### Welborne Standing Conference Summary of Frameworks of indicators and Monitoring



Advisory Team for Large Applications (ATLAS)



## ADVISORY TEAM FOR LARGE APPLICATIONS

Thursday 26 February 2015

**Dinah Roake** 

### **Introducing ATLAS**



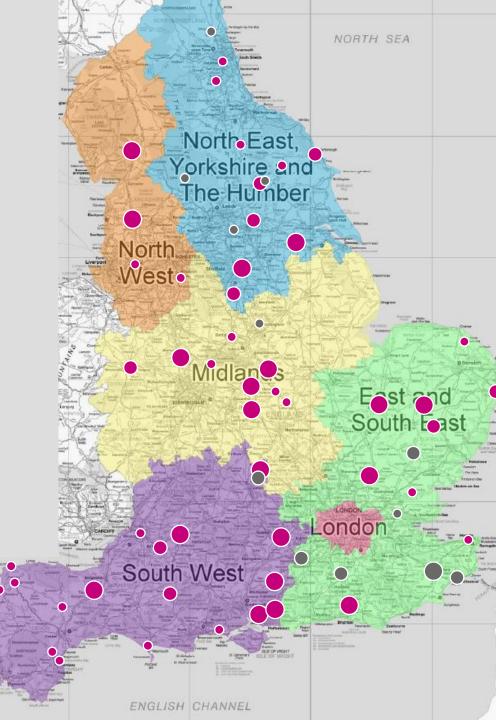
- Advisory Team for Large Applications
- Impartial advice
- Provided at the request of Local Authorities .... but available to the benefit of all partners
- Large Scale (500+ housing units)
- Projects at all stages in planning process
- Working on "large sites": urban extensions, new settlements, LIF projects, public sector land, garden cities



## ATLAS Current Activity Commitments & Leads

- 50-60 live projects
- >20 active leads
- 130,000 units
- 2m sqm employment
- Rolling Programme & fluctuating needs

Key: (pink = project, grey = lead)
> 2,500 units within project
1,000 - 2,500 units
< 1,000 units</li>



### What we'll cover

Homes & Communities Agency

- Pick up issues regarding the development management process triggers, and progress controls
- What existing places value Summary of frameworks used by existing places





# **Key Challenges of Large Scale Scale & Components**

Homes & Communities Agency

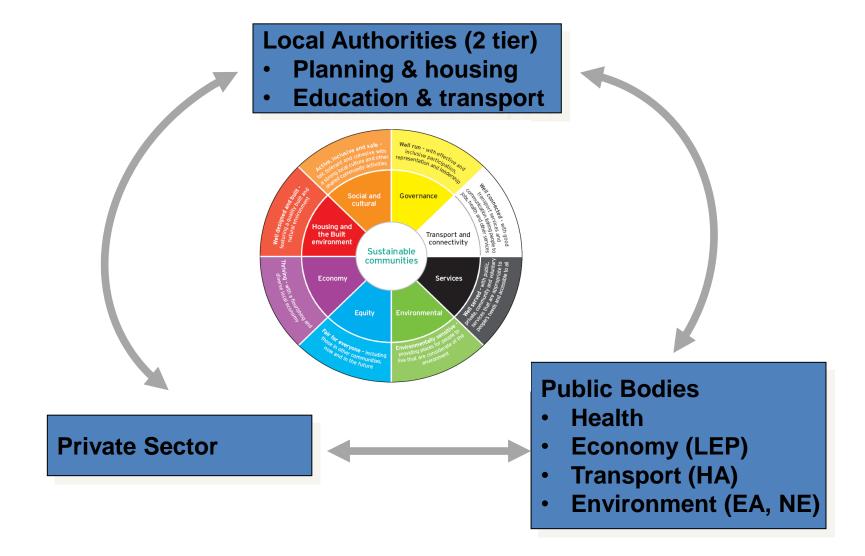
- Creating quality places
- Requires balance and mix of uses sustainability
- Significant infrastructure needs: transport, utilities, social & community
- Often multiple land owners
- Over a long time many phases





## Number of organisations involved balancing interests





## Planning policy monitoring

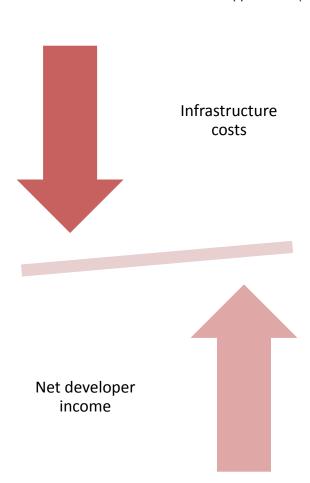




### **Development Management triggers**

Homes & Communities Agency

- What infrastructure needs to be in place, and when, to meet the needs of the new residents as they move in? balanced by
- How much net income has been received by the developers by <u>when</u>, in order to pay for the new infrastructure



# Scale & land, phasing & cashflow



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### Principles:

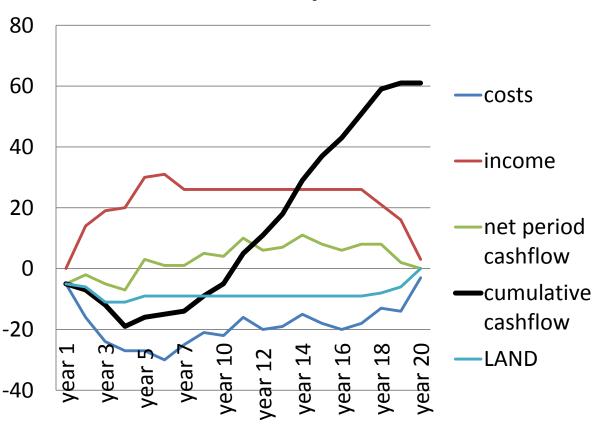
- Costs (including land sale, cost of capital 'patient' money)
- Income
- Timing of both of these

   phasing of
  infrastructure and
  enabling works

### Issues:

- Multiple developer / land interests
- Long term returns on investment

### The use of money over time



**Time** 

### The Avenue - Structuring Plan

- Sets out a clear vision for the site
- Identifies key infrastructure needs
- Identifies broad land use disposition
- Sets out principles for development and design
- Provides a basis on which to determine future planning applications





# High Level Infrastructure Delivery Plan - Suffolk

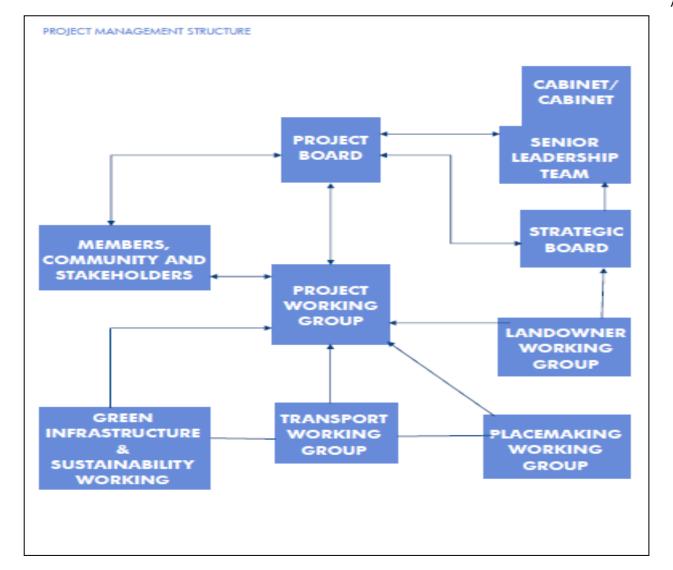


- What infrastructure is needed?
- When will it be needed?
- How will it be paid for?
- Who will deliver it?

STRATEGIC SITE	INFRASTRUCTURE REQUIREMENT	RESPONSIBLE AGENCIES	INFRASTRUCTURE CLASSIFICATION (critical to unlock site or essential to be delivered alongside sites)	INDICATIVE PHASING (Short-Term, <5 years; Medium-Term 5-10 years; Long-Term >10 years)
AAP-wide infrastructure projects				
All residential sites	Indicative requirement for 1.8 forms of entry (classes) secondary school provision.	Suffolk County Council.	Essential.	Long-Term.
All development sites	New pedestrian /cycle bridge parallel to Bascule Bridge at Peto Square.	ABP; Suffolk County Council.	Essential.	Short term.
	Upgraded or new services and utilities infrastructure (as required), including: Reinforcement, potable drinking water, waste water, electricity, gas and telecommunications (including Broadband).	Anglian Water; Essex and Suffolk Water; EDF; British Gas; BT.	Essential.	To be determined.

# Bassingthorpe Farm – Project Management





### Monitoring progress - Frameworks of Indicators



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- Egan Excellence Framework
- Cambridge Charter
- Design for Homes
- BioRegional 'One Planet Living'
- Aalborg Commitments
- International Standards Organisation (ISO 37102) – "Sustainable development of communities"
- Igloo 'Footprint'
- Building For Life 12



https://www.cambridge.gov.uk/sites/www.cambridge.gov.uk/files/documents/cambridgeshire\_quality\_charter\_2010.pdf

The Settlement Health Map articulates both the ecology of human settlements and the way the human habitat affects people's health and well-being. At the heart of the health map are people. People are the reason for settlements.



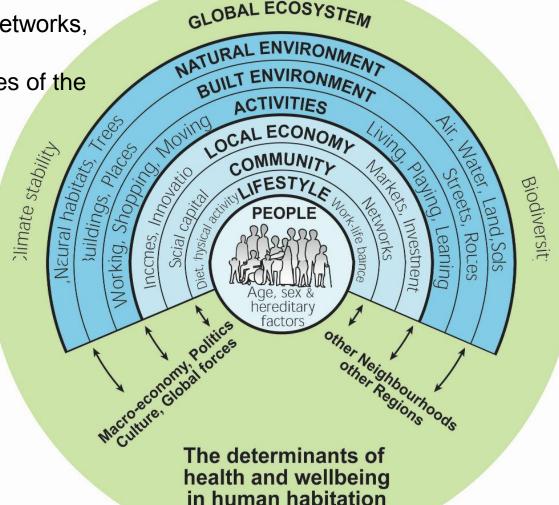
Advisory Team for Large

People's lifestyles, community networks, job opportunities and activities (represented by the inner spheres of the

map) are all affected by the built

environment that they inhabit.

The health map has become widely accepted as a useful tool to help to understand the interactions between different facets of reality. It provides an holistic model of the relationship between people, their quality of life, and their local and global environment (Lavin et al., 2007 p6; SDC p6, 2008; Williams and Fisher, 2007 p32).



# How do other places measure their impact?



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## Ten principles of One Planet Living:

- 1. Zero carbon
- Zero waste }
- Sustainable transport }
- Sustainable materials }
- Local and sustainable food
- 6. Sustainable water
- 7. Land and wildlife
- Culture and heritage
- Equity and local economy
- 10. Health and happiness

## Cambridgeshire Quality Charter:

- 1. Community
- 2. Connectivity
- 3. Climate
- 4. Character

### Igloo 'Footprint':

- 1. Health happiness & wellbeing
- 2. Context and involvement
- 3. Environmental sustainability
- 4. Urban design

### Transport and movement

- Homes & Communities Agency
  - Advisory Team for Large Applications (ATLAS)

- Bus service introduction variety and frequency of services to important destinations
- Walking distances to District centre and parking available
- Quality of movement network, based on walkable neighbourhood - dayto-day services and facilities dispersed or concentrated in district-scale centres; intensity of population; 'grain' of connecting routes
- Cycle routes completed and usage
- Car ownership, over time
- Percentage using sustainable transport to travel to work





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### Green infrastructure

- Quantity
- Quality, design principles
- Safe, convenient and direct paths and cycle routes
- Public spaces where people can meet
- Play areas and recreation areas which can be accessed by existing and new residents
- Allotments availability and location
- Locally inspired character
- Management and maintenance





### Proxy indicators (sources)

- ONS neighbourhood statistics for Neighbourhood (Super Output Area) Fareham 004E:
- General health 53.5 % very good (48.5% Fareham, 53.2% Winchester)
  - 1% incapacity benefit (4% Fareham)
- Employment in 16 -74 age group 45% full time employment; 15% retired
- Occupations 16.2% managers/directors (12.2% Fareham, 14.4% Winchester)
- Highest qualification in 16+ age group 35% degree or higher
- Age range 37% of total population aged 25 -49
- Size of local businesses 75% employ 1-4 people (69% Fareham)
- Average weekly household income £910 (£800 South East region)
- Car availability per household 81.3% access to 1 or 2 cars (75.4% Fareham)



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## Constructing a 106



### Example scope of obligations

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Trumpington Meadows, Cambridge

1,200 units & associated mixed uses, approved Oct 2009. Scope of obligations:

- 40% affordable homes
- £5.7m primary school
- £5m secondary school
- £2.1m community centre
- £2.3m access road
- £2.1m community centre
- £1.4m guided bus
- £0.8m local transport initiatives
- £0.6m play area maintenance
- £0.6m community payments

- Ecological mitigation
- Allotments maintenance
- Household waste / recycling
- Sports facilities maintenance
- Sports Development officer
- Bus allowance
- M11 junction
- Library, health & police
- Community Development
- Youth facility, youth worker .... etc

### Hints & tips



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- Get clarity on vision & critical outcomes
- Collaborate & share information
- Ensure evidence is robust
- Test alternative ways of doing things
- Work positively to find solutions
- Be flexible where possible
- Don't compromise too far

#### **Vision**

Does the potential solution fit the agreed vision and objectives / anticipated outcomes? If not, is it acceptable?

#### **Impact on Viability**

Will the potential solution close the viability gap and enable the development to proceed.

#### **Prospect of Delivery**

Will the potential solution be deliverable, i.e. are the appropriate partners on board, is the solution eligible for potential funding?

#### Level of "Acceptable" Risk

What are the risks associated with the solution. Is this considered acceptable?

### **Further Information**

Homes & Communities Agency

The ATLAS Guide:

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Planning for Large Scale Development:

www.atlasplanning.com



The HCA's guide to a development appraisal tool:

http://www.homesandcommunities.co.uk/ourwork/development-appraisal-tool