**

This service is provided for the conveniences of businesses, visitors and residents.

##### **Bus Shelters**

The maintenance, repair and provision of Bus Shelters owned by FBC. (Please note that not all Bus Shelters are owned or maintained by FBC).

##### **Public Clock and War Memorials**

The maintenance, repair and provision of Public Clocks and War Memorials owned by FBC.

# **HOUSING REVENUE ACCOUNT**

**ESTIMATE OF EXPENDITURE AND INCOME FOR 2022/23**

**HOUSING SUPERVISION AND MANAGEMENT**

**HOUSING REPAIRS ACCOUNTS**

**All income and expenditure on the Council's house, flats and maisonettes(2,395 at 31/3/2021) goes to the Housing Revenue Account. These accounts are ring-fenced and no subsidy is permitted from Council Tax**

## DETAILED REVENUE BUDGET

	Base 2021/22 £'000	Revised 2021/22 £'000	Base 2022/23 £'000
<b>Income</b>			
Rents – Dwellings	-10,766	-10,918	-11,332
Rents – Garages	-331	-335	-348
Rents – Other	-20	-20	-20
Service Charges (Wardens, Extra Assistance, Heating)	-643	-628	-632
Cleaning	-185	-172	-185
Grounds Maintenance	-114	-120	-126
Other Fees and Charges	-61	-41	-61
Leaseholder Service Charges and Insurance	-233	-276	-279
	<b>-12,353</b>	<b>-12,510</b>	<b>-12,983</b>
<b>Expenditure</b>			
<b>Tenancy Management &amp; Running Costs</b>			
General Administrative Expenses	1,853	1,982	2,047
Corporate and Democratic Core	69	74	76
Corporate Management	83	78	88
Corporate Management	20	20	20
Communal Heating Services	115	130	145
Communal Lighting	35	45	55
Rents, Rates and Other Taxes	186	206	186
Communal Cleaning	240	240	242
Grounds Maintenance	235	267	267
Sheltered Housing Service	544	547	564
Bad Debts Provision	50	50	50
Bad Debts Written off	50	50	50
Debt Management Expenses	35	35	35
	<b>3,515</b>	<b>3,724</b>	<b>3,825</b>
<b>Long Term Debt Management</b>			
Interest Payable	1,795	1,817	1,817
Interest Earned on Internal Balances	-98	-120	-120
Transfer to Debt Repayment Fund	1,140	1,140	1,140
<b>Property Repairs and Maintenance</b>			
Revenue Repairs Expenditure	2,600	2,784	2,818
Depreciation	2,706	2,765	2,826
Revenue Contribution to Capital Programme	1,278	1,148	937
Contribution from Capital Development Fund	-583	-748	-537
<b>Surplus(-)/Deficit for Year</b>	<b>0</b>	<b>0</b>	<b>-277</b>



## CAPITAL PROGRAMME 2021/22 to 2025/26

	2021/22	2022/23	2023/24	2024/25	2025/26	Total
	£'000	£'000	£'000	£'000	£'000	£'000
<b>HEALTH AND PUBLIC PROTECTION</b>						
CCTV Cameras	40,000					40,000
<b>HEALTH AND PUBLIC PROTECTION TOTAL</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>
<b>STREETSCENE</b>						
Bus Shelters	6,000	15,000			288,300	309,300
Play Area Safety Equipment and Surface Replacement	88,000	40,000				128,000
<b>STREETSCENE TOTAL</b>	<b>94,000</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>288,300</b>	<b>437,300</b>
<b>LEISURE AND COMMUNITY</b>						
<b>Buildings</b>						
Fareham Live	50,000	1,920,600	8,922,600	1,552,800	229,400	12,675,400
Leisure Centres Capital Investment	4,291,900	110,800	275,000	243,800		4,921,500
Community Buildings Review		337,300	62,300	22,400		422,000
Whiteley Community Centre Refurbishment		40,000				40,000
	4,341,900	2,408,700	9,259,900	1,819,000	229,400	18,058,900
<b>Play Schemes</b>						
Play Area Improvement Programme	205,000	82,600				287,600
Fareham College Play Area		50,000				50,000
Abbey Meadows Play Area	100,000					100,000
	305,000	132,600	0	0	0	437,600
<b>Other Community Schemes</b>						
Allotment Improvements		16,300				16,300
	0	16,300	0	0	0	16,300
<b>LEISURE AND COMMUNITY TOTAL</b>	<b>4,646,900</b>	<b>2,557,600</b>	<b>9,259,900</b>	<b>1,819,000</b>	<b>229,400</b>	<b>18,512,800</b>
<b>HOUSING</b>						
<b>Home Improvements</b>						
Disabled Facilities Grants	700,000	500,000	500,000	500,000	500,000	2,700,000
Empty Homes Strategy					65,900	65,900
	700,000	500,000	500,000	500,000	565,900	2,765,900
<b>Enabling</b>						
Gordon Road Acquisition	920,000					920,000
Sea Lane, Stubbington - Self Builds	88,200					88,200
	1,008,200	0	0	0	0	1,008,200
<b>HOUSING TOTAL</b>	<b>1,708,200</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>565,900</b>	<b>3,774,100</b>

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
<b>PLANNING AND DEVELOPMENT</b>						
<b>Car Parks</b>						
Car Parks: Surfacing	105,000	70,000	215,000			390,000
Car Parks: New Machines and Control Room Upgrade	273,900					273,900
	378,900	70,000	215,000	0	0	663,900
<b>Coastal Protection</b>						
Salterns Recreation Ground Seawall Repairs	20,000					20,000
	20,000	0	0	0	0	20,000
<b>PLANNING AND DEVELOPMENT TOTAL</b>						
	<b>398,900</b>	<b>70,000</b>	<b>215,000</b>	<b>0</b>	<b>0</b>	<b>683,900</b>
<b>POLICY AND RESOURCES</b>						
<b>Replacement Programmes</b>						
Vehicles and Plant Replacement Programme	505,800	400,000	400,000	400,000	400,000	2,105,800
ICT Development Programme	387,700	402,300	60,000	105,000	50,000	1,005,000
	893,500	802,300	460,000	505,000	450,000	3,110,800
<b>Operational Buildings</b>						
Civic Offices Improvement Programme	50,000	648,800	3,000,000			3,698,800
	50,000	648,800	3,000,000	0	0	3,698,800
<b>Property Developments</b>						
Osborn Road Multi-Storey Car Park		2,750,000	2,750,000			5,500,000
Solent Airport at Daedalus Schemes	4,376,100	4,577,100				8,953,200
	4,376,100	7,327,100	2,750,000	0	0	14,453,200
<b>Land Acquisitions</b>						
Purchase of Land at Mill Lane	280,000					280,000
	280,000	0	0	0	0	280,000
<b>POLICY AND RESOURCES TOTAL</b>						
	<b>5,599,600</b>	<b>8,778,200</b>	<b>6,210,000</b>	<b>505,000</b>	<b>450,000</b>	<b>21,542,800</b>
<b>GENERAL FUND TOTAL</b>						
	<b>12,487,600</b>	<b>11,960,800</b>	<b>16,184,900</b>	<b>2,824,000</b>	<b>1,533,600</b>	<b>44,990,900</b>

## HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME AND FINANCING 2020/21 to 2024/25

Housing Capital Programme	2021/22	2022/23	2023/24	2024/25	2025/26
Improvements to Existing Stock	£	£	£	£	£
Improvements	1,842,000	2,000,000	2,193,200	2,210,000	2,400,000
Voids	643,000	719,000	720,200	798,000	800,000
Modifications	275,000	281,000	286,600	292,000	300,000
Vehicles		40,000			
<b>Acquisitions and New Builds</b>					
Acquisitions	1,247,000	500,000	750,000	750,000	750,000
New Build – Highlands Road	540,000	537,000			
New Build – Station Road	1,000,000	1,149,000	423,000		
New Build – Assheton Court	100,000	100,000			
New Build – Stubbington Lane	1,000,000	1,072,000	378,000		
New Build – Queens Road	50,000	514,000	105,000		
New Build – Crossfell Walk	15,000	255,000			
New Build – Coldeast Scout Hut	50,000	731,000	731,000	270,000	
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>6,762,000</b>	<b>7,898,000</b>	<b>5,587,000</b>	<b>4,320,000</b>	<b>4,250,000</b>
<b>Funded by:</b>					
<b>Improvements to Existing Stock</b>					
Major Repairs Reserve	-2,760,000	-3,000,000	-3,200,000	-3,300,000	-3,500,000
Vehicles – RCCO		-40,000			
<b>Acquisitions and New Builds</b>					
RCCO	-400,000	-400,000	-450,000	-450,000	-450,000
1-4-1 Capital Receipts	-600,000	-660,000	-469,000	-300,000	-300,000
Capital Receipts	-612,000	-255,000			
Capital Development Fund	-748,000	-537,000			
Homes England Grants	-306,000	-764,000	-37,000		
Other Grants and Contributions	-50,000	-342,000	-105,000	-270,000	
Borrowing – Station Road	-600,000	-689,000	-254,000		
Borrowing – Stubbington Lane	-686,000	-830,000	-378,000		
Borrowing – Coldeast Scout Hut		-381,000	-694,000		
<b>TOTAL FUNDING</b>	<b>-6,762,000</b>	<b>-7,898,000</b>	<b>-5,587,000</b>	<b>-4,320,000</b>	<b>-4,250,000</b>

## ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	Actual 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
LICENSING & REGULATORY AFFAIRS	418,155	552,700	479,800	574,400
PLANNING	848,628	482,000	854,800	439,500
LEISURE AND COMMUNITY	4,129,591	3,060,500	2,405,600	1,537,100
HOUSING	2,054,680	1,885,600	1,830,400	2,113,300
HEALTH & PUBLIC PROTECTION	1,248,083	575,000	854,800	699,200
POLICY & RESOURCES	5,403,758	-19,700	-417,200	635,100
STREETSCENE	7,322,416	6,408,800	6,449,700	5,743,900
PLANNING AND DEVELOPMENT	1,627,740	1,747,800	1,677,200	1,724,900
<b>NET EXPENDITURE</b>	<b>23,053,051</b>	<b>14,692,700</b>	<b>14,135,100</b>	<b>13,467,400</b>

### SUBJECTIVE ANALYSIS

	Actual 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	11,453,275	10,253,100	10,537,100	10,874,500
PREMISES RELATED EXPENDITURE	2,924,332	3,056,100	2,975,900	3,145,800
TRANSPORT RELATED EXPENDITURE	1,577,807	1,521,600	1,608,300	1,621,500
SUPPLIES & SERVICES	8,912,501	5,982,200	7,340,800	5,495,000
CONTRACT PAYMENTS	1,479,175	1,465,400	1,350,700	1,503,600
TRANSFER PAYMENTS	15,725,831	15,683,300	13,941,900	13,941,900
INTERNAL SUPPORT	3,119,217	3,308,800	3,272,900	3,392,700
CAPITAL CHARGES	11,607,316	3,999,300	3,847,200	3,647,200
<b>GROSS EXPENDITURE</b>	<b>56,799,454</b>	<b>45,269,800</b>	<b>44,874,800</b>	<b>43,622,200</b>
GOVERNMENT GRANTS	-20,169,939	-15,872,200	-15,437,600	-14,174,400
OTHER GRANTS & REIMBURSEMENTS	-1,833,165	-1,772,000	-1,953,900	-2,329,200
SALES	-293,955	-412,600	-652,700	-434,000
FEES & CHARGES	-5,043,309	-6,176,800	-6,191,700	-7,282,100
RENTS	-6,151,552	-6,189,900	-6,340,200	-5,771,500
INTEREST	-3	0	0	0
RECHARGES TO OTHER ACCOUNTS	-254,480	-153,600	-163,600	-163,600
<b>GROSS INCOME</b>	<b>-33,746,403</b>	<b>-30,577,100</b>	<b>-30,739,700</b>	<b>-30,154,800</b>
<b>NET EXPENDITURE</b>	<b>23,053,051</b>	<b>14,692,700</b>	<b>14,135,100</b>	<b>13,467,400</b>

## LICENSING AND REGULATORY AFFAIRS

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
HACKNEY CARRIAGE LICENCES	13,948	9,400	-11,400	12,000
LICENSING	-26,062	-6,700	-10,100	3,700
HEALTH & SAFETY	138,553	144,200	128,100	140,200
ELECTION SERVICES	291,716	405,800	373,200	418,500
<b>NET EXPENDITURE</b>	<b>418,155</b>	<b>552,700</b>	<b>479,800</b>	<b>574,400</b>

### SUBJECTIVE ANALYSIS

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	182,258	167,800	165,400	169,900
PREMISES RELATED EXPENDITURE	-1,522	12,000	12,000	12,000
TRANSPORT RELATED EXPENDITURE	2,215	2,900	3,900	3,900
SUPPLIES & SERVICES	121,324	310,200	321,700	190,000
CONTRACT PAYMENTS	242,284	292,300	251,800	300,300
INTERNAL SUPPORT	55,619	61,200	61,700	64,500
<b>GROSS EXPENDITURE</b>	<b>602,178</b>	<b>846,400</b>	<b>816,500</b>	<b>740,600</b>
GOVERNMENT GRANTS	597	0	-1,200	-600
OTHER GRANTS & REIMBURSEMENTS	-45,359	-120,000	-158,000	0
SALES	-2,438	-1,700	-2,500	-2,000
FEES & CHARGES	-136,822	-172,000	-175,000	-163,600
<b>GROSS INCOME</b>	<b>-184,022</b>	<b>-293,700</b>	<b>-336,700</b>	<b>-166,200</b>
<b>NET EXPENDITURE</b>	<b>418,155</b>	<b>552,700</b>	<b>479,800</b>	<b>574,400</b>

## LICENSING AND REGULATORY SERVICES

### HACKNEY CARRIAGE LICENCES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
TRANSPORT RELATED EXPENDITURE	2,050	0	2,000	2,000
SUPPLIES & SERVICES	-243	12,000	11,800	12,000
CONTRACT PAYMENTS	68,485	73,400	67,500	80,600
<b>GROSS EXPENDITURE</b>	<b>70,292</b>	<b>85,400</b>	<b>81,300</b>	<b>94,600</b>
GOVERNMENT GRANTS	597	0	-1,200	-600
SALES	-440	-200	-1,000	-500
FEES & CHARGES	-56,501	-75,800	-90,500	-81,500
<b>GROSS INCOME</b>	<b>-56,344</b>	<b>-76,000</b>	<b>-92,700</b>	<b>-82,600</b>
<b>NET EXPENDITURE</b>	<b>13,948</b>	<b>9,400</b>	<b>-11,400</b>	<b>12,000</b>

### LICENSING

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
SUPPLIES & SERVICES	874	0	300	300
CONTRACT PAYMENTS	53,065	89,500	71,700	85,500
<b>GROSS EXPENDITURE</b>	<b>53,939</b>	<b>89,500</b>	<b>72,000</b>	<b>85,800</b>
FEES & CHARGES	-80,000	-96,200	-82,100	-82,100
<b>GROSS INCOME</b>	<b>-80,000</b>	<b>-96,200</b>	<b>-82,100</b>	<b>-82,100</b>
<b>NET EXPENDITURE</b>	<b>-26,062</b>	<b>-6,700</b>	<b>-10,100</b>	<b>3,700</b>

### HEALTH & SAFETY

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	1,434	2,800	2,000	2,000
PREMISES RELATED EXPENDITURE	873	0	0	0
SUPPLIES & SERVICES	15,832	12,000	15,900	4,000
CONTRACT PAYMENTS	120,734	129,400	112,600	134,200
<b>GROSS EXPENDITURE</b>	<b>138,873</b>	<b>144,200</b>	<b>130,500</b>	<b>140,200</b>
FEES & CHARGES	-320	0	-2,400	0
<b>GROSS INCOME</b>	<b>-320</b>	<b>0</b>	<b>-2,400</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>138,553</b>	<b>144,200</b>	<b>128,100</b>	<b>140,200</b>

## LICENSING AND REGULATORY SERVICES

### ELECTION SERVICES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	180,824	165,000	163,400	167,900
PREMISES RELATED EXPENDITURE	-2,395	12,000	12,000	12,000
TRANSPORT RELATED EXPENDITURE	165	2,900	1,900	1,900
SUPPLIES & SERVICES	104,861	286,200	293,700	173,700
INTERNAL SUPPORT	55,619	61,200	61,700	64,500
<b>GROSS EXPENDITURE</b>	<b>339,074</b>	<b>527,300</b>	<b>532,700</b>	<b>420,000</b>
OTHER GRANTS & REIMBURSEMENTS	-45,359	-120,000	-158,000	0
SALES	-1,999	-1,500	-1,500	-1,500
<b>GROSS INCOME</b>	<b>-47,358</b>	<b>-121,500</b>	<b>-159,500</b>	<b>-1,500</b>
<b>NET EXPENDITURE</b>	<b>291,716</b>	<b>405,800</b>	<b>373,200</b>	<b>418,500</b>
<b>LICENSING &amp; REGULATORY AFFAIRS NET EXPENDITURE</b>	<b>418,155</b>	<b>552,700</b>	<b>479,800</b>	<b>574,400</b>

## PLANNING COMMITTEE

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
PLANNING ADVICE	224,323	198,500	178,600	190,200
PLANNING ENFORCEMENT	156,317	130,800	129,400	137,100
PLANNING APPEALS	263,813	97,300	437,200	94,900
PROCESSING APPLICATIONS	204,175	55,400	109,600	17,300
<b>NET EXPENDITURE</b>	<b>848,628</b>	<b>482,000</b>	<b>854,800</b>	<b>439,500</b>

### SUBJECTIVE ANALYSIS

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	894,597	766,500	764,300	797,900
PREMISES RELATED EXPENDITURE	10,750	0	0	0
TRANSPORT RELATED EXPENDITURE	9,774	11,600	10,900	10,900
SUPPLIES & SERVICES	324,204	103,800	517,800	104,100
CONTRACT PAYMENTS	106,030	106,400	92,100	110,300
INTERNAL SUPPORT	172,350	184,700	179,700	186,300
<b>GROSS EXPENDITURE</b>	<b>1,517,705</b>	<b>1,173,000</b>	<b>1,564,800</b>	<b>1,209,500</b>
SALES	0	-2,600	-2,600	-2,600
FEES & CHARGES	-669,077	-688,400	-707,400	-767,400
<b>GROSS INCOME</b>	<b>-669,077</b>	<b>-691,000</b>	<b>-710,000</b>	<b>-770,000</b>
<b>NET EXPENDITURE</b>	<b>848,628</b>	<b>482,000</b>	<b>854,800</b>	<b>439,500</b>



## PLANNING COMMITTEE

### PLANNING ADVICE

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	193,009	167,600	149,300	155,500
TRANSPORT RELATED EXPENDITURE	1,188	1,500	1,300	1,300
SUPPLIES & SERVICES	1,813	5,700	5,800	5,800
CONTRACT PAYMENTS	13,356	13,800	13,100	17,100
INTERNAL SUPPORT	37,126	39,600	38,800	40,200
<b>GROSS EXPENDITURE</b>	<b>246,492</b>	<b>228,200</b>	<b>208,300</b>	<b>219,900</b>
FEES & CHARGES	-22,169	-29,700	-29,700	-29,700
<b>GROSS INCOME</b>	<b>-22,169</b>	<b>-29,700</b>	<b>-29,700</b>	<b>-29,700</b>
<b>NET EXPENDITURE</b>	<b>224,323</b>	<b>198,500</b>	<b>178,600</b>	<b>190,200</b>

### PLANNING ENFORCEMENT

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	117,661	101,200	100,300	105,800
PREMISES RELATED EXPENDITURE	10,750	0	0	0
TRANSPORT RELATED EXPENDITURE	2,092	2,600	2,600	2,600
SUPPLIES & SERVICES	1,313	2,600	2,700	2,700
CONTRACT PAYMENTS	7,757	6,300	5,700	7,100
INTERNAL SUPPORT	16,744	18,100	18,100	18,900
<b>GROSS EXPENDITURE</b>	<b>156,317</b>	<b>130,800</b>	<b>129,400</b>	<b>137,100</b>
<b>NET EXPENDITURE</b>	<b>156,317</b>	<b>130,800</b>	<b>129,400</b>	<b>137,100</b>

### PLANNING APPEALS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	29,223	25,500	23,500	24,100
TRANSPORT RELATED EXPENDITURE	86	0	0	0
SUPPLIES & SERVICES	228,336	65,000	408,100	65,100
INTERNAL SUPPORT	6,168	6,800	5,600	5,700
<b>GROSS EXPENDITURE</b>	<b>263,813</b>	<b>97,300</b>	<b>437,200</b>	<b>94,900</b>
<b>NET EXPENDITURE</b>	<b>263,813</b>	<b>97,300</b>	<b>437,200</b>	<b>94,900</b>

### PROCESSING APPLICATIONS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	554,704	472,200	491,200	512,500

## PLANNING COMMITTEE

### PROCESSING APPLICATIONS

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
TRANSPORT RELATED EXPENDITURE	6,408	7,500	7,000	7,000
SUPPLIES & SERVICES	92,742	30,500	101,200	30,500
CONTRACT PAYMENTS	84,917	86,300	73,300	86,100
INTERNAL SUPPORT	112,312	120,200	117,200	121,500
<b>GROSS EXPENDITURE</b>	<b>851,082</b>	<b>716,700</b>	<b>789,900</b>	<b>757,600</b>
SALES	0	-2,600	-2,600	-2,600
FEES & CHARGES	-646,908	-658,700	-677,700	-737,700
<b>GROSS INCOME</b>	<b>-646,908</b>	<b>-661,300</b>	<b>-680,300</b>	<b>-740,300</b>
<b>NET EXPENDITURE</b>	<b>204,175</b>	<b>55,400</b>	<b>109,600</b>	<b>17,300</b>
<b>PLANNING NET EXPENDITURE</b>	<b>848,628</b>	<b>482,000</b>	<b>854,800</b>	<b>439,500</b>

## LEISURE AND COMMUNITY

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
COMMUNITY GRANTS	236,469	280,300	321,900	280,900
COMMUNITY DEVELOPMENT	280,759	223,400	252,800	261,000
FERNEHAM HALL	1,391,991	221,100	172,600	174,100
FAREHAM LEISURE CENTRE	1,066,028	1,042,500	888,200	469,600
HOLLY HILL LEISURE CENTRE	479,769	575,000	92,400	-329,600
COMMUNITY CENTRES	674,575	718,200	677,700	681,100
<b>NET EXPENDITURE</b>	<b>4,129,591</b>	<b>3,060,500</b>	<b>2,405,600</b>	<b>1,537,100</b>

### SUBJECTIVE ANALYSIS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	227,153	152,500	179,600	186,600
PREMISES RELATED EXPENDITURE	195,041	272,000	227,300	244,700
TRANSPORT RELATED EXPENDITURE	1,136	2,100	2,100	2,100
SUPPLIES & SERVICES	970,321	1,047,600	590,800	334,100
CONTRACT PAYMENTS	25,987	31,500	39,700	40,300
INTERNAL SUPPORT	239,250	246,900	249,500	257,300
CAPITAL CHARGES	2,641,733	1,419,100	1,554,600	1,554,600
<b>GROSS EXPENDITURE</b>	<b>4,300,621</b>	<b>3,171,700</b>	<b>2,843,600</b>	<b>2,619,700</b>
GOVERNMENT GRANTS	0	0	-149,600	0
OTHER GRANTS & REIMBURSEMENTS	-33,055	-14,500	-191,700	-985,900
SALES	-427	0	0	0
FEES & CHARGES	-98,086	-56,000	-56,000	-56,000
RENTS	-39,462	-40,700	-40,700	-40,700
<b>GROSS INCOME</b>	<b>-171,030</b>	<b>-111,200</b>	<b>-438,000</b>	<b>-1,082,600</b>
<b>NET EXPENDITURE</b>	<b>4,129,591</b>	<b>3,060,500</b>	<b>2,405,600</b>	<b>1,537,100</b>

## LEISURE AND COMMUNITY

### COMMUNITY GRANTS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	4,079	200	0	200
TRANSPORT RELATED EXPENDITURE	319	0	0	0
SUPPLIES & SERVICES	211,293	258,400	300,300	258,400
CONTRACT PAYMENTS	3,741	3,700	4,400	4,500
INTERNAL SUPPORT	17,037	18,000	17,200	17,800
<b>GROSS EXPENDITURE</b>	<b>236,469</b>	<b>280,300</b>	<b>321,900</b>	<b>280,900</b>
<b>NET EXPENDITURE</b>	<b>236,469</b>	<b>280,300</b>	<b>321,900</b>	<b>280,900</b>

### COMMUNITY DEVELOPMENT

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	208,650	140,300	167,300	173,900
PREMISES RELATED EXPENDITURE	2,325	16,300	1,100	16,300
TRANSPORT RELATED EXPENDITURE	685	2,000	2,000	2,000
SUPPLIES & SERVICES	39,489	48,500	62,200	47,000
CONTRACT PAYMENTS	4,045	4,000	5,400	5,400
INTERNAL SUPPORT	46,635	46,300	48,800	50,400
CAPITAL CHARGES	14,644	14,600	14,600	14,600
<b>GROSS EXPENDITURE</b>	<b>316,473</b>	<b>272,000</b>	<b>301,400</b>	<b>309,600</b>
OTHER GRANTS & REIMBURSEMENTS	-21,947	-12,600	-12,600	-12,600
FEES & CHARGES	-13,767	-36,000	-36,000	-36,000
<b>GROSS INCOME</b>	<b>-35,714</b>	<b>-48,600</b>	<b>-48,600</b>	<b>-48,600</b>
<b>NET EXPENDITURE</b>	<b>280,759</b>	<b>223,400</b>	<b>252,800</b>	<b>261,000</b>

### FERNEHAM HALL

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	0	0	0	0
PREMISES RELATED EXPENDITURE	81,377	74,600	74,100	74,500
SUPPLIES & SERVICES	1,964	0	0	0
CONTRACT PAYMENTS	10,718	16,400	21,100	21,400
INTERNAL SUPPORT	36,078	29,800	29,000	29,800
CAPITAL CHARGES	1,262,279	100,300	48,400	48,400
<b>GROSS EXPENDITURE</b>	<b>1,392,418</b>	<b>221,100</b>	<b>172,600</b>	<b>174,100</b>
SALES	-427	0	0	0
<b>GROSS INCOME</b>	<b>-427</b>	<b>0</b>	<b>0</b>	<b>0</b>

## LEISURE AND COMMUNITY

### FERNEHAM HALL

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
<b>NET EXPENDITURE</b>	<b>1,391,991</b>	<b>221,100</b>	<b>172,600</b>	<b>174,100</b>

### FAREHAM LEISURE CENTRE

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	11,945	17,600	17,100	17,700
SUPPLIES & SERVICES	384,684	356,300	174,900	300
CONTRACT PAYMENTS	3,741	3,700	4,400	4,500
INTERNAL SUPPORT	85,262	93,400	94,800	97,600
CAPITAL CHARGES	647,532	571,500	835,200	835,200
<b>GROSS EXPENDITURE</b>	<b>1,133,164</b>	<b>1,042,500</b>	<b>1,126,400</b>	<b>955,300</b>
GOVERNMENT GRANTS	0	0	-149,600	0
OTHER GRANTS & REIMBURSEMENTS	0	0	-88,600	-485,700
FEES & CHARGES	-67,136	0	0	0
<b>GROSS INCOME</b>	<b>-67,136</b>	<b>0</b>	<b>-238,200</b>	<b>-485,700</b>
<b>NET EXPENDITURE</b>	<b>1,066,028</b>	<b>1,042,500</b>	<b>888,200</b>	<b>469,600</b>

### HOLLY HILL LEISURE CENTRE

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	2,598	45,200	12,300	12,400
SUPPLIES & SERVICES	314,517	356,000	25,000	0
CAPITAL CHARGES	173,762	173,800	143,700	143,700
<b>GROSS EXPENDITURE</b>	<b>490,877</b>	<b>575,000</b>	<b>181,000</b>	<b>156,100</b>
OTHER GRANTS & REIMBURSEMENTS	-11,108	0	-88,600	-485,700
<b>GROSS INCOME</b>	<b>-11,108</b>	<b>0</b>	<b>-88,600</b>	<b>-485,700</b>
<b>NET EXPENDITURE</b>	<b>479,769</b>	<b>575,000</b>	<b>92,400</b>	<b>-329,600</b>

### COMMUNITY CENTRES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	14,425	12,000	12,300	12,500
PREMISES RELATED EXPENDITURE	96,796	118,300	122,700	123,800
TRANSPORT RELATED EXPENDITURE	132	100	100	100
SUPPLIES & SERVICES	18,373	28,400	28,400	28,400
CONTRACT PAYMENTS	3,741	3,700	4,400	4,500

## LEISURE AND COMMUNITY

### COMMUNITY CENTRES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
INTERNAL SUPPORT	54,237	59,400	59,700	61,700
CAPITAL CHARGES	543,516	558,900	512,700	512,700
<b>GROSS EXPENDITURE</b>	<b>731,220</b>	<b>780,800</b>	<b>740,300</b>	<b>743,700</b>
OTHER GRANTS & REIMBURSEMENTS	0	-1,900	-1,900	-1,900
FEEES & CHARGES	-17,183	-20,000	-20,000	-20,000
RENTS	-39,462	-40,700	-40,700	-40,700
<b>GROSS INCOME</b>	<b>-56,645</b>	<b>-62,600</b>	<b>-62,600</b>	<b>-62,600</b>
<b>NET EXPENDITURE</b>	<b>674,575</b>	<b>718,200</b>	<b>677,700</b>	<b>681,100</b>
<b>LEISURE AND COMMUNITY NET EXPENDITURE</b>	<b>4,129,591</b>	<b>3,060,500</b>	<b>2,405,600</b>	<b>1,537,100</b>

## HOUSING

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
HOUSING GRANTS & HOME IMPROVE	10,108	30,400	34,800	36,300
HOUSING OPTIONS	36,389	28,300	19,900	29,300
HOUSING BENEFIT PAYMENTS	56,826	50,300	66,700	66,700
HOUSING BENEFIT ADMIN	511,680	496,400	490,700	543,300
HOMELESSNESS	714,625	591,300	555,900	602,700
HOUSING ADVICE AND PREVENTION	492,267	474,200	472,200	628,500
HOUSING STRATEGY	225,172	193,700	193,700	200,400
REGISTERED PROVIDERS	27,000	0	0	0
LOCAL LAND CHARGES	-19,388	21,000	-3,500	6,100
<b>NET EXPENDITURE</b>	<b>2,054,680</b>	<b>1,885,600</b>	<b>1,830,400</b>	<b>2,113,300</b>

### SUBJECTIVE ANALYSIS

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	1,453,864	1,258,200	1,376,100	1,424,500
PREMISES RELATED EXPENDITURE	545,070	544,500	489,500	489,500
TRANSPORT RELATED EXPENDITURE	1,899	5,700	5,700	5,700
SUPPLIES & SERVICES	1,066,294	642,500	1,474,600	625,200
CONTRACT PAYMENTS	94,016	102,000	96,200	114,000
TRANSFER PAYMENTS	15,402,965	15,641,300	13,941,900	13,941,900
INTERNAL SUPPORT	344,122	345,400	347,800	360,200
CAPITAL CHARGES	480,015	779,100	730,300	530,300
<b>GROSS EXPENDITURE</b>	<b>19,388,247</b>	<b>19,318,700</b>	<b>18,462,100</b>	<b>17,491,300</b>
GOVERNMENT GRANTS	-16,374,687	-15,804,000	-14,983,300	-14,033,800
OTHER GRANTS & REIMBURSEMENTS	-26,582	-750,000	-700,000	-500,000
FEES & CHARGES	-468,586	-354,500	-489,300	-385,100
RENTS	-463,712	-524,600	-459,100	-459,100
<b>GROSS INCOME</b>	<b>-17,333,567</b>	<b>-17,433,100</b>	<b>-16,631,700</b>	<b>-15,378,000</b>
<b>NET EXPENDITURE</b>	<b>2,054,680</b>	<b>1,885,600</b>	<b>1,830,400</b>	<b>2,113,300</b>

## HOUSING

### HOUSING GRANTS & HOME IMPROVE

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	0	0	0	0
SUPPLIES & SERVICES	11,185	5,500	5,500	5,500
CONTRACT PAYMENTS	0	0	2,700	2,700
INTERNAL SUPPORT	25,506	24,900	27,200	28,100
CAPITAL CHARGES	450,894	750,000	700,000	500,000
<b>GROSS EXPENDITURE</b>	<b>487,584</b>	<b>780,400</b>	<b>735,400</b>	<b>536,300</b>
GOVERNMENT GRANTS	-450,894	0	-600	0
OTHER GRANTS & REIMBURSEMENTS	-26,582	-750,000	-700,000	-500,000
<b>GROSS INCOME</b>	<b>-477,476</b>	<b>-750,000</b>	<b>-700,600</b>	<b>-500,000</b>
<b>NET EXPENDITURE</b>	<b>10,108</b>	<b>30,400</b>	<b>34,800</b>	<b>36,300</b>

### HOUSING OPTIONS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	5,821	7,100	7,100	7,100
SUPPLIES & SERVICES	3,483	5,000	5,000	5,000
CONTRACT PAYMENTS	52,339	56,000	48,800	58,200
INTERNAL SUPPORT	17,166	5,200	4,000	4,000
<b>GROSS EXPENDITURE</b>	<b>78,809</b>	<b>73,300</b>	<b>64,900</b>	<b>74,300</b>
FEES & CHARGES	-42,420	-45,000	-45,000	-45,000
<b>GROSS INCOME</b>	<b>-42,420</b>	<b>-45,000</b>	<b>-45,000</b>	<b>-45,000</b>
<b>NET EXPENDITURE</b>	<b>36,389</b>	<b>28,300</b>	<b>19,900</b>	<b>29,300</b>

### HOUSING BENEFIT PAYMENTS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	71	0	0	0
SUPPLIES & SERVICES	10,367	165,800	139,000	139,000
TRANSFER PAYMENTS	14,804,057	15,071,000	13,446,400	13,446,400
<b>GROSS EXPENDITURE</b>	<b>14,814,495</b>	<b>15,236,800</b>	<b>13,585,400</b>	<b>13,585,400</b>
GOVERNMENT GRANTS	-14,757,644	-15,186,500	-13,518,700	-13,518,700
FEES & CHARGES	-25	0	0	0
<b>GROSS INCOME</b>	<b>-14,757,669</b>	<b>-15,186,500</b>	<b>-13,518,700</b>	<b>-13,518,700</b>
<b>NET EXPENDITURE</b>	<b>56,826</b>	<b>50,300</b>	<b>66,700</b>	<b>66,700</b>



## HOUSING

### HOUSING BENEFIT ADMIN

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	554,450	450,600	449,300	461,400
TRANSPORT RELATED EXPENDITURE	568	2,400	2,400	2,400
SUPPLIES & SERVICES	120,021	77,700	318,100	87,500
CONTRACT PAYMENTS	7,483	7,400	10,000	10,200
INTERNAL SUPPORT	124,881	125,800	132,300	136,900
<b>GROSS EXPENDITURE</b>	<b>807,402</b>	<b>663,900</b>	<b>912,100</b>	<b>698,400</b>
GOVERNMENT GRANTS	-295,972	-167,500	-421,400	-155,100
FEES & CHARGES	250	0	0	0
<b>GROSS INCOME</b>	<b>-295,722</b>	<b>-167,500</b>	<b>-421,400</b>	<b>-155,100</b>
<b>NET EXPENDITURE</b>	<b>511,680</b>	<b>496,400</b>	<b>490,700</b>	<b>543,300</b>

### HOMELESSNESS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	220,257	235,900	217,300	227,400
PREMISES RELATED EXPENDITURE	539,178	537,400	482,400	482,400
TRANSPORT RELATED EXPENDITURE	290	1,000	1,000	1,000
SUPPLIES & SERVICES	624,029	266,400	616,800	266,800
CONTRACT PAYMENTS	11,527	13,000	13,700	13,800
TRANSFER PAYMENTS	598,908	570,300	495,500	495,500
INTERNAL SUPPORT	75,633	81,400	79,000	82,200
CAPITAL CHARGES	0	25,000	27,800	27,800
<b>GROSS EXPENDITURE</b>	<b>2,069,824</b>	<b>1,730,400</b>	<b>1,933,500</b>	<b>1,596,900</b>
GOVERNMENT GRANTS	-626,605	-450,000	-639,200	-360,000
FEES & CHARGES	-264,882	-164,500	-279,300	-175,100
RENTS	-463,712	-524,600	-459,100	-459,100
<b>GROSS INCOME</b>	<b>-1,355,198</b>	<b>-1,139,100</b>	<b>-1,377,600</b>	<b>-994,200</b>
<b>NET EXPENDITURE</b>	<b>714,625</b>	<b>591,300</b>	<b>555,900</b>	<b>602,700</b>

### HOUSING ADVICE AND PREVENTION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	482,432	397,200	530,300	550,200
TRANSPORT RELATED EXPENDITURE	448	1,200	1,200	1,200
SUPPLIES & SERVICES	233,176	68,400	337,200	68,400
CONTRACT PAYMENTS	2,022	2,000	2,700	2,700
INTERNAL SUPPORT	47,372	50,400	49,200	51,000
<b>GROSS EXPENDITURE</b>	<b>765,451</b>	<b>519,200</b>	<b>920,600</b>	<b>673,500</b>

## HOUSING

### HOUSING ADVICE AND PREVENTION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
GOVERNMENT GRANTS	-243,572	0	-403,400	0
FEES & CHARGES	-29,612	-45,000	-45,000	-45,000
<b>GROSS INCOME</b>	<b>-273,184</b>	<b>-45,000</b>	<b>-448,400</b>	<b>-45,000</b>
<b>NET EXPENDITURE</b>	<b>492,267</b>	<b>474,200</b>	<b>472,200</b>	<b>628,500</b>

### HOUSING STRATEGY

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	168,326	149,900	153,000	158,400
TRANSPORT RELATED EXPENDITURE	592	1,100	1,100	1,100
SUPPLIES & SERVICES	23,118	4,800	4,800	4,800
INTERNAL SUPPORT	31,014	33,800	32,300	33,600
CAPITAL CHARGES	2,122	4,100	2,500	2,500
<b>GROSS EXPENDITURE</b>	<b>225,172</b>	<b>193,700</b>	<b>193,700</b>	<b>200,400</b>
<b>NET EXPENDITURE</b>	<b>225,172</b>	<b>193,700</b>	<b>193,700</b>	<b>200,400</b>

### REGISTERED PROVIDERS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
CAPITAL CHARGES	27,000	0	0	0
<b>GROSS EXPENDITURE</b>	<b>27,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>27,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

### LOCAL LAND CHARGES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	28,399	24,600	26,200	27,100
SUPPLIES & SERVICES	40,915	48,900	48,200	48,200
CONTRACT PAYMENTS	20,644	23,600	18,300	26,400
INTERNAL SUPPORT	22,551	23,900	23,800	24,400
<b>GROSS EXPENDITURE</b>	<b>112,509</b>	<b>121,000</b>	<b>116,500</b>	<b>126,100</b>
FEES & CHARGES	-131,898	-100,000	-120,000	-120,000
<b>GROSS INCOME</b>	<b>-131,898</b>	<b>-100,000</b>	<b>-120,000</b>	<b>-120,000</b>

HOUSING

LOCAL LAND CHARGES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
NET EXPENDITURE	-19,388	21,000	-3,500	6,100
HOUSING NET EXPENDITURE	2,054,680	1,885,600	1,830,400	2,113,300

## HEALTH AND PUBLIC PROTECTION

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PEST CONTROL/ DOG CONTROL	34,526	43,300	55,800	70,800
DOG CONTROL	24,228	25,300	0	0
FOOD SAFETY	128,972	136,100	116,700	142,600
AIR QUALITY AND POLLUTION	187,051	168,000	150,300	179,600
COMMUNITY SAFETY	371,722	284,600	295,400	247,100
EMERGENCY PLANNING	54,330	78,300	58,400	60,100
CLEAN BOROUGH ENFORCEMENT	148,390	211,100	180,100	231,600
OFF STREET PARKING	142,892	-571,100	-117,300	-398,300
BUILDING CONTROL	155,972	199,400	115,400	165,700
<b>NET EXPENDITURE</b>	<b>1,248,083</b>	<b>575,000</b>	<b>854,800</b>	<b>699,200</b>

### SUBJECTIVE ANALYSIS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	554,509	563,100	552,800	577,500
PREMISES RELATED EXPENDITURE	664,869	652,600	587,200	608,000
TRANSPORT RELATED EXPENDITURE	18,299	18,600	19,800	20,000
SUPPLIES & SERVICES	395,643	359,400	321,200	243,800
CONTRACT PAYMENTS	574,585	640,000	509,400	627,100
INTERNAL SUPPORT	404,968	401,100	416,000	431,200
CAPITAL CHARGES	-425,929	17,900	36,800	36,800
<b>GROSS EXPENDITURE</b>	<b>2,186,944</b>	<b>2,652,700</b>	<b>2,443,200</b>	<b>2,544,400</b>
GOVERNMENT GRANTS	-63,424	0	-43,500	0
OTHER GRANTS & REIMBURSEMENTS	-8,000	-32,000	-12,500	0
SALES	-10,298	-15,300	-15,300	-15,300
FEES & CHARGES	-854,563	-2,027,500	-1,514,600	-1,827,400
RENTS	-2,576	-2,900	-2,500	-2,500
<b>GROSS INCOME</b>	<b>-938,861</b>	<b>-2,077,700</b>	<b>-1,588,400</b>	<b>-1,845,200</b>
<b>NET EXPENDITURE</b>	<b>1,248,083</b>	<b>575,000</b>	<b>854,800</b>	<b>699,200</b>

## HEALTH AND PUBLIC PROTECTION

### PEST CONTROL/ DOG CONTROL

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	0	2,500	0	0
CONTRACT PAYMENTS	52,067	55,800	71,400	85,200
<b>GROSS EXPENDITURE</b>	<b>52,067</b>	<b>58,300</b>	<b>71,400</b>	<b>85,200</b>
FEES & CHARGES	-17,541	-15,000	-15,600	-14,400
<b>GROSS INCOME</b>	<b>-17,541</b>	<b>-15,000</b>	<b>-15,600</b>	<b>-14,400</b>
<b>NET EXPENDITURE</b>	<b>34,526</b>	<b>43,300</b>	<b>55,800</b>	<b>70,800</b>

### DOG CONTROL

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
SUPPLIES & SERVICES	370	0	0	0
CONTRACT PAYMENTS	24,582	26,300	0	0
<b>GROSS EXPENDITURE</b>	<b>24,952</b>	<b>26,300</b>	<b>0</b>	<b>0</b>
FEES & CHARGES	-725	-1,000	0	0
<b>GROSS INCOME</b>	<b>-725</b>	<b>-1,000</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>24,228</b>	<b>25,300</b>	<b>0</b>	<b>0</b>

### FOOD SAFETY

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
SUPPLIES & SERVICES	875	0	0	0
CONTRACT PAYMENTS	129,623	139,100	120,700	144,100
<b>GROSS EXPENDITURE</b>	<b>130,498</b>	<b>139,100</b>	<b>120,700</b>	<b>144,100</b>
GOVERNMENT GRANTS	0	0	-2,500	0
FEES & CHARGES	-1,526	-3,000	-1,500	-1,500
<b>GROSS INCOME</b>	<b>-1,526</b>	<b>-3,000</b>	<b>-4,000</b>	<b>-1,500</b>
<b>NET EXPENDITURE</b>	<b>128,972</b>	<b>136,100</b>	<b>116,700</b>	<b>142,600</b>

### AIR QUALITY AND POLLUTION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
SUPPLIES & SERVICES	22,529	0	1,700	1,700
CONTRACT PAYMENTS	190,489	171,500	151,600	180,900

## HEALTH AND PUBLIC PROTECTION

### AIR QUALITY AND POLLUTION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
<b>GROSS EXPENDITURE</b>	<b>213,018</b>	<b>171,500</b>	<b>153,300</b>	<b>182,600</b>
GOVERNMENT GRANTS	-22,529	0	0	0
FEES & CHARGES	-3,438	-3,500	-3,000	-3,000
<b>GROSS INCOME</b>	<b>-25,967</b>	<b>-3,500</b>	<b>-3,000</b>	<b>-3,000</b>
<b>NET EXPENDITURE</b>	<b>187,051</b>	<b>168,000</b>	<b>150,300</b>	<b>179,600</b>

### COMMUNITY SAFETY

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	139,271	120,300	124,300	128,300
PREMISES RELATED EXPENDITURE	2,753	2,200	2,800	4,300
TRANSPORT RELATED EXPENDITURE	107	2,600	1,900	1,900
SUPPLIES & SERVICES	199,471	146,400	133,800	66,000
CONTRACT PAYMENTS	4,045	4,000	5,400	5,400
INTERNAL SUPPORT	39,191	41,100	40,700	42,200
<b>GROSS EXPENDITURE</b>	<b>384,837</b>	<b>316,600</b>	<b>308,900</b>	<b>248,100</b>
OTHER GRANTS & REIMBURSEMENTS	-8,000	-32,000	-12,500	0
FEES & CHARGES	-5,115	0	-1,000	-1,000
<b>GROSS INCOME</b>	<b>-13,115</b>	<b>-32,000</b>	<b>-13,500</b>	<b>-1,000</b>
<b>NET EXPENDITURE</b>	<b>371,722</b>	<b>284,600</b>	<b>295,400</b>	<b>247,100</b>

### EMERGENCY PLANNING

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	10,792	25,300	9,900	10,100
SUPPLIES & SERVICES	2,095	2,100	2,100	2,100
CONTRACT PAYMENTS	27,817	38,400	34,900	36,300
INTERNAL SUPPORT	13,627	12,500	11,500	11,600
<b>GROSS EXPENDITURE</b>	<b>54,330</b>	<b>78,300</b>	<b>58,400</b>	<b>60,100</b>
<b>NET EXPENDITURE</b>	<b>54,330</b>	<b>78,300</b>	<b>58,400</b>	<b>60,100</b>

### CLEAN BOROUGH ENFORCEMENT

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	166,479	183,300	183,500	193,300

## HEALTH AND PUBLIC PROTECTION

### CLEAN BOROUGH ENFORCEMENT

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	0	0	11,500	11,500
TRANSPORT RELATED EXPENDITURE	13,544	8,200	11,300	11,300
SUPPLIES & SERVICES	2,090	5,300	4,700	4,700
CONTRACT PAYMENTS	2,022	2,000	2,700	2,700
INTERNAL SUPPORT	12,912	13,800	13,900	14,600
<b>GROSS EXPENDITURE</b>	<b>197,049</b>	<b>212,600</b>	<b>227,600</b>	<b>238,100</b>
GOVERNMENT GRANTS	-40,895	0	-41,000	0
FEES & CHARGES	-7,764	-1,500	-6,500	-6,500
<b>GROSS INCOME</b>	<b>-48,659</b>	<b>-1,500</b>	<b>-47,500</b>	<b>-6,500</b>
<b>NET EXPENDITURE</b>	<b>148,390</b>	<b>211,100</b>	<b>180,100</b>	<b>231,600</b>

### OFF STREET PARKING

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	237,967	234,200	235,100	245,800
PREMISES RELATED EXPENDITURE	662,116	647,900	572,900	592,200
TRANSPORT RELATED EXPENDITURE	4,648	7,800	6,600	6,800
SUPPLIES & SERVICES	161,695	197,500	170,800	161,200
CONTRACT PAYMENTS	16,988	16,900	19,800	20,100
INTERNAL SUPPORT	307,142	313,100	330,200	342,300
CAPITAL CHARGES	-425,929	17,900	36,800	36,800
<b>GROSS EXPENDITURE</b>	<b>964,626</b>	<b>1,435,300</b>	<b>1,372,200</b>	<b>1,405,200</b>
SALES	-1,086	0	0	0
FEES & CHARGES	-818,073	-2,003,500	-1,487,000	-1,801,000
RENTS	-2,576	-2,900	-2,500	-2,500
<b>GROSS INCOME</b>	<b>-821,734</b>	<b>-2,006,400</b>	<b>-1,489,500</b>	<b>-1,803,500</b>
<b>NET EXPENDITURE</b>	<b>142,892</b>	<b>-571,100</b>	<b>-117,300</b>	<b>-398,300</b>

### BUILDING CONTROL

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
SUPPLIES & SERVICES	6,518	8,100	8,100	8,100
CONTRACT PAYMENTS	126,952	186,000	102,900	152,400
INTERNAL SUPPORT	32,096	20,600	19,700	20,500
<b>GROSS EXPENDITURE</b>	<b>165,567</b>	<b>214,700</b>	<b>130,700</b>	<b>181,000</b>
SALES	-9,212	-15,300	-15,300	-15,300
FEES & CHARGES	-382	0	0	0

**HEALTH AND PUBLIC PROTECTION**

**BUILDING CONTROL**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
<b>GROSS INCOME</b>	<b>-9,595</b>	<b>-15,300</b>	<b>-15,300</b>	<b>-15,300</b>
<b>NET EXPENDITURE</b>	<b>155,972</b>	<b>199,400</b>	<b>115,400</b>	<b>165,700</b>
<b>HEALTH &amp; PUBLIC PROTECTION NET EXPENDITURE</b>	<b>1,248,083</b>	<b>575,000</b>	<b>854,800</b>	<b>699,200</b>



## POLICY AND RESOURCES

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
DEMOCRATIC REP & MANAGEMENT	1,137,013	1,182,500	1,198,100	1,262,200
COMMERCIAL ESTATES	-2,894,144	-547,300	-849,800	-827,300
INVESTMENT PROPERTIES	2,336,835	-3,438,700	-3,250,200	-2,606,000
DAEDALUS SITE INVESTMENTS	2,008,108	194,900	92,600	230,000
PR, COMMS AND CONSULTATION	460,767	485,300	497,700	507,700
UNAPPORTIONABLE CENTRAL O/HDS	98,894	175,600	148,600	148,600
CORPORATE MANAGEMENT	1,201,704	770,000	658,200	828,100
ECONOMIC DEVELOPMENT	191,864	157,600	185,800	152,300
LOCAL TAX COLLECTION	862,716	1,000,400	901,800	939,500
<b>NET EXPENDITURE</b>	<b>5,403,758</b>	<b>-19,700</b>	<b>-417,200</b>	<b>635,100</b>

## SUBJECTIVE ANALYSIS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	2,665,296	2,478,800	2,527,700	2,604,000
PREMISES RELATED EXPENDITURE	796,075	828,200	863,200	1,002,900
TRANSPORT RELATED EXPENDITURE	143,041	284,300	225,900	258,900
SUPPLIES & SERVICES	4,828,431	2,368,500	2,413,000	2,750,100
CONTRACT PAYMENTS	148,414	114,300	117,900	125,200
TRANSFER PAYMENTS	322,865	42,000	0	0
INTERNAL SUPPORT	1,105,839	1,189,600	1,169,200	1,221,000
CAPITAL CHARGES	7,282,364	685,400	586,900	586,900
<b>GROSS EXPENDITURE</b>	<b>17,292,323</b>	<b>7,991,100</b>	<b>7,903,800</b>	<b>8,549,000</b>
GOVERNMENT GRANTS	-3,480,018	-68,200	-140,000	-140,000
OTHER GRANTS & REIMBURSEMENTS	-1,052,892	-336,700	-365,200	-365,200
SALES	-192,105	-328,000	-246,300	-314,100
FEES & CHARGES	-1,556,734	-1,696,900	-1,769,800	-1,863,600
RENTS	-5,606,812	-5,581,000	-5,799,700	-5,231,000
INTEREST	-3	0	0	0
<b>GROSS INCOME</b>	<b>-11,888,566</b>	<b>-8,010,800</b>	<b>-8,321,000</b>	<b>-7,913,900</b>
<b>NET EXPENDITURE</b>	<b>5,403,758</b>	<b>-19,700</b>	<b>-417,200</b>	<b>635,100</b>

## POLICY AND RESOURCES

### DEMOCRATIC REP & MANAGEMENT

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	489,382	441,400	459,900	474,300
TRANSPORT RELATED EXPENDITURE	3,951	11,800	10,600	10,500
SUPPLIES & SERVICES	433,651	468,500	476,500	507,500
CONTRACT PAYMENTS	16,381	13,200	15,800	16,000
INTERNAL SUPPORT	275,162	308,300	303,400	322,000
CAPITAL CHARGES	969	1,000	1,000	1,000
<b>GROSS EXPENDITURE</b>	<b>1,219,496</b>	<b>1,244,200</b>	<b>1,267,200</b>	<b>1,331,300</b>
OTHER GRANTS & REIMBURSEMENTS	-66,800	-40,600	-69,100	-69,100
FEEES & CHARGES	-15,683	-21,100	0	0
<b>GROSS INCOME</b>	<b>-82,483</b>	<b>-61,700</b>	<b>-69,100</b>	<b>-69,100</b>
<b>NET EXPENDITURE</b>	<b>1,137,013</b>	<b>1,182,500</b>	<b>1,198,100</b>	<b>1,262,200</b>

### COMMERCIAL ESTATES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	153,580	135,700	149,100	146,400
SUPPLIES & SERVICES	20,628	29,900	39,600	39,600
CONTRACT PAYMENTS	42,773	22,500	30,300	30,800
INTERNAL SUPPORT	279,498	302,600	434,300	452,400
CAPITAL CHARGES	-2,320,500	6,600	6,800	6,800
<b>GROSS EXPENDITURE</b>	<b>-1,824,021</b>	<b>497,300</b>	<b>660,100</b>	<b>676,000</b>
FEEES & CHARGES	-115,752	-37,500	-82,600	-81,600
RENTS	-954,370	-1,007,100	-1,427,300	-1,421,700
<b>GROSS INCOME</b>	<b>-1,070,122</b>	<b>-1,044,600</b>	<b>-1,509,900</b>	<b>-1,503,300</b>
<b>NET EXPENDITURE</b>	<b>-2,894,144</b>	<b>-547,300</b>	<b>-849,800</b>	<b>-827,300</b>

### INVESTMENT PROPERTIES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	32,202	18,100	20,600	135,800
SUPPLIES & SERVICES	0	0	15,000	15,000
CONTRACT PAYMENTS	14,258	11,100	0	0
INTERNAL SUPPORT	130,126	143,700	0	0
CAPITAL CHARGES	5,735,026	0	0	0
<b>GROSS EXPENDITURE</b>	<b>5,911,611</b>	<b>172,900</b>	<b>35,600</b>	<b>150,800</b>
FEEES & CHARGES	-12,819	-600	-23,000	-23,000
RENTS	-3,561,957	-3,611,000	-3,262,800	-2,733,800

## POLICY AND RESOURCES

### INVESTMENT PROPERTIES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
<b>GROSS INCOME</b>	<b>-3,574,776</b>	<b>-3,611,600</b>	<b>-3,285,800</b>	<b>-2,756,800</b>
<b>NET EXPENDITURE</b>	<b>2,336,835</b>	<b>-3,438,700</b>	<b>-3,250,200</b>	<b>-2,606,000</b>

### DAEDALUS SITE INVESTMENTS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	93,613	82,300	140,500	152,700
PREMISES RELATED EXPENDITURE	568,984	641,400	660,700	688,400
TRANSPORT RELATED EXPENDITURE	129,755	267,900	210,700	243,800
SUPPLIES & SERVICES	1,014,068	1,211,500	1,297,100	1,492,100
CONTRACT PAYMENTS	9,505	0	0	0
INTERNAL SUPPORT	36,383	41,500	42,600	44,000
CAPITAL CHARGES	3,392,087	677,800	579,100	579,100
<b>GROSS EXPENDITURE</b>	<b>5,244,395</b>	<b>2,922,400</b>	<b>2,930,700</b>	<b>3,200,100</b>
OTHER GRANTS & REIMBURSEMENTS	-714,340	0	0	0
SALES	-192,105	-328,000	-246,300	-314,100
FEES & CHARGES	-1,262,064	-1,489,500	-1,538,700	-1,633,500
RENTS	-1,067,774	-910,000	-1,053,100	-1,022,500
INTEREST	-3	0	0	0
<b>GROSS INCOME</b>	<b>-3,236,286</b>	<b>-2,727,500</b>	<b>-2,838,100</b>	<b>-2,970,100</b>
<b>NET EXPENDITURE</b>	<b>2,008,108</b>	<b>194,900</b>	<b>92,600</b>	<b>230,000</b>

### PR. COMMS AND CONSULTATION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	345,968	335,000	346,700	355,600
PREMISES RELATED EXPENDITURE	1,675	1,700	1,000	1,000
TRANSPORT RELATED EXPENDITURE	121	600	600	600
SUPPLIES & SERVICES	64,058	91,100	91,500	90,500
CONTRACT PAYMENTS	5,764	5,700	7,100	7,200
INTERNAL SUPPORT	50,094	53,200	52,800	54,800
<b>GROSS EXPENDITURE</b>	<b>467,680</b>	<b>487,300</b>	<b>499,700</b>	<b>509,700</b>
OTHER GRANTS & REIMBURSEMENTS	-6,913	0	0	0
FEES & CHARGES	0	-2,000	-2,000	-2,000
<b>GROSS INCOME</b>	<b>-6,913</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>

**POLICY AND RESOURCES**

**PR. COMMS AND CONSULTATION**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
<b>NET EXPENDITURE</b>	<b>460,767</b>	<b>485,300</b>	<b>497,700</b>	<b>507,700</b>

**UNAPPORTIONABLE CENTRAL O/HDS**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	119,707	209,000	182,000	182,000
<b>GROSS EXPENDITURE</b>	<b>119,707</b>	<b>209,000</b>	<b>182,000</b>	<b>182,000</b>
OTHER GRANTS & REIMBURSEMENTS	-20,813	-33,400	-33,400	-33,400
<b>GROSS INCOME</b>	<b>-20,813</b>	<b>-33,400</b>	<b>-33,400</b>	<b>-33,400</b>
<b>NET EXPENDITURE</b>	<b>98,894</b>	<b>175,600</b>	<b>148,600</b>	<b>148,600</b>

**CORPORATE MANAGEMENT**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	566,912	459,700	447,700	464,300
PREMISES RELATED EXPENDITURE	9,123	0	0	0
TRANSPORT RELATED EXPENDITURE	7,773	1,000	1,000	1,000
SUPPLIES & SERVICES	296,663	348,800	223,400	373,400
CONTRACT PAYMENTS	9,505	9,400	12,200	12,400
INTERNAL SUPPORT	100,358	94,500	94,600	97,700
CAPITAL CHARGES	474,781	0	0	0
<b>GROSS EXPENDITURE</b>	<b>1,465,115</b>	<b>913,400</b>	<b>778,900</b>	<b>948,800</b>
GOVERNMENT GRANTS	-127,687	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-106,041	-120,700	-120,700	-120,700
FEES & CHARGES	-29,683	-22,700	0	0
<b>GROSS INCOME</b>	<b>-263,412</b>	<b>-143,400</b>	<b>-120,700</b>	<b>-120,700</b>
<b>NET EXPENDITURE</b>	<b>1,201,704</b>	<b>770,000</b>	<b>658,200</b>	<b>828,100</b>

**ECONOMIC DEVELOPMENT**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	88,918	84,000	86,800	79,800
PREMISES RELATED EXPENDITURE	30,511	31,300	31,800	31,300
TRANSPORT RELATED EXPENDITURE	164	600	600	600
SUPPLIES & SERVICES	2,862,519	40,300	73,500	37,500
CONTRACT PAYMENTS	34,859	37,200	33,300	39,200

## POLICY AND RESOURCES

### ECONOMIC DEVELOPMENT

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
INTERNAL SUPPORT	15,953	17,100	16,300	16,900
<b>GROSS EXPENDITURE</b>	<b>3,032,924</b>	<b>210,500</b>	<b>242,300</b>	<b>205,300</b>
GOVERNMENT GRANTS	-2,818,348	0	0	0
RENTS	-22,712	-52,900	-56,500	-53,000
<b>GROSS INCOME</b>	<b>-2,841,059</b>	<b>-52,900</b>	<b>-56,500</b>	<b>-53,000</b>
<b>NET EXPENDITURE</b>	<b>191,864</b>	<b>157,600</b>	<b>185,800</b>	<b>152,300</b>

### LOCAL TAX COLLECTION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	960,796	867,400	864,100	895,300
TRANSPORT RELATED EXPENDITURE	1,277	2,400	2,400	2,400
SUPPLIES & SERVICES	136,844	178,400	196,400	194,500
CONTRACT PAYMENTS	15,370	15,200	19,200	19,600
TRANSFER PAYMENTS	322,865	42,000	0	0
INTERNAL SUPPORT	218,266	228,700	225,200	233,200
<b>GROSS EXPENDITURE</b>	<b>1,655,418</b>	<b>1,334,100</b>	<b>1,307,300</b>	<b>1,345,000</b>
GOVERNMENT GRANTS	-533,983	-68,200	-140,000	-140,000
OTHER GRANTS & REIMBURSEMENTS	-137,985	-142,000	-142,000	-142,000
FEES & CHARGES	-120,733	-123,500	-123,500	-123,500
<b>GROSS INCOME</b>	<b>-792,701</b>	<b>-333,700</b>	<b>-405,500</b>	<b>-405,500</b>
<b>NET EXPENDITURE</b>	<b>862,716</b>	<b>1,000,400</b>	<b>901,800</b>	<b>939,500</b>
<b>POLICY &amp; RESOURCES NET EXPENDITURE</b>	<b>5,403,758</b>	<b>-19,700</b>	<b>-417,200</b>	<b>635,100</b>

## PLANNING AND DEVELOPMENT

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
FLOODING & COASTAL MANAGEMENT	172,441	174,900	104,500	166,000
PUBLIC TRANSPORT	36,104	36,400	34,400	34,400
TREE MANAGEMENT	381,427	319,400	386,900	389,700
CONSERVATION & LISTED BUILDING	33,198	34,500	15,800	16,300
SUSTAINABILITY & ENVIRONMENTAL LOCAL PLAN	3,511	22,900	23,000	16,200
	1,001,058	1,159,700	1,112,600	1,102,300
<b>NET EXPENDITURE</b>	<b>1,627,740</b>	<b>1,747,800</b>	<b>1,677,200</b>	<b>1,724,900</b>

### SUBJECTIVE ANALYSIS

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	832,011	821,300	789,500	807,900
PREMISES RELATED EXPENDITURE	248,832	206,800	235,200	235,200
TRANSPORT RELATED EXPENDITURE	3,546	9,100	9,100	9,100
SUPPLIES & SERVICES	385,774	364,600	408,800	380,500
CONTRACT PAYMENTS	187,802	76,300	131,000	72,600
INTERNAL SUPPORT	182,184	211,900	196,500	204,100
CAPITAL CHARGES	88,319	88,300	88,300	88,300
<b>GROSS EXPENDITURE</b>	<b>1,928,469</b>	<b>1,778,300</b>	<b>1,858,400</b>	<b>1,797,700</b>
GOVERNMENT GRANTS	-252,407	0	-120,000	0
OTHER GRANTS & REIMBURSEMENTS	-39,698	-30,000	-61,200	-72,800
SALES	-9	-500	0	0
FEES & CHARGES	-8,615	0	0	0
<b>GROSS INCOME</b>	<b>-300,729</b>	<b>-30,500</b>	<b>-181,200</b>	<b>-72,800</b>
<b>NET EXPENDITURE</b>	<b>1,627,740</b>	<b>1,747,800</b>	<b>1,677,200</b>	<b>1,724,900</b>

**PLANNING AND DEVELOPMENT**

**FLOODING & COASTAL MANAGEMENT**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
PREMISES RELATED EXPENDITURE	17,222	6,200	6,200	6,200
SUPPLIES & SERVICES	28,006	8,300	8,300	8,300
CONTRACT PAYMENTS	169,601	61,500	120,000	61,500
INTERNAL SUPPORT	5,113	10,600	1,700	1,700
CAPITAL CHARGES	88,319	88,300	88,300	88,300
<b>GROSS EXPENDITURE</b>	<b>308,261</b>	<b>174,900</b>	<b>224,500</b>	<b>166,000</b>
GOVERNMENT GRANTS	-112,271	0	-120,000	0
OTHER GRANTS & REIMBURSEMENTS	-23,548	0	0	0
<b>GROSS INCOME</b>	<b>-135,819</b>	<b>0</b>	<b>-120,000</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>172,441</b>	<b>174,900</b>	<b>104,500</b>	<b>166,000</b>

**PUBLIC TRANSPORT**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
SUPPLIES & SERVICES	34,384	34,400	34,400	34,400
CONTRACT PAYMENTS	0	400	0	0
INTERNAL SUPPORT	1,719	1,600	0	0
<b>GROSS EXPENDITURE</b>	<b>36,104</b>	<b>36,400</b>	<b>34,400</b>	<b>34,400</b>
<b>NET EXPENDITURE</b>	<b>36,104</b>	<b>36,400</b>	<b>34,400</b>	<b>34,400</b>

**TREE MANAGEMENT**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	145,154	128,600	132,100	137,000
PREMISES RELATED EXPENDITURE	231,610	200,600	229,000	229,000
TRANSPORT RELATED EXPENDITURE	2,287	3,400	3,400	3,400
SUPPLIES & SERVICES	4,204	5,300	8,100	5,400
INTERNAL SUPPORT	7,275	12,000	14,300	14,900
<b>GROSS EXPENDITURE</b>	<b>390,530</b>	<b>349,900</b>	<b>386,900</b>	<b>389,700</b>
OTHER GRANTS & REIMBURSEMENTS	-498	-30,000	0	0
SALES	0	-500	0	0
FEES & CHARGES	-8,604	0	0	0
<b>GROSS INCOME</b>	<b>-9,102</b>	<b>-30,500</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>381,427</b>	<b>319,400</b>	<b>386,900</b>	<b>389,700</b>

**PLANNING AND DEVELOPMENT**

**CONSERVATION & LISTED BUILDING**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	26,648	23,000	5,000	5,300
TRANSPORT RELATED EXPENDITURE	0	100	100	100
SUPPLIES & SERVICES	1,006	1,000	1,200	1,100
INTERNAL SUPPORT	5,668	10,400	9,500	9,800
<b>GROSS EXPENDITURE</b>	<b>33,323</b>	<b>34,500</b>	<b>15,800</b>	<b>16,300</b>
FEES & CHARGES	-125	0	0	0
<b>GROSS INCOME</b>	<b>-125</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>33,198</b>	<b>34,500</b>	<b>15,800</b>	<b>16,300</b>

**SUSTAINABILITY & ENVIRONMENTAL**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	3,461	13,400	13,500	6,700
SUPPLIES & SERVICES	10,510	9,500	70,700	82,300
<b>GROSS EXPENDITURE</b>	<b>13,971</b>	<b>22,900</b>	<b>84,200</b>	<b>89,000</b>
OTHER GRANTS & REIMBURSEMENTS	-10,460	0	-61,200	-72,800
<b>GROSS INCOME</b>	<b>-10,460</b>	<b>0</b>	<b>-61,200</b>	<b>-72,800</b>
<b>NET EXPENDITURE</b>	<b>3,511</b>	<b>22,900</b>	<b>23,000</b>	<b>16,200</b>

**LOCAL PLAN**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	656,747	656,300	638,900	658,900
TRANSPORT RELATED EXPENDITURE	1,259	5,600	5,600	5,600
SUPPLIES & SERVICES	307,664	306,100	286,100	249,000
CONTRACT PAYMENTS	18,201	14,400	11,000	11,100
INTERNAL SUPPORT	162,410	177,300	171,000	177,700
<b>GROSS EXPENDITURE</b>	<b>1,146,281</b>	<b>1,159,700</b>	<b>1,112,600</b>	<b>1,102,300</b>
GOVERNMENT GRANTS	-140,136	0	0	0
OTHER GRANTS & REIMBURSEMENTS	-5,192	0	0	0
SALES	-9	0	0	0
FEES & CHARGES	114	0	0	0
<b>GROSS INCOME</b>	<b>-145,223</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>1,001,058</b>	<b>1,159,700</b>	<b>1,112,600</b>	<b>1,102,300</b>



**PLANNING AND DEVELOPMENT**

**LOCAL PLAN**

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
<b>PLANNING AND DEVELOPMENT NET EXPENDITURE</b>	<b>1,627,740</b>	<b>1,747,800</b>	<b>1,677,200</b>	<b>1,724,900</b>

## STREETSCENE

### ESTIMATE OF EXPENDITURE AND INCOME FOR THE COUNCIL TAX 2022/23

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
CEMETERIES & CLOSED CHURCHYRDS	-127,880	-49,000	-42,900	-41,100
PUBLIC SPACES	2,085,737	2,533,000	2,353,700	2,390,900
OUTDOOR SPORT & RECREATION	562,881	0	0	0
COUNTRYSIDE MANAGEMENT	203,253	176,300	174,300	178,600
ALLOTMENTS	1,366	0	0	0
STREET CLEANSING	1,093,630	1,013,500	1,029,400	1,049,400
PUBLIC CONVENIENCES	664,634	266,000	254,000	255,600
HOUSEHOLD WASTE COLLECTION	1,225,141	1,013,800	1,161,000	1,174,100
TRADE REFUSE	-67,654	-71,100	-113,200	-104,700
RECYCLING	1,132,561	1,008,600	1,131,700	1,220,200
GARDEN WASTE COLLECTION	503,333	453,100	440,900	-439,900
STREET FURNITURE	45,415	64,600	60,800	60,800
<b>NET EXPENDITURE</b>	<b>7,322,416</b>	<b>6,408,800</b>	<b>6,449,700</b>	<b>5,743,900</b>

### SUBJECTIVE ANALYSIS

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	4,643,586	4,044,900	4,181,700	4,306,200
PREMISES RELATED EXPENDITURE	465,217	540,000	561,500	553,500
TRANSPORT RELATED EXPENDITURE	1,397,898	1,187,300	1,330,900	1,310,900
SUPPLIES & SERVICES	820,511	785,600	1,292,900	867,200
CONTRACT PAYMENTS	100,058	102,600	112,600	113,800
INTERNAL SUPPORT	614,885	668,000	652,500	668,100
CAPITAL CHARGES	1,540,813	1,009,500	850,300	850,300
<b>GROSS EXPENDITURE</b>	<b>9,582,968</b>	<b>8,337,900</b>	<b>8,982,400</b>	<b>8,670,000</b>
OTHER GRANTS & REIMBURSEMENTS	-627,578	-488,800	-465,300	-405,300
SALES	-88,677	-64,500	-386,000	-100,000
FEES & CHARGES	-1,250,826	-1,181,500	-1,479,600	-2,219,000
RENTS	-38,990	-40,700	-38,200	-38,200
RECHARGES TO OTHER ACCOUNTS	-254,480	-153,600	-163,600	-163,600
<b>GROSS INCOME</b>	<b>-2,260,552</b>	<b>-1,929,100</b>	<b>-2,532,700</b>	<b>-2,926,100</b>
<b>NET EXPENDITURE</b>	<b>7,322,416</b>	<b>6,408,800</b>	<b>6,449,700</b>	<b>5,743,900</b>

## STREETSCENE

### CEMETERIES & CLOSED CHURCHYRDS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	56,553	47,500	49,000	50,600
PREMISES RELATED EXPENDITURE	21,621	32,000	54,800	44,900
TRANSPORT RELATED EXPENDITURE	2,388	900	1,300	1,300
SUPPLIES & SERVICES	7,713	11,300	10,300	9,300
CONTRACT PAYMENTS	5,865	5,600	6,800	6,900
INTERNAL SUPPORT	34,898	35,400	36,000	37,000
CAPITAL CHARGES	5,262	5,300	5,600	5,600
<b>GROSS EXPENDITURE</b>	<b>134,300</b>	<b>138,000</b>	<b>163,800</b>	<b>155,600</b>
FEES & CHARGES	-255,064	-180,800	-200,500	-190,500
RENTS	-7,117	-6,200	-6,200	-6,200
<b>GROSS INCOME</b>	<b>-262,181</b>	<b>-187,000</b>	<b>-206,700</b>	<b>-196,700</b>
<b>NET EXPENDITURE</b>	<b>-127,880</b>	<b>-49,000</b>	<b>-42,900</b>	<b>-41,100</b>

### PUBLIC SPACES

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	1,435,452	1,358,400	1,369,600	1,411,900
PREMISES RELATED EXPENDITURE	107,128	251,500	249,100	249,700
TRANSPORT RELATED EXPENDITURE	360,074	310,100	320,500	319,200
SUPPLIES & SERVICES	202,521	167,800	182,200	177,200
CONTRACT PAYMENTS	13,044	20,300	19,400	19,700
INTERNAL SUPPORT	85,238	185,700	167,900	168,200
CAPITAL CHARGES	369,733	696,200	499,500	499,500
<b>GROSS EXPENDITURE</b>	<b>2,573,190</b>	<b>2,990,000</b>	<b>2,808,200</b>	<b>2,845,400</b>
OTHER GRANTS & REIMBURSEMENTS	-219,397	-198,600	-198,600	-198,600
SALES	-2,989	-3,000	-3,000	-3,000
FEES & CHARGES	-6,767	-67,300	-67,300	-67,300
RENTS	-16,266	-34,500	-32,000	-32,000
RECHARGES TO OTHER ACCOUNTS	-242,034	-153,600	-153,600	-153,600
<b>GROSS INCOME</b>	<b>-487,453</b>	<b>-457,000</b>	<b>-454,500</b>	<b>-454,500</b>
<b>NET EXPENDITURE</b>	<b>2,085,737</b>	<b>2,533,000</b>	<b>2,353,700</b>	<b>2,390,900</b>

### OUTDOOR SPORT & RECREATION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	0	0	0	0
PREMISES RELATED EXPENDITURE	88,357	0	0	0
SUPPLIES & SERVICES	17,658	0	0	0
CONTRACT PAYMENTS	7,483	0	0	0

## STREETSCENE

### OUTDOOR SPORT & RECREATION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
INTERNAL SUPPORT	66,644	0	0	0
CAPITAL CHARGES	449,708	0	0	0
<b>GROSS EXPENDITURE</b>	<b>629,849</b>	<b>0</b>	<b>0</b>	<b>0</b>
FEES & CHARGES	-52,220	0	0	0
RENTS	-14,748	0	0	0
<b>GROSS INCOME</b>	<b>-66,968</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>562,881</b>	<b>0</b>	<b>0</b>	<b>0</b>

### COUNTRYSIDE MANAGEMENT

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	142,860	117,600	119,800	123,000
PREMISES RELATED EXPENDITURE	38,516	28,100	28,100	28,100
TRANSPORT RELATED EXPENDITURE	8,023	7,900	6,600	6,400
SUPPLIES & SERVICES	19,810	33,900	32,100	32,100
CONTRACT PAYMENTS	2,022	2,000	2,700	2,700
INTERNAL SUPPORT	37,463	36,800	33,000	34,300
CAPITAL CHARGES	2,133	2,100	2,100	2,100
<b>GROSS EXPENDITURE</b>	<b>250,826</b>	<b>228,400</b>	<b>224,400</b>	<b>228,700</b>
OTHER GRANTS & REIMBURSEMENTS	-46,715	-52,100	-50,100	-50,100
RENTS	-859	0	0	0
<b>GROSS INCOME</b>	<b>-47,574</b>	<b>-52,100</b>	<b>-50,100</b>	<b>-50,100</b>
<b>NET EXPENDITURE</b>	<b>203,253</b>	<b>176,300</b>	<b>174,300</b>	<b>178,600</b>

### ALLOTMENTS

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	1,366	0	0	0
<b>GROSS EXPENDITURE</b>	<b>1,366</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>1,366</b>	<b>0</b>	<b>0</b>	<b>0</b>

### STREET CLEANSING

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	760,965	671,800	678,600	697,400

## STREETSCENE

### STREET CLEANSING

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
PREMISES RELATED EXPENDITURE	111	0	0	0
TRANSPORT RELATED EXPENDITURE	175,604	183,700	179,900	179,400
SUPPLIES & SERVICES	58,334	37,500	46,300	45,500
CONTRACT PAYMENTS	9,505	9,400	11,000	11,100
INTERNAL SUPPORT	82,527	82,600	85,200	87,600
CAPITAL CHARGES	65,686	66,600	76,000	76,000
<b>GROSS EXPENDITURE</b>	<b>1,152,731</b>	<b>1,051,600</b>	<b>1,077,000</b>	<b>1,097,000</b>
OTHER GRANTS & REIMBURSEMENTS	-37,250	-36,600	-36,600	-36,600
SALES	0	-500	0	0
FEES & CHARGES	-9,405	-1,000	-1,000	-1,000
RECHARGES TO OTHER ACCOUNTS	-12,446	0	-10,000	-10,000
<b>GROSS INCOME</b>	<b>-59,101</b>	<b>-38,100</b>	<b>-47,600</b>	<b>-47,600</b>
<b>NET EXPENDITURE</b>	<b>1,093,630</b>	<b>1,013,500</b>	<b>1,029,400</b>	<b>1,049,400</b>

### PUBLIC CONVENIENCES

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	11,036	9,300	9,500	10,100
PREMISES RELATED EXPENDITURE	185,982	195,100	197,200	197,500
TRANSPORT RELATED EXPENDITURE	132	1,100	1,100	1,100
SUPPLIES & SERVICES	2,053	800	800	800
CONTRACT PAYMENTS	2,022	2,000	2,700	2,700
INTERNAL SUPPORT	24,915	27,100	24,900	25,600
CAPITAL CHARGES	441,389	32,400	19,600	19,600
<b>GROSS EXPENDITURE</b>	<b>667,529</b>	<b>267,800</b>	<b>255,800</b>	<b>257,400</b>
FEES & CHARGES	-2,896	-1,800	-1,800	-1,800
<b>GROSS INCOME</b>	<b>-2,896</b>	<b>-1,800</b>	<b>-1,800</b>	<b>-1,800</b>
<b>NET EXPENDITURE</b>	<b>664,634</b>	<b>266,000</b>	<b>254,000</b>	<b>255,600</b>

### HOUSEHOLD WASTE COLLECTION

	<b>Actuals 2020/21 £</b>	<b>Base Estimate 2021/22 £</b>	<b>Revised Estimate 2021/22 £</b>	<b>Base Estimate 2022/23 £</b>
EMPLOYEES RELATED EXPENDITURE	818,713	662,200	697,500	718,400
PREMISES RELATED EXPENDITURE	557	0	0	0
TRANSPORT RELATED EXPENDITURE	236,963	180,200	267,100	249,500
SUPPLIES & SERVICES	59,757	41,500	39,900	47,300
CONTRACT PAYMENTS	9,505	9,400	11,000	11,100
INTERNAL SUPPORT	77,306	78,900	79,700	82,000
CAPITAL CHARGES	86,230	86,200	116,800	116,800

## STREETSCENE

### HOUSEHOLD WASTE COLLECTION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
<b>GROSS EXPENDITURE</b>	<b>1,289,032</b>	<b>1,058,400</b>	<b>1,212,000</b>	<b>1,225,100</b>
OTHER GRANTS & REIMBURSEMENTS	-137	0	0	0
SALES	-11,775	-11,000	-11,000	-11,000
FEES & CHARGES	-51,980	-33,600	-40,000	-40,000
<b>GROSS INCOME</b>	<b>-63,891</b>	<b>-44,600</b>	<b>-51,000</b>	<b>-51,000</b>
<b>NET EXPENDITURE</b>	<b>1,225,141</b>	<b>1,013,800</b>	<b>1,161,000</b>	<b>1,174,100</b>

### TRADE REFUSE

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	241,285	209,200	217,300	223,300
TRANSPORT RELATED EXPENDITURE	95,351	106,100	92,700	95,500
SUPPLIES & SERVICES	379,481	421,800	452,700	449,700
CONTRACT PAYMENTS	11,325	11,200	13,100	13,300
INTERNAL SUPPORT	64,170	65,300	66,700	68,600
CAPITAL CHARGES	11,323	11,300	10,300	10,300
<b>GROSS EXPENDITURE</b>	<b>802,937</b>	<b>824,900</b>	<b>852,800</b>	<b>860,700</b>
FEES & CHARGES	-870,591	-896,000	-966,000	-965,400
<b>GROSS INCOME</b>	<b>-870,591</b>	<b>-896,000</b>	<b>-966,000</b>	<b>-965,400</b>
<b>NET EXPENDITURE</b>	<b>-67,654</b>	<b>-71,100</b>	<b>-113,200</b>	<b>-104,700</b>

### RECYCLING

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	848,900	696,700	729,300	751,200
PREMISES RELATED EXPENDITURE	8,169	9,000	8,000	9,000
TRANSPORT RELATED EXPENDITURE	387,557	284,000	340,200	336,900
SUPPLIES & SERVICES	56,202	51,500	49,400	54,400
CONTRACT PAYMENTS	15,168	15,000	17,500	17,800
INTERNAL SUPPORT	106,194	109,200	109,600	113,200
CAPITAL CHARGES	79,233	79,200	111,200	111,200
<b>GROSS EXPENDITURE</b>	<b>1,501,423</b>	<b>1,244,600</b>	<b>1,365,200</b>	<b>1,393,700</b>
OTHER GRANTS & REIMBURSEMENTS	-324,080	-201,500	-180,000	-120,000
SALES	-42,878	-33,500	-50,500	-50,500
FEES & CHARGES	-1,905	-1,000	-3,000	-3,000
<b>GROSS INCOME</b>	<b>-368,862</b>	<b>-236,000</b>	<b>-233,500</b>	<b>-173,500</b>

## STREETSCENE

### RECYCLING

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
<b>NET EXPENDITURE</b>	<b>1,132,561</b>	<b>1,008,600</b>	<b>1,131,700</b>	<b>1,220,200</b>

### GARDEN WASTE COLLECTION

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
EMPLOYEES RELATED EXPENDITURE	327,822	272,200	311,100	320,300
TRANSPORT RELATED EXPENDITURE	131,806	113,300	121,500	121,600
SUPPLIES & SERVICES	8,123	7,000	466,700	38,400
CONTRACT PAYMENTS	3,741	3,700	4,400	4,500
INTERNAL SUPPORT	34,126	44,600	49,500	51,600
CAPITAL CHARGES	28,752	28,800	9,200	9,200
<b>GROSS EXPENDITURE</b>	<b>534,369</b>	<b>469,600</b>	<b>962,400</b>	<b>545,600</b>
SALES	-31,036	-16,500	-321,500	-35,500
FEES & CHARGES	0	0	-200,000	-950,000
<b>GROSS INCOME</b>	<b>-31,036</b>	<b>-16,500</b>	<b>-521,500</b>	<b>-985,500</b>
<b>NET EXPENDITURE</b>	<b>503,333</b>	<b>453,100</b>	<b>440,900</b>	<b>-439,900</b>

### STREET FURNITURE

	Actuals 2020/21 £	Base Estimate 2021/22 £	Revised Estimate 2021/22 £	Base Estimate 2022/23 £
PREMISES RELATED EXPENDITURE	13,410	24,300	24,300	24,300
SUPPLIES & SERVICES	8,860	12,500	12,500	12,500
CONTRACT PAYMENTS	20,378	24,000	24,000	24,000
INTERNAL SUPPORT	1,403	2,400	0	0
CAPITAL CHARGES	1,363	1,400	0	0
<b>GROSS EXPENDITURE</b>	<b>45,415</b>	<b>64,600</b>	<b>60,800</b>	<b>60,800</b>
<b>NET EXPENDITURE</b>	<b>45,415</b>	<b>64,600</b>	<b>60,800</b>	<b>60,800</b>

<b>STREETSCENE NET EXPENDITURE</b>	<b>7,322,416</b>	<b>6,408,800</b>	<b>6,449,700</b>	<b>5,743,900</b>
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